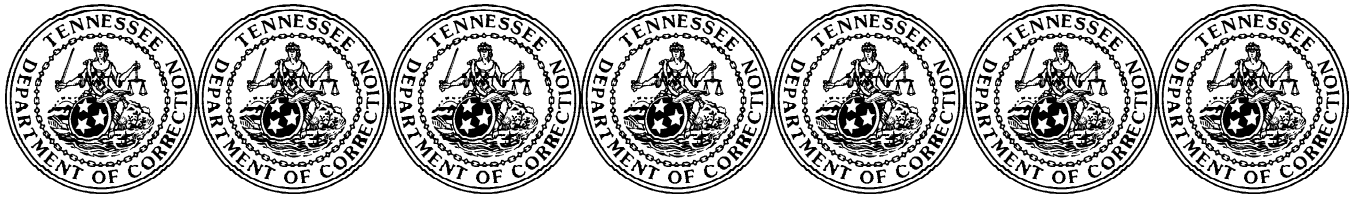


TENNESSEE DEPARTMENT OF CORRECTION



Fiscal Year 1998-99 ANNUAL REPORT

Don Sundquist, Governor
Donal Campbell, Commissioner

DON SUNDQUIST
GOVERNOR



DONAL CAMPBELL
COMMISSIONER

STATE OF TENNESSEE
DEPARTMENT OF CORRECTION
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March 14, 2000

The Honorable Don Sundquist
Governor of Tennessee
and
The General Assembly
State of Tennessee

Ladies and Gentlemen:

It is my pleasure to present to you the Department of Correction's annual report for Fiscal Year 1998-99. I hope that you will take a few moments to review the information and statistical data it contains. A few highlights that I am pleased to bring to your attention are:

- ⇒ \$27.2 million was reverted to the State General Fund.
- ⇒ \$4,316,100 was collected in probation fees as a result of enhanced collection efforts. This is an overall increase in collections of 128% since FY94-95.
- ⇒ During this fiscal year, the department added 1536 beds through new construction, as well as 10 additional beds without construction cost. In addition, TDOC contracted for the use of 512 new beds owned by the Hardeman County Correctional Facilities Corporation and operated under contract by Corrections Corporation of America, Inc.
- ⇒ The recycling program continues to yield an annual savings; the current year's total savings was \$460,000. TDOC was awarded the Partner of the Year award by the Environmental Protection Agency's Waste Wise program for its recycling efforts.
- ⇒ The department continues to realize an estimated \$9.9 million in annual savings due to changes initiated in fiscal year 1996-97 and 1997-98, including combination of prison operations, elimination of some upper level management positions, increased inmate to teacher ratios, closure of three small minimum security facilities, etc.
- ⇒ \$889,600 in savings (over the ten year life of the equipment) from installation of new telephone systems.
- ⇒ Renegotiated medical contracts yielded \$1.9 million in savings.
- ⇒ Expanded energy usage reduction program, which netted \$1.9 million in savings.

This department continues with initiatives to reduce the cost of institutional operations while maintaining all sites' accredited status through the American Correctional Association.

The progress this department has made continues to reflect the quality and dedication of our staff, and the support of the Governor and the General Assembly. We will continue to seek ways to save tax dollars while fulfilling our mission of supervising convicted offenders in the institutions at the lowest possible cost to the State.

Sincerely,

A handwritten signature in black ink that reads "Donal Campbell".

Donal Campbell

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MISSION, VISION, AND VALUES STATEMENTS

MISSION

The mission of the Tennessee Department of Correction is to ensure the safety of the public through supervision of convicted felons utilizing correctional practices which contribute to the effectiveness of the criminal justice system at the most efficient cost to the taxpayer.

VISION

The TDOC will be a nationally recognized leader for its economic and social contributions to Tennessee and its taxpayers. It will be an organization where employees are:

empowered in the decision making process,

involved in the improvement of individual knowledge and skills, the workplace and society, and

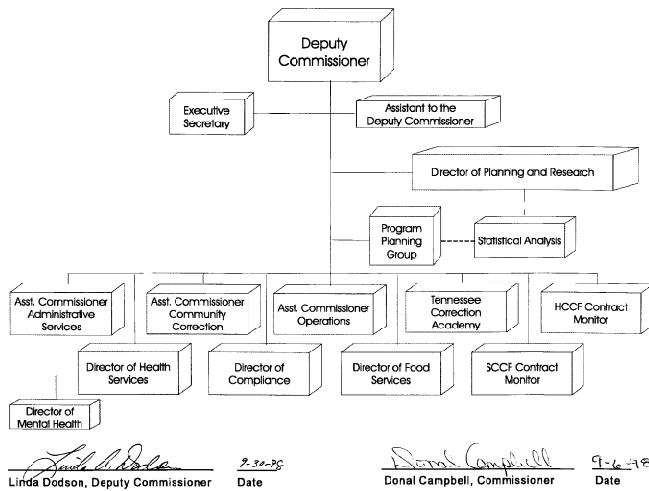
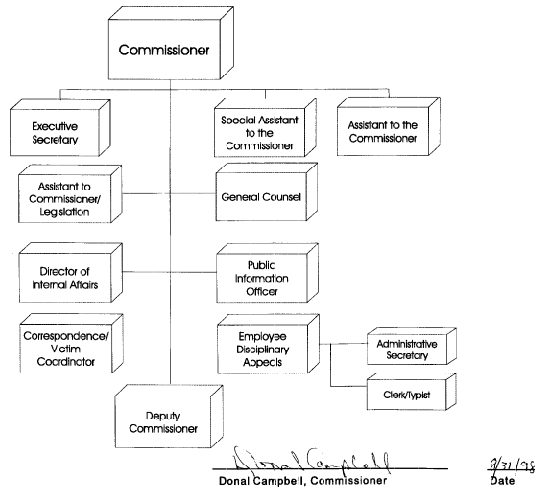
committed to providing a safe and humane environment and to assisting offenders in more fully accepting responsibility.

VALUES

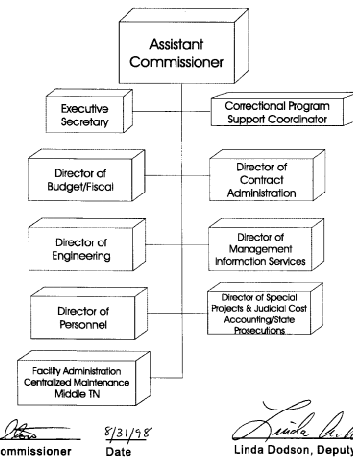
The TDOC is committed to continuous improvement by working toward a common goal. All team members are encouraged to be flexible, creative, and responsive in meeting the needs of those they manage.

Fair and ethical treatment of convicted felons, respect for co-workers and the public, and openness in both internal and external relationships are essential components in effective management of the Tennessee Department of Correction.

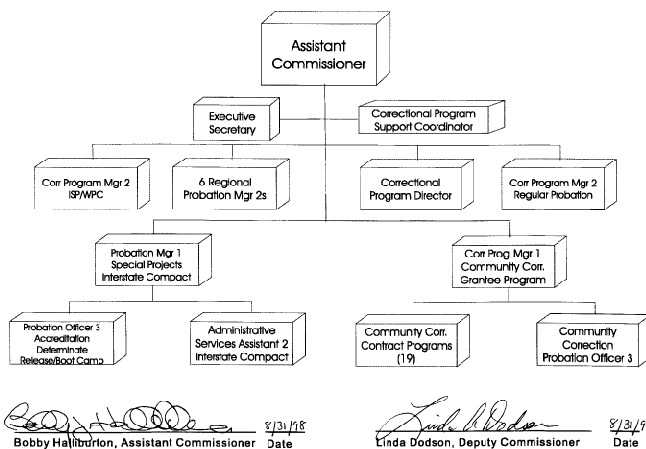
ORGANIZATION



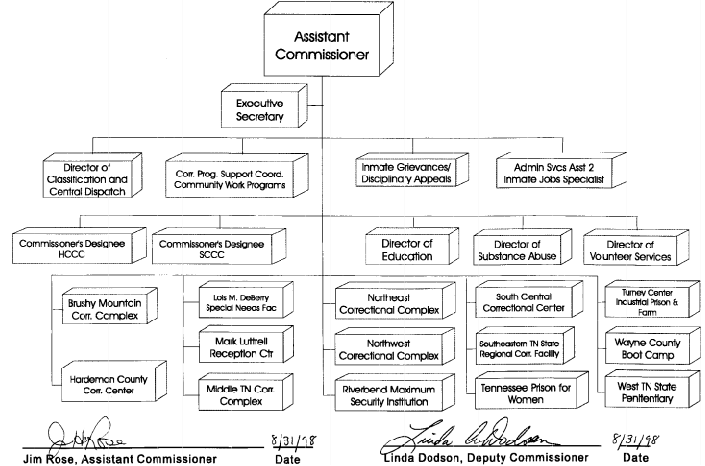
ADMINISTRATIVE SERVICES



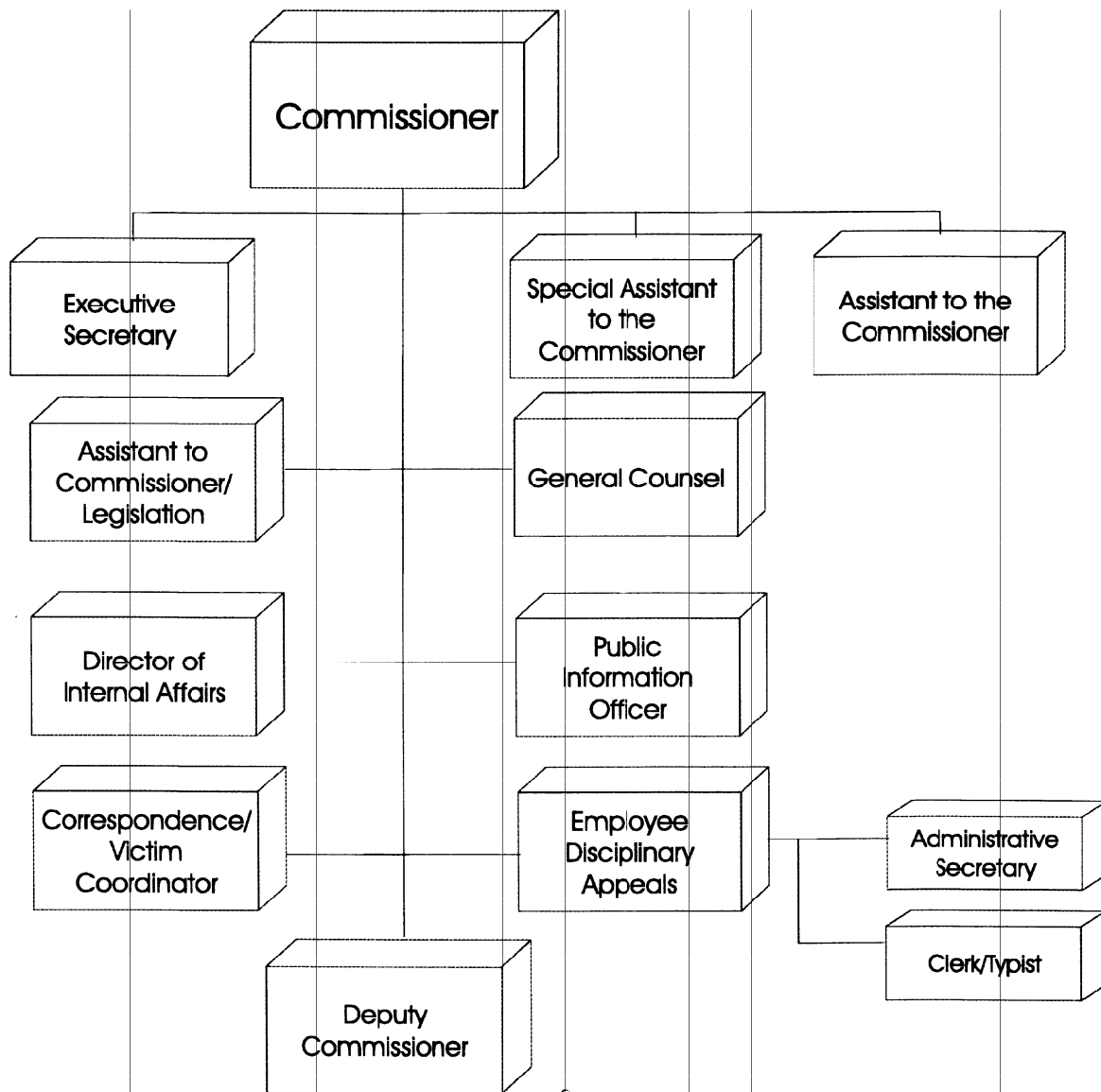
COMMUNITY CORRECTION



OPERATIONS



COMMISSIONER'S STAFF



Donal Campbell
Donal Campbell, Commissioner

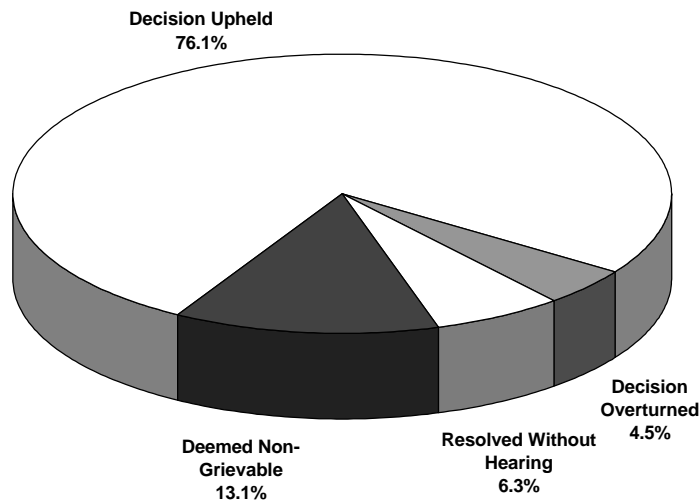
8/31/98
Date

COMMISSIONER'S STAFF

EMPLOYEE GRIEVANCES

The Employee Grievance Section is a departmental resource that helps employees with respect to correct procedures for resolving grievances, and provides assistance to managers in establishing consistent actions. Quarterly reports are available to aid in establishing consistency in employee disciplinary actions by allowing personnel to better monitor cases and provide feedback to the field. Classes focusing on civil service concepts, disciplinary actions, and grievance procedures are conducted for senior managers at the Tennessee Correction Academy.

During Fiscal Year 1998-99, a total of 176 grievances were submitted. Of these, 134 were upheld, 8 decisions were overturned, 23 were deemed non-grievable, and 11 were resolved without a hearing. There were 18 written warnings submitted for review during Fiscal Year 1998-99.



INTERNAL AFFAIRS

Internal Affairs conducts administrative and criminal investigations related to the operation of the department as authorized by the commissioner. Those processes allow the commissioner to more effectively monitor and gather appropriate data to provide a safe environment for the employees, inmates, probationers, service providers, and all citizens served.

Another primary task of Internal Affairs is the monitoring of Security Threat Group (gang) activity within the correction system. Governor Sundquist established cooperative links that facilitate sharing of gang intelligence data on a nationwide scale. In cooperation with the wardens and their staff, the processes include the identification, gathering, assessment, and dissemination of gang intelligence data to each institution, and local, state, and federal law enforcement agencies and support organizations as authorized by law.

It is also the responsibility of Internal Affairs to develop and maintain a functional working relationship with local, state, and federal law enforcement agencies. That connectivity maximizes the use of resources which promote effectiveness and proficiency in serving the department and the citizens of Tennessee.

In February 1996, the commissioner instituted significant organizational changes within Internal Affairs. The investigative function was detached from the individual institutions and reassigned, reporting directly to the commissioner. The reorganization established clear lines of responsibility, authority, consistency, and justice in the investigative and disposition processes. Additionally, it proved to be more efficient and cost effective by operating at approximately 50 percent of previous cost.

COMMISSIONER'S STAFF

LEGISLATIVE LIAISON

The assistant to commissioner for legislation is responsible for coordinating the development of proposed departmental legislation and serving as the liaison to the Governor's office and members of the General Assembly. The liaison advises the commissioner and TDOC staff on pending legislation, and coordinates the review and tracking of bills with the office of the general counsel and the administrative services section. The liaison also monitors the implementation of new laws and informs staff of statutory changes and possible revisions to department policies.

During the 1999 session, the General Assembly approved legislation authorizing the Governor, or the Governor's designee, to consent to the transfer of convicted criminal offenders in accordance with federal government treaties with foreign countries. The new law would allow the transfer of offenders who are foreign nationals to the offender's home country to serve a sentence or period of parole or probation if both jurisdictions agree. It also allows Tennessee citizens who are serving sentences in other countries to be transferred to the United States to complete their sentence.

Also passed during the session was a bill directing the Board of Probation and Parole rather than the Department of Correction to perform the physical or mental examination on an indigent defendant as ordered by the court for use in the preparation of a presentence report. This corrected an oversight from last year's merger legislation that transferred probation services from the department to the new Board of Probation and Parole.

The Governor also signed into law a bill removing the requirement that a warden provide notice of an inmate's release by reasons of parole or pardon. The act places that notice with the Board of Probation and Parole. Wardens would be responsible for notification only if the inmate is released upon expiration of sentence.

Another piece of legislation that was approved expands the definition of "riot" to include disturbances in a penal institution as well as a public place.

The General Assembly also voted to remove the Tennessee Rehabilitative Initiative in Correction Board's (TRICOR) attachment to the department for fiscal and administrative purposes.

OFFICE OF THE GENERAL COUNSEL

The Office of the General Counsel consists of four attorneys, one legal assistant, and one secretary. The office represents the department and the commissioner in legal and administrative proceedings in which the department is a party. In addition, the office drafts administrative rules, reviews and recommends changes to departmental policies, provides legal opinions on issues affecting corrections, reviews contracts, administers the interstate compact on detainers and the interstate corrections compact, reviews proposed legislation, and assists the Office of the Attorney General and approved private counsel in the defense of departmental employees sued by inmates for alleged constitutional civil rights violations. Approximately 500 inmate civil cases are currently pending involving the department. The office also provides assistance to the Office of the Attorney General in defending the state against claims filed in the Tennessee Claims Commission.

As a support staff, the Office of the General Counsel also provides assistance, recommendations, and training to institutional administrators and staff on a daily basis regarding correctional issues and the effect of changes in all areas of the law upon the operations of the department.

COMMISSIONER'S STAFF

PUBLIC AFFAIRS OFFICE

The Public Affairs Office is the central point for communication with the public and media about the Department of Correction.

The office consists of a Public Affairs Officer who is the designated spokesperson for the commissioner.

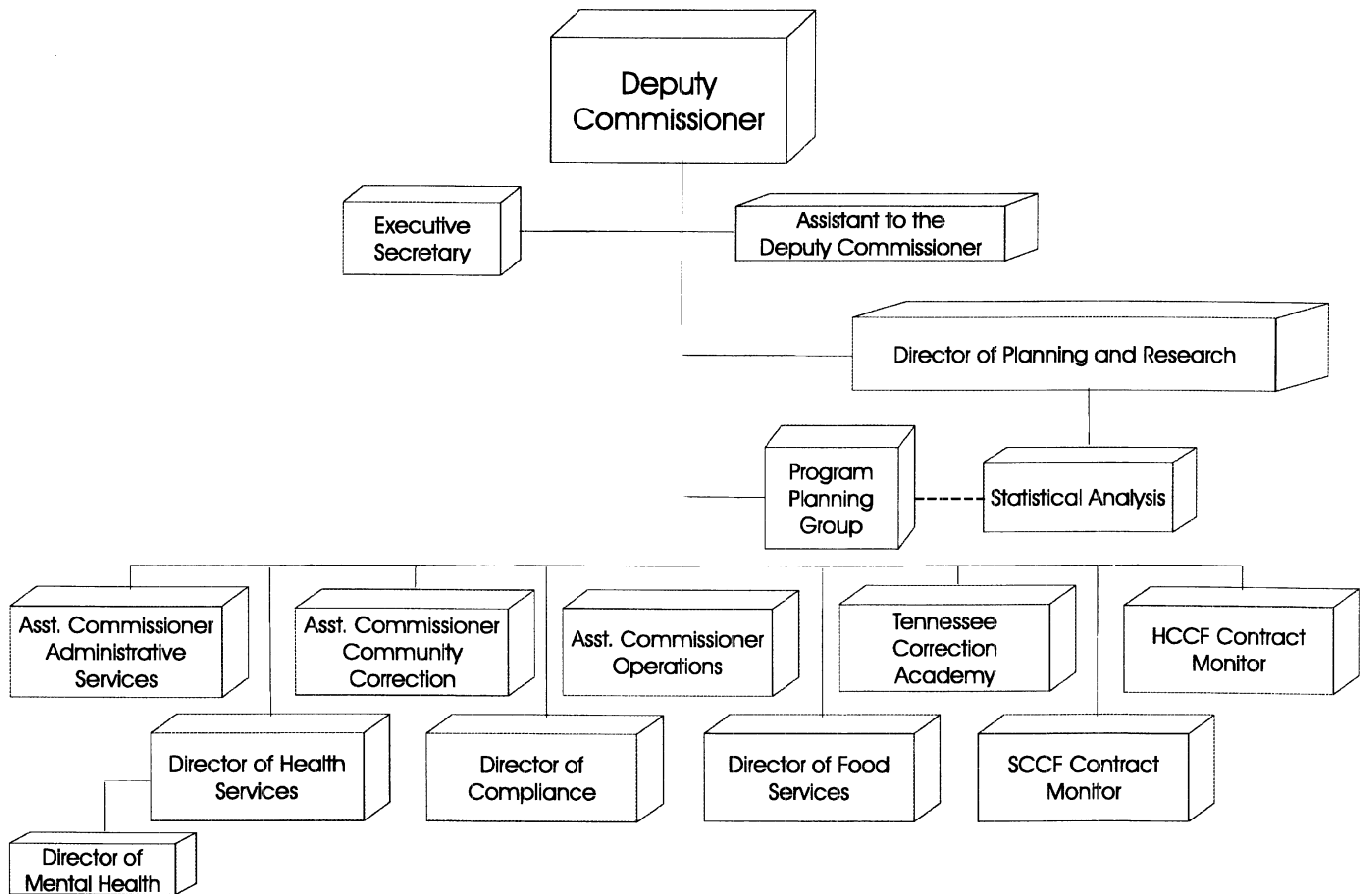
The Public Affairs Officer (PAO) answers questions and distributes information about a wide range of topics relating to the department, such as privatization, death row, departmental statistics, and policies. The PAO supervises the department's webpage and answers inquiries from the public submitted through the Internet. The PAO also provides internal support by conducting media seminars for department employees.

The department receives inquiries from all over the world, but the majority of information requests originate from the approximately 600 media outlets within the state of Tennessee. Assistance is also provided to the music and film industries for both music videos and films produced at selected adult facilities and the Tennessee State Penitentiary, which is frequently used for its historically significant architecture. In 1998, the department worked with the Film, Entertainment and Music Commission for the production of "The Green Mile" filmed at the old Tennessee State Penitentiary, and starring Tom Hanks.

The Public Affairs Officer coordinates the media relations for all the 13 state-owned adult facilities, the training academy, and all community corrections offices.

The most requested topic of information in FY98-99 concerned death row. With Tennessee having the youngest female in the nation with the death penalty, the Public Affairs Officer received requests nationwide for information and interviews with her.

DEPUTY COMMISSIONER'S STAFF



Linda B. Dodson
 Linda Dodson, Deputy Commissioner

9-30-98
 Date

Donal Campbell
 Donal Campbell, Commissioner

9-6-98
 Date

DEPUTY COMMISSIONER'S STAFF

COMPLIANCE

Accreditation - Each component of the Department of Correction continues to maintain its accredited status. One institution, probation, central office, and the training academy had successful American Correctional Association (ACA) audits during Fiscal Year 1998-99. Auditors representing state systems, the federal prison system, and consultant firms conducted these audits and gave the Tennessee Department of Correction excellent ratings as a policy oriented and effective organization. TDOC's commitment and ability to comply with the nationally recognized ACA standards results in a safe and constitutional environment for offenders and employees.

Prior to each ACA audit, mock audits of each institution were conducted by the section to evaluate operational quality and the caliber of the documentation in the accreditation files prepared for the audit teams. The section's staff participated in all ACA audits to provide technical assistance and support to the institutions and auditors from the ACA.

Annual Inspections - During Fiscal Year 1998-99, all TDOC and privately operated institutions, regional probation offices, community corrections agencies, and the training academy were inspected, utilizing inspection instruments with over 500 separate items. All inspections this year were full inspections. The inspection instrument is designed to monitor policy compliance in every area of the operation. Inspection teams were formed utilizing personnel from the institutions, probation offices, and central office to evaluate the entire department.

At the conclusion of the inspection cycle, a summary report noting each deficiency was forwarded to the Commissioner and each location. At any site where deficiencies were noted by the inspection team, the local managers responded to the report with corrective action and reinspections were performed where necessary.

The overall results of the annual inspection reflect the operational quality of the department. Ninety-four percent of all items evaluated were in compliance. The annual inspection process is a cost efficient monitoring mechanism that benefits the state and the department.

Internal Audit - In September 1998, Internal Audit was combined with the Accreditation/Annual Inspection Section to form the Compliance Section.

Internal Audit is responsible for conducting fiscal audits within the Department of Correction. During Fiscal Year 1998-99, Internal Audit conducted general fiscal audits at eight institutions and one probation regional office. There were also nine fiscal audits performed at community corrections agencies who provide contract supervision for convicted felons.

Additional audits were performed as directed by the Commissioner or Deputy Commissioner. Reports were filed with the appropriate individuals. Followup meetings were conducted by Assistant Commissioners to reinforce corrective action.

FOOD SERVICE

The Food Service Section coordinates the food service operations in all TDOC institutions. This section also works with the State Food Service Board of Standards which administers the cook/chill program, and with other correction facilities in Tennessee and outside the state on issues relating to food service. Advice and instruction are provided on operational matters such as controlling food cost, food preparation, receiving of food, and sanitation. Compliance with TDOC policies and ACA standards is monitored by institutional visits and annual inspections.

The Tennessee Department of Health Food Service Establishment laws and regulations are now fully adopted and utilized in all TDOC institutions. All food service operations are inspected twice annually by the Tennessee Department of Health. All food service managers and most of their staff have been certified through the National Restaurant Association ServSafe Program.

DEPUTY COMMISSIONER'S STAFF

The Food Service section has adopted the Statewide Comprehensive Food Services Board of Standards policies and procedures. Therefore, all adult institutions are required to fully participate in the cook/chill program. The Department of Correction received 11,941,600 pounds of product for a total value of \$8,139,414 from the Production Center during Fiscal Year 1998-99.

Approximately 15,346,068 meals were served in adult correctional facilities during Fiscal Year 1998-99. Food services expenditures included \$23,523,296.26 in state funds, a 6 percent increase from Fiscal Year 1997-98, and \$64,317.09, a 644 percent (644%) increase in funding in U.S. Department of Agriculture commodities, for an average food service cost of \$4.87 per inmate per day. Meal production increased 4 percent. Gardens maintained by inmate labor at BMCX, NECX, NWCX, STSRFC, and TCIP produced over 95,000 pounds of vegetables during the fiscal year.

In June 1999, TDOC began contracting for day-old-bread products for bread, buns, and rolls. Facilities in the east region implemented the program and showed cost savings of \$9,237 for the first four months. The program will be extended to the middle and west regions in Fiscal Year 2000-01.

HEALTH SERVICES

Health Services is responsible for the overall planning, coordination, organization, and monitoring of the department's provision of health care. This includes policy development, consultation, and technical assistance to institutional health care staff.

The Director of Health Services receives and compiles monthly institutional data used in evaluating and monitoring trends in the delivery of health care. These evaluation/statistical analytical reports are used in fiscal management decisions for allocating health service resources. Each institution has an on-site contract physician and other qualified licensed health care providers. During Fiscal Year 1998-99, health care staff had over 700,000 health care encounters with the inmate population. Inmates requiring specialty physician care may be sent to the Lois M. DeBerry Special Needs Facility Health Care Center, which provides 21 specialty clinics on site. The Health Care Center also provides 104 sub-acute nursing care beds for inmates requiring pre-operative, post-operative, and convalescent care.

The departmental Continuous Quality Improvement (CQI) program is a systematic, scientific method of ongoing evaluations of the health care process and identification of opportunities to improve the level of care provided. The CQI program enables TDOC to make policy decisions based on sound analysis rather than anecdotal observations. This has enabled Health Services to design strategies and methods which improve the quality of health. This year, emphasis has been placed on monitoring specifically identified chronic, acute, and infectious diseases, as well as emergency health conditions. These diseases and conditions are monitored according to predetermined "completeness and appropriateness of care" criteria indicators.

An integral aspect of the CQI program is monitoring the effectiveness of the Tuberculosis (TB) prevention and control program. The Institutional Continuous Quality Improvement Committees (ICQIC) are responsible for monitoring, surveillance, evaluation, and collecting data used in evaluating the TB transmission risk in each area and/or occupational group within TDOC facilities.

Health Services provides a comprehensive Infection Control and Communicable Disease Surveillance Program. The Tuberculosis Control and Prevention Program requires screening/testing for all new inmate admissions and annual testing for the existing population.

DEPUTY COMMISSIONER'S STAFF

MENTAL HEALTH SERVICES

All incarcerated offenders have access to mental health services upon determination of need by staff. All of the state's adult correctional facilities have the ability to provide a range of clinical as well as non-clinical intervention. Services include, but are not limited to, mental retardation services, psychiatric in-patient care, medication management through psychiatric intervention, individual and group counseling designed to address a range of mental disorders, psychological/psychiatric assessment and evaluation, etc.

Some mental health programs are provided in a therapeutic community setting. The utilization of a therapeutic community model allows staff to intensify service delivery while in the confines of a more therapeutically controlled environment. The majority of programs are provided in designated areas within the institution.

The delivery of services is governed by state statute, TDOC mental health policy, and American Correctional Association (ACA) standards. The quality of service delivery is monitored through annual inspections, quality improvement studies, and site visits.

TDOC's two primary psychiatric treatment locations are:

DeBerry Special Needs Facility - This facility has the ability to serve 256+ mentally disordered offenders, including a 64-bed intensive sex offender treatment program.

South Central Correctional Center - This facility offers transitional services for offenders discharged from DSNF and other offenders within the system who require psychiatric care in an environment less restrictive than DSNF.

Both facilities make their services available to the entire adult correctional system.

The department is actively involved with state, community behavioral health care agencies, and universities addressing issues such as community transition and treatment outcomes.

During Calendar Year 1999, there were more than 128 reported instances of patients transitioning through some form of therapeutic isolation (figure does not include therapeutic isolations at the inpatient facility). During FY1998-99, an average of 3 to 11 percent of each TDOC facility's population was receiving some type of psychiatric medication. DSNF, MLRC, and TPW have a greater psychiatric drug utilization due to their population/mission (at any given time, 20 to 35 percent of their population may be receiving medication).

During Fiscal Year 1998-99, the TDOC Treatment Review Committee was called upon 52 times to review cases involving involuntary treatment interventions. During FY98-99, conservators were appointed for 33 TDOC patients. The number of TDOC patients having an Axis I and/or Axis II DSM-IV diagnosis during Fiscal Year 1998-99 was estimated to be more than 2,435. Psychological staff performed approximately 246 parole evaluations at the request of the Board of Probation and Parole, and 5,142 initial classification mental health evaluations were performed during this time period.

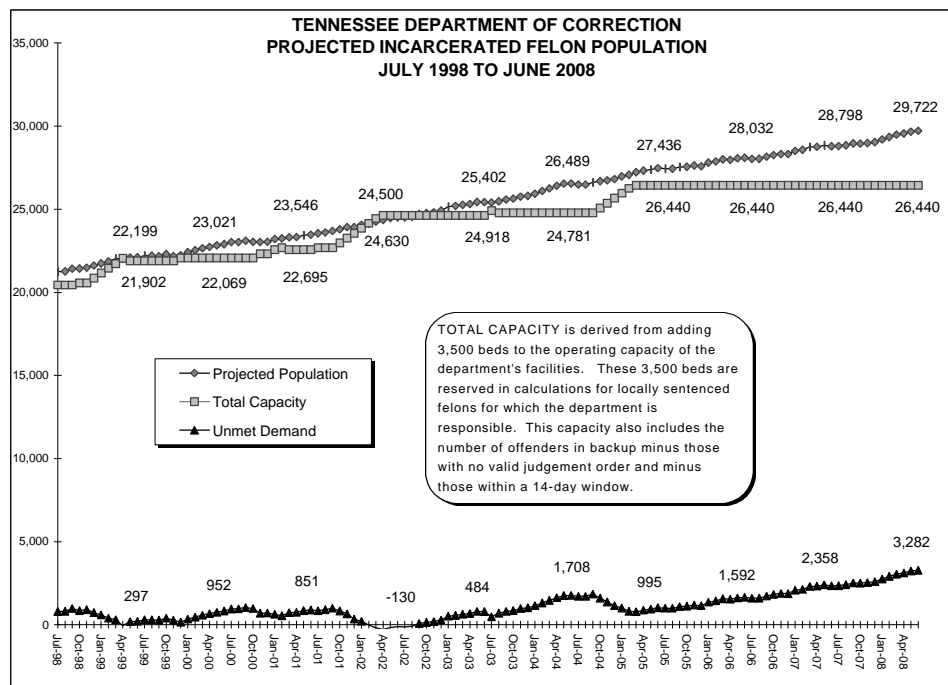
Actual expenditures for mental health services during Fiscal Year 1998-99 were \$9,133,078 (psychopharmacological costs not included). The 28% increase in expenditures over Fiscal Year 1997-98 can be primarily attributed to the reallocation of nursing expenses from medical delivery programs to mental health service areas at DeBerry Special Needs Facility.

DEPUTY COMMISSIONER'S STAFF

PLANNING AND RESEARCH

The Planning and Research section (P&R) provides information, analysis, and research to assist the department's management, operation, and policy initiatives. The section is responsible for providing information and analysis to public and private constituencies regarding developing trends, issues, and correctional policy within the TDOC. These constituents include the executive and legislative branches of state government, other departmental sections, federal and state agencies, and other organizational and individual entities.

P&R coordinates the department's annual planning process, in which the planning document is compiled through a multi-stage process. Identifying short and long-term goals and objectives for each of the functional areas of the department (e.g., health services, operations), the planning document becomes the foundation for the budgeting process. The annual felon population projections, which signal the beginning of the planning process, are perhaps the most significant responsibility of P&R. These 10-year projections allow the department to more closely monitor offender trends, and to better plan its capital construction. Population projections, projected capacity, and projected unmet demand through June 2008 are indicated on the chart below.



The departmental policy coordinator is responsible for conducting the policy review and development process. Monitoring services are provided as a part of the policy process, and include TDOC and Corrections Corporation of America policy development, review, and distribution, as well as publication of the TDOC Policy Handbook. Monthly reports are provided to management relative to exemptions that have been granted and annual review requirements. P&R staff also contribute to the central office accreditation process by maintaining documentation and monitoring compliance of certain ACA standards.

DEPUTY COMMISSIONER'S STAFF

PROGRAM PLANNING

The Program Planning Section is a three member group responsible for departmental planning and project management.

This group is under the supervision of the deputy commissioner and works in close conjunction with assistant commissioners, Planning and Research Division, and other departmental units.

This section develops program statements, transition schedules, explores facility design variations and incorporates changes in new designs, monitors and oversees selected grant applications and processes, and explores technological advances and changes.

TENNESSEE CORRECTION ACADEMY

The Tennessee Correction Academy provides continuing staff development, skills, and knowledge acquisition to pre-service and

in-service personnel. In order to accomplish its mission, the Academy pursues three basic goals:

1. Implement a targeted training system
2. Operate in a quality facility
3. Establish training as a clear priority

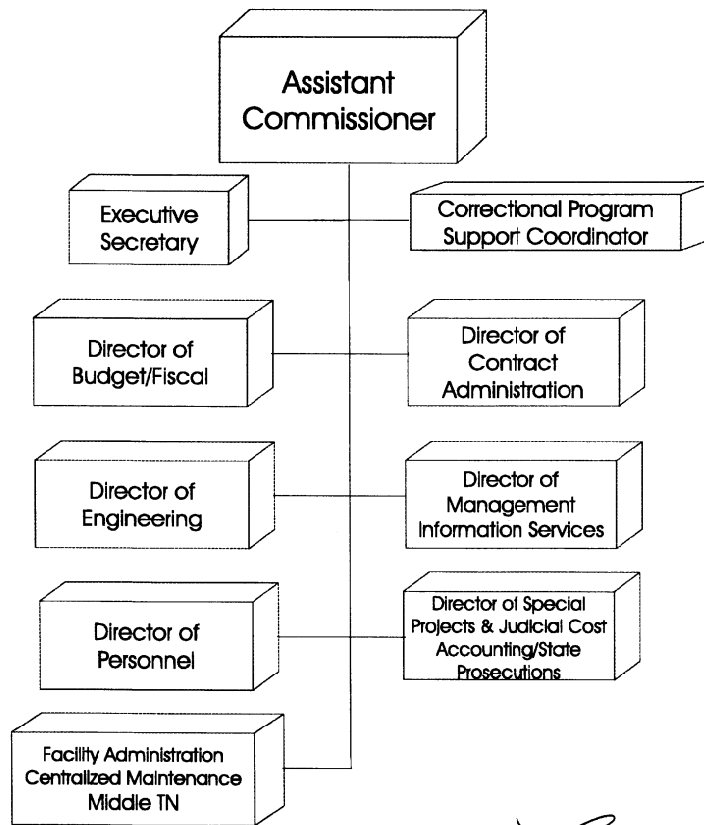
During Fiscal Year 1998-99, the Academy trained 7,821 personnel, of which 1,762 were newly hired employees. Numerous skills-based specialty schools were conducted at the Academy during the year. Among those offerings was a Locksmithing School, Disciplinary Board Training, Correctional Emergency Response Team Training, Fingerprinting School, Prison Library Management Workshop, and a series of leadership seminars. In addition, Academy instructors traveled throughout the state to various institutions and field offices to deliver some 21 different training programs to over 1,500 personnel. Some of the more unique on-site offerings were programs such as:

Understanding the Criminal Personality
Managing the Generation X Employee
Electronic Restraint Device Training
"Street" Spanish

Project Management Skills
Computer Training: GroupWise, Excel, and Microsoft Word
Non-Violent Crisis Intervention Skills

Training program oversight and approval mechanisms for the Academy continued under the leadership of TDOC's Training Advisory Committee.

ADMINISTRATIVE SERVICES



Bill Dalton
 Bill Dalton, Assistant Commissioner

8/31/98
 Date

Linda Dodson
 Linda Dodson, Deputy Commissioner

8/31/98
 Date

ADMINISTRATIVE SERVICES

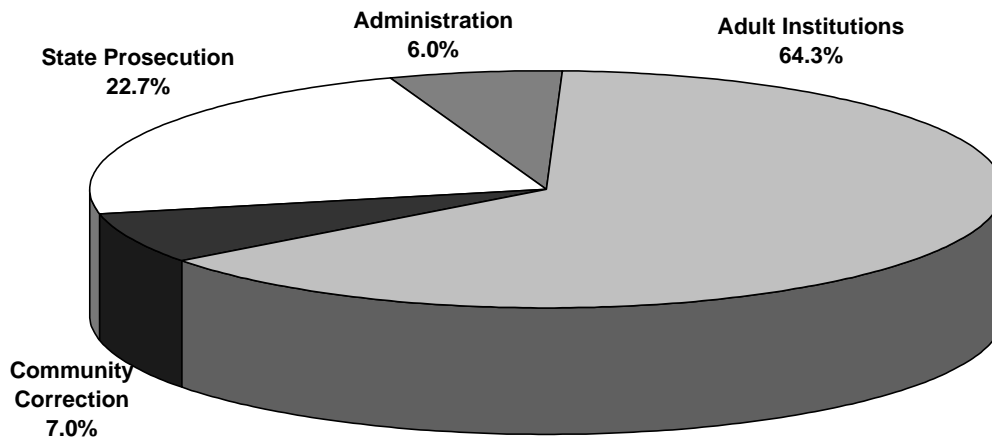
BUDGET

The mission of the budget section is to assist the institutions and program directors in the submission, development, and management of the department's operating budget. This section monitors and authorizes expenditures from the department's operating funds and monitors and revises the department's projected revenue collections. Additionally, this section calculates the fiscal impact to the department of proposed legislation and serves as a liaison between the department's wardens and directors and the Department of Finance and Administration's budget section.

The department's total operating budget for Fiscal Year 1998-99 was \$471,111,100. Improvements for this operating budget totaled \$15,638,300 for prison bed expansion at the Tennessee Prison for Women and the new West Tennessee State Penitentiary.

The department's actual expenditures were \$423,112,500 or ten percent (10%) under budget. As a result of operating efficiencies and improvements, the department saved substantial tax dollars and reverted \$27.6 million to the General Fund.

Expenditures by Division - Fiscal Year 1998-99



Budget

\$471,110,100 Total Budget
2,284,200 Data Processing Carryforward
1,142,900 Community Correction Carryforward
1,231,500 Major Maintenance Carryforward
\$475,768,700 Funding Available

Expenditures

\$423,112,500 Per STARS

Reversion

\$475,768,700 Funding available
(423,112,500) Total expenditures
(22,027,100) Sentencing Act of 1985 funds used for debt service
(986,100) Reserve for Community Correction
(995,500) Reserve for Major Maintenance
(1,030,300) Undercollection of revenue
\$27,617,300 Reversion

ADMINISTRATIVE SERVICES

Expenditure Summary - Fiscal Year 1998-99

EXPENDITURES BY OBJECT	Administration	Adult Institutions	Community Correction	State Prosecution	Total
Regular Salaries	7,514,200	99,792,800	12,381,500	-	119,688,500
Longevity	472,600	5,644,500	892,500	-	7,009,600
Overtime	138,000	5,161,600	35,000	-	5,334,600
Employee Benefits	2,006,100	30,530,600	3,520,800	-	36,057,500
Total Personal Services & Benefits	10,130,900	141,129,500	16,829,800	-	168,090,200
Travel	294,600	1,700,900	494,200	-	2,489,700
Printing, Duplicating, and Binding	78,900	695,100	111,200	-	885,200
Utilities and Fuel	288,800	11,514,400	700	-	11,803,900
Communications	132,700	421,400	114,000	-	668,100
Maintenance Repairs and Services	1,807,000	816,800	12,700	-	2,636,500
Professional Services and Dues	8,750,300	44,729,000	1,005,500	7,006,500	61,491,300
Supplies and Materials	2,072,100	26,899,700	280,500	-	29,252,300
Rentals and Insurance	1,083,300	1,550,300	1,637,300	-	4,270,900
Motor Vehicle Operations	1,100	248,800	500	-	250,400
Awards and Indemnities	-	5,062,500	-	-	5,062,500
Grants and Subsidies	42,600	29,586,600	8,937,000	86,935,000	125,501,200
Unclassified	300	9,400	-	-	9,700
Stores for Resale/Reissue/Manufacture	10,500	7,351,600	-	-	7,362,100
Equipment	594,500	459,800	66,100	-	1,120,400
Land	-	300	-	-	300
Buildings	26,200	18,200	-	-	44,400
Discounts Lost	-	300	-	-	300
Highway Construction	-	-	-	-	-
Debt Retirement	-	-	-	646,200	646,200
Debt Interest	-	-	-	1,526,900	1,526,900
Total Other Expenditures	15,182,900	131,065,100	12,659,700	96,114,600	255,022,300
GRAND TOTAL	25,313,800	272,194,600	29,489,500	96,114,600	423,112,500
FUNDING SOURCES					
State Appropriation	18,543,900	262,033,000	29,349,521	96,114,600	406,041,000
Federal	1,006,400	-	-	-	1,006,400
Counties	-	-	-	-	-
Cities	-	-	-	-	-
Non-Governmental	-	-	-	-	-
Current Services	4,900,400	7,550,300	140,200	-	12,590,900
Inter-Departmental	863,200	2,611,300	-	-	3,474,500
Reserves	-	-	-	-	-
Personnel					
Full Time	274	4,966	536	-	5,776
Part Time	-	-	-	-	-
Seasonal	-	-	-	-	-
Total	274	4,966	536	-	5,776

Analysis of Unit Costs of Service - Actual Expenditures for Fiscal Year 1998-99

	Avg	Total	State	Health	Mental Health	Food Services	
	Daily	Operating	Appropriation	Services Cost	Services	Cost	
	Count	Costs	Operating	Per Inmate/	Cost Per Inmate/	Per Inmate	Employees
		Per Day	Cost Per Day	Per Year	Per Year	Per Day	
Brushy Mountain Correctional Complex	1,525	\$ 46.96	\$ 45.07	\$ 1,182	\$ 90	\$ 3.22	562
Hardeman County Correctional Center	1,679	\$ 40.59	\$ 40.56	\$ -	\$ -	\$ -	2
DeBerry Special Needs Facility	701	\$130.67	\$ 128.94	\$ 22,528	\$ 9,190	\$ 4.06	464
Mark Luttrell Correctional Center	402	\$ 66.67	\$ 63.67	\$ 2,121	\$ 585	\$ 3.42	212
Middle Tennessee Correctional Complex	1,018	\$ 49.44	\$ 47.16	\$ 1,260	\$ 378	\$ 2.86	422
Northeast Correctional Complex	1,527	\$ 37.57	\$ 35.61	\$ 1,280	\$ 89	\$ 3.28	475
Northwest Correctional Complex	2,180	\$ 34.67	\$ 31.94	\$ 1,072	\$ 228	\$ 3.41	618
Riverbend Maximum Security Institution	664	\$ 63.35	\$ 61.85	\$ 2,706	\$ 403	\$ 3.52	319
Southeastern TN State Regional Correctional Facility	956	\$ 42.33	\$ 39.71	\$ 1,121	\$ 243	\$ 3.24	322
Tennessee Prison for Women	494	\$ 57.22	\$ 53.38	\$ 3,089	\$ 544	\$ 3.77	242
Turney Center Industrial Prison and Farm	1,106	\$ 41.59	\$ 39.35	\$ 1,490	\$ 142	\$ 3.35	327
Wayne County Boot Camp	391	\$ 44.66	\$ 42.30	\$ 1,565	\$ (2)	\$ 3.40	157
West Tennessee State Penitentiary	1,589	\$ 49.97	\$ 48.45	\$ 1,759	\$ 236	\$ 3.52	842
South Central Correctional Center	1,480	\$ 34.23	\$ 34.20	-	-	-	2
	15,712	\$ 47.46	\$ 45.69	\$ 2,130	\$ 728	\$ 3.37	4,966

Notes: South Central's and Hardeman County's populations are not included in the mental health cost per inmate calculation.
Food cost per person per day includes raw food costs and cook/chill overhead costs only. Does not include labor, supplies, etc.
Hardeman County and South Central are operated under contract by Corrections Corporation of America.

ADMINISTRATIVE SERVICES

Total Cost Per Day Per Inmate, TDOC Adult Institutions

Actual Fiscal Year 1998-99

COST FACTORS				
OPERATIONAL COST (1)	\$ 47.46			
LESS: REVENUE	(1.77)			
ADMINISTRATIVE COST	1.75			
LESS: REVENUE	(0.65)			
MAJOR MAINTENANCE COST	1.06			
LESS: ONE-TIME EXPENDITURES FOR NETWORK CABLING	(0.44)			
TRAINING ACADEMY COST	0.52			
LESS: REVENUE	(0.03)			
TOTAL COST PER DAY	\$ 47.90	97-98	96-97	95-96
		\$ 50.36	\$ 53.37	\$ 52.51
(1) Operational cost reflects direct expenditures for the operation of time building institutions and work camps.				
CAPITAL PROJECT COST ALLOCATION FOR FY 1998/99	\$ 2.51			
TOTAL COST INCLUDING CAPITAL	\$ 50.41	97-98	96-97	95-96
		\$ 53.09	\$ 55.98	\$ 55.14

CENTRAL MAINTENANCE (Davidson County)

Central Maintenance provides the TDOC institutions in Davidson County with the required maintenance support to keep facilities in an operational state. This section is formed by a core of building trades specialists and headed by a facility management team. Each facility utilizes inmate maintenance workers to provide general facility upkeep, including simple tasks such as changing light bulbs, making minor plumbing repairs, and other routine maintenance tasks.

The complexity and unique nature of each of the four Davidson County facilities pose special challenges for a maintenance group. Central Maintenance services facilities which vary from approximately forty years old to newly constructed. Services are provided as required seven days a week, twenty-four hours a day, 365 days a year. Servicing heating and cooling systems, mechanical services, commercial appliances, and electrical systems calls for employees of this section to work in all kinds of weather and locations.

CENTRAL PROCUREMENT

In the past, TDOC's purchasing was done via a decentralized system. The responsibility and authority required for purchasing was delegated to the individual facilities. In July 1997, centralized procurement was established for the middle Tennessee institutions, and the procurement officers from Davidson County facilities were transferred to central office to perform these functions. Procurement staff are assigned by commodity groups as opposed to purchasing everything for each facility. This system creates the opportunity for staff to compare their assigned commodities among the facilities and has helped to establish central contracts for purchasing leverage.

Central Procurement's main responsibilities include:

- ✓ Serving as TDOC's liaison between General Services Purchasing Division and all TDOC correctional facilities.

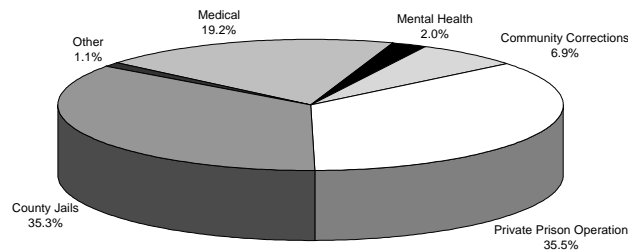
ADMINISTRATIVE SERVICES

- ✓ Developing, implementing, and evaluating internal policies and procedures regarding TDOC purchasing, and ensuring that TDOC follows the General Services purchasing procedures and regulations governing state purchasing.
- ✓ Purchasing goods and services for all Davidson County facilities and central office.
- ✓ Processing all paperwork pertaining to the procurement of goods and services for Management Information Services/Institutional Field Services.
- ✓ Reviewing commodities for establishment of statewide contracts for all TDOC facilities.
- ✓ Standardizing commodities purchased by TDOC facilities. Standardization teams were created to review, revise, and determine which commodities are beneficial for TDOC to use.

CONTRACT ADMINISTRATION

The Contract Administration section writes contracts, requests for proposals, and purchase authorizations to assist institutions and central office administrators in procuring personal services, professional services, and consultant services vital to the mission of the department. In an era of entrepreneurial government, service contracting is crucial in protecting taxpayers' interests while achieving the state's resource development and service delivery goals. The Contract Administration section is responsible for ensuring that the department complies with the statutes, rules, and policies applicable to the service procurement and contracting processes. It serves as a single point of contact between TDOC and the Department of Finance and Administration, Office of Contract Review.

For Fiscal Year 1998-99, the Department of Correction had maximum contract liabilities totaling \$128,724,064. Please note that maximum liabilities represent estimated expenditures authorized under contracts and do not necessarily represent actual expenses incurred. The following chart shows the relative value of TDOC contracts by general category of service.



ENERGY MANAGEMENT & FIRE SAFETY COMPLIANCE

Energy Management & Fire Safety Compliance provides technical information and assistance to departmental institution energy coordinators in their efforts to reduce energy consumption and improve operating efficiency of existing HVAC and related mechanical and electric systems. Assistance is also provided by performing lighting, noise, and ventilation testing to help institutions maintain their ACA accreditation status.

Currently, TDOC institutions are in the process of installing state of the art lighting upgrades, engaging in TVA assisted geothermal and laundry pilot projects, and following EPA "Energy Star" and "Climate Wise" energy reduction guidelines to meet the Governor's 30% energy savings challenge. The next phase involves "building tune-up", which upgrades and recommissions existing energy management systems.

The current mission of the department is to meet and/or exceed the Governor's challenge to reduce energy cost. For FY98-99, the TDOC energy reduction plan achieved \$1,902,581 (14.6%) in energy savings.

ADMINISTRATIVE SERVICES

ENGINEERING SERVICES

The Engineering Services section forms an administrative bridge between institutional managers and the architects, engineers, and contractors providing services to them at their institutions. This section prepares maintenance budgets, new construction programs, cost proposals, and maintenance policy. Engineers review construction plans, specifications, and completed work, as well as investigate new building sites and designs. In March 1999, construction of 1,536 medium security beds was completed at West Tennessee State Penitentiary. Inmate labor was used to complete much of the final clean up, painting, furniture installation, and landscaping.

FISCAL SERVICES

Fiscal Services' mission is to support TDOC administration and operations, and to ensure fiscal accountability throughout the department. The section provides technical assistance to the field in all areas of fiscal management (financial reporting and all aspects of accounting, purchasing, payroll, property management, inmate trust fund, commissary, and inventory control). Fiscal Services participates in the development of policies and procedures designed to maximize resources and eliminate fraud and waste. Staff develop training workshops to keep TDOC fiscal staff informed and facilitate continuous improvement by the department. Fiscal Services is the liaison between TDOC and the Department of Finance and Administration, General Services, and the Comptroller of the Treasury, and works with these agencies to ensure compliance with state laws and regulations. Fiscal Services strives for departmental recognition as an exceptional organization in the area of fiscal management.

Fiscal Services will continue to focus on the development of better user manuals in the various fiscal areas and implementation of a new inventory system for warehouses and commissaries. Fiscal Services continues to improve the department's accounts payable function, including the possibility of centralizing some functions. Other areas for possible centralization are being reviewed.

JUDICIAL EXPENSE AND CRIMINAL COST

The Judicial Expense and Criminal Cost Section works with county officials to ensure that they are reimbursed for housing felons. There are several conditions under which the state is liable for costs of housing felons:

1. Felons sentenced to serve their time in the local jail. (Tennessee Code Annotated permits judges to sentence felons to serve their time locally in certain circumstances.)
2. Counties may contract with the state to house felons sentenced to the Department of Correction.
3. The state reimburses counties for housing felons who have been sentenced to the Department of Correction and are awaiting transfer.
4. Court costs associated with felony charges, transporting inmates, extradition, witness fees, jury boarding, and emergency medical expenses.

The state paid \$96,114,631 to counties during Fiscal Year 1998-99.

MANAGEMENT INFORMATION SERVICES

Management Information Services (MIS) provides sentence management information, computerized information reporting, and technical assistance in the design and development of computerized systems and archived records. MIS is striving to strengthen itself as a service oriented organization. MIS calculates all felony sentences, maintains all records of offenders who have been in the system, and monitors release dates for the Board of Probation and Parole in order to produce the parole eligibility dockets. MIS is divided into six categories based on the grouping of tasks to be performed. These

ADMINISTRATIVE SERVICES

groups are defined as Sentence Computation Services (SCS), Sentence Information Services (SIS), Operational Support Services (OSS), Systems Development Services (SDS), Institutional Field Services (IFS) and Technical Support Services (TSS).

Sentence Computation Services (SCS) - Sentence Computation Services carries out the department's responsibility to compute and maintain the release eligibility dates and sentence expiration dates for all felony offenders in Tennessee regardless of their place of confinement. Sentencing information and expiration dates are also maintained for all offenders whose sentences are suspended to probation. The number of persons being sentenced by Tennessee criminal and circuit courts has continued to increase in recent years. Changes to the work flow process and intense redirection of work has eliminated the previous backlog of judgment orders. SCS will continue to improve its organizational process to increase its efficiency. In FY 98-99, SCS received approximately 90,000 judgment orders, a 7% increase over FY97-98.

Sentence Information Services (SIS) - Sentence Information Services continues to provide support to institutional staff via sentence calculation training for institutional records clerks and institutional unit management staff. SIS also provides research in the areas of sentence calculation, eligibility for parole, and the verification of expiration of sentences for all incarcerated felons. SIS responds to numerous requests for sentence information received from attorneys, offender family members, law enforcement agencies, and other TDOC divisions. In FY 98-99, SIS certified approximately 21,000 inmates for release eligibility, an 11% increase over FY97-98.

Systems Development Services (SDS) - Systems Development Services continues to provide support and maintenance for the Tennessee Offender Management Information System (TOMIS). Enhancements to improve the operation of this system, the sharing of data at both the state and local levels, and the collection of data prior to admission to the department continues to consume the major portion of SDS resources. The Department of Correction is a major user of the resources offered by the Office of Information Resources (OIR). SDS budgets for the use of 15,000 hours of programmatic support for TOMIS annually. Systems Development Services plans for use of approximately 80,000 hours of the State's mainframe computer. SDS has also been instrumental in the development of the departmental homepage on the Internet. In FY 98-99, SDS received approximately 30,000 help desk calls and approximately 65,000 e-mails requesting assistance of some type.

Operational Support Services (OSS) - Operational Support Services is responsible for the microfilming of offender records, the maintenance of existing and archived records, the distribution of computer generated reports, VOICE daily maintenance and updating, and the electronic fingerprint system. The microfilm section is responsible for the filming and indexing of all active and inactive offender records. The records section processes in excess of 400,000 pieces of mail each year, in addition to approximately 2,800 requests for offender records each month. In addition, requests for offender medical records are received in the same volume as file requests. The records section handles the housing of archived medical and institutional records at the Tennessee State Penitentiary. Presently, there are in excess of 9,868,000 documents housed at this site. The records being archived are for offenders that are released on expiration of sentence, are deceased, or have been on parole for more than two years.

Institutional Field Services (IFS) - IFS is responsible for providing the maintenance and preventative maintenance for security electronic systems which include fence detection systems, locking control panels, alarm annunciation panels, closed circuit TV, paging and intercom systems, and mobile mapping systems. IFS is also responsible for the installation and maintenance of TOMIS hardware, software communications, and computer networking for all TDOC facilities.

Technical Support Services - The newly formed Technical Support Services Group provides necessary desktop support assistance to all hardware and software users in central office. Technical specifications for required equipment and software are defined, and orders are placed, tracked, received, and installed by this group. On average, 300 calls for assistance are professionally handled each month.

ADMINISTRATIVE SERVICES

PERSONNEL

Personnel provides technical assistance and advice, ensures compliance with Civil Service rules, EEOC/Affirmative Action, state laws, and policies. This section also implements and monitors related personnel programs such as Employee Benefits, including Employee Assistance, Family Medical Leave, and accommodations under the Americans with Disabilities Act. Personnel implemented the following programs and initiatives in Fiscal Year 1998-99:

- * Pay raise for security personnel
- * Increased analysis of exit surveys
- * Maintenance a toll-free recruitment line for job applicants
- * Completion of a reduction-in-force at Mark Luttrell Correctional Center
- * Recruiting efforts as follows:
 - ⇒ Job Fairs
 - Families First - This is a welfare to work program sponsored by Job Service and Human Services.
 - Ft. Campbell - Encourage soldiers exiting the Army to apply for correctional officer positions and other positions.
 - Project PayCheck - Job fair attracts 3-4 thousand participants ranging from GED to PhD applicants. TDOC recruits for correctional officers, nurses, food service and maintenance positions, and professional staff.
 - WTSP Job Fair - Local job fair for Lauderdale, Tipton, and Dyer county residents. Residents are encouraged to apply for correctional officer and other vacant positions.
 - Tractor Pull (Chapel Hill) - This event draws mainly rural residents from which correctional officers, food service, and maintenance applicants are recruited.
 - TSU Job Fair - College students are encouraged to work a shift as correctional officer while in school. Recruiting for correctional counselor and other positions requiring 4-year bachelors degree is done.
 - Nashville Public Library - Job fair for minority residents in Nashville, mostly high-school dropouts and single parents attend.
 - Nashville Chamber of Commerce - Job fair held at Nashville Tech. Attendees were mostly students in vocational/technical classes.
 - ⇒ Expanded use of newspaper ads - Ft. Campbell Courier (Clarksville), Tennessean (Nashville), The Enterprise (Ripley), The Lauderdale County Voice, Tipton County - Covington Leader, Commercial Appeal (Memphis), Dyer County State Gazette, Brownsville State Graphic
 - ⇒ Direct Mail
 - Central office recruitment
 - Letters sent to all applicants on State Trooper register
 - Recruitment insert in all state employee paychecks
 - Letters sent to all state licensed security guards
 - Recruitment insert in all Nashville Electric Service customers (Watt Ads)
 - RN/LPN Recruitment - Recruitment letters sent to all state licensees
 - Psychological Examiner Recruitment - Recruitment letters sent to all state licensees
 - ⇒ Internet - Jobs and ads posted on the following web sites:
 - American Job Bank (www.ajb.org/tn/seeker)
 - Dept. of Defense Hot Leads (www.dmdc.osd.mil/dors)
 - Tennessean Ads (www.tennessean.com) - Posted for two weeks after running in the Tennessean
 - TDOC Home Page (www.state.tn.us/correction)
 - ⇒ Job Service Offices
 - Recruitment cards and recruitment flyers sent to the following job service offices: Clarksville, Columbia, Covington, Dickson, Dyersburg, Franklin, Gallatin, Lebanon, Memphis, Millington, Mountain City, Murfreesboro, Nashville, Ripley, Springfield, and Union City.
 - ⇒ Special testing conducted at the following locations:
 - Ft. Campbell, Riverbend Maximum Security Institution, West Tennessee State Penitentiary, Tennessee Prison for Women, and Clarksville Job Service.

ADMINISTRATIVE SERVICES

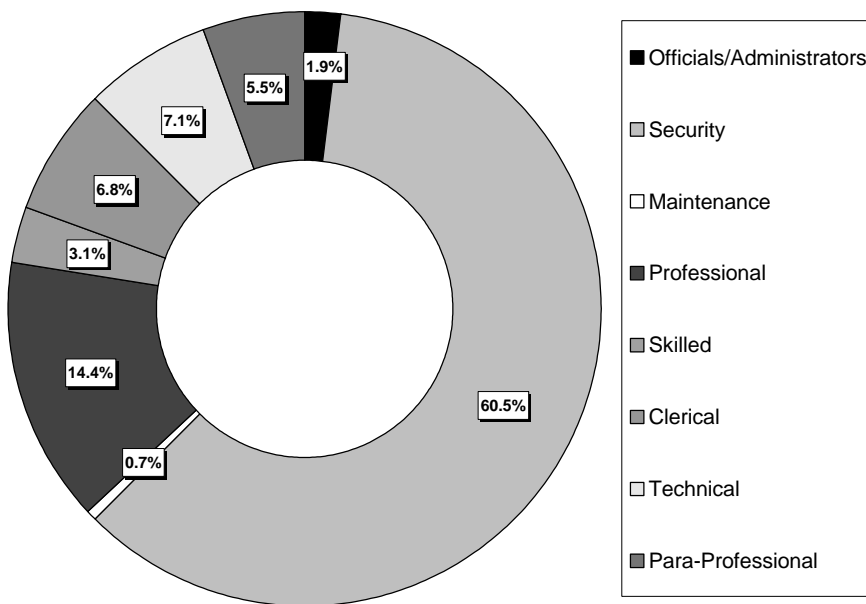
There has been a decrease in Correctional Officer vacancy rates from 1997 to the present as indicated:

As of:	Vacant Positions	Total Positions	Vacancy Rate
7/1/99	163	3266	5.0%
7/1/98	215	3172	6.8%
7/1/97	266	3291	8.1%

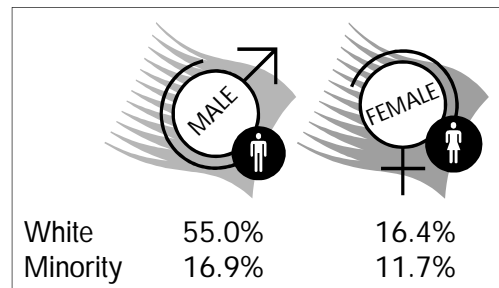
The above has resulted in the following number of new recruits graduating from the Tennessee Correction Academy as compared to past years:

FY1998-99	1,086
FY1997-98	907
FY1996-97	789

**Personnel by Class
June 30, 1999**



**Personnel by Race and Gender
June 30, 1999**

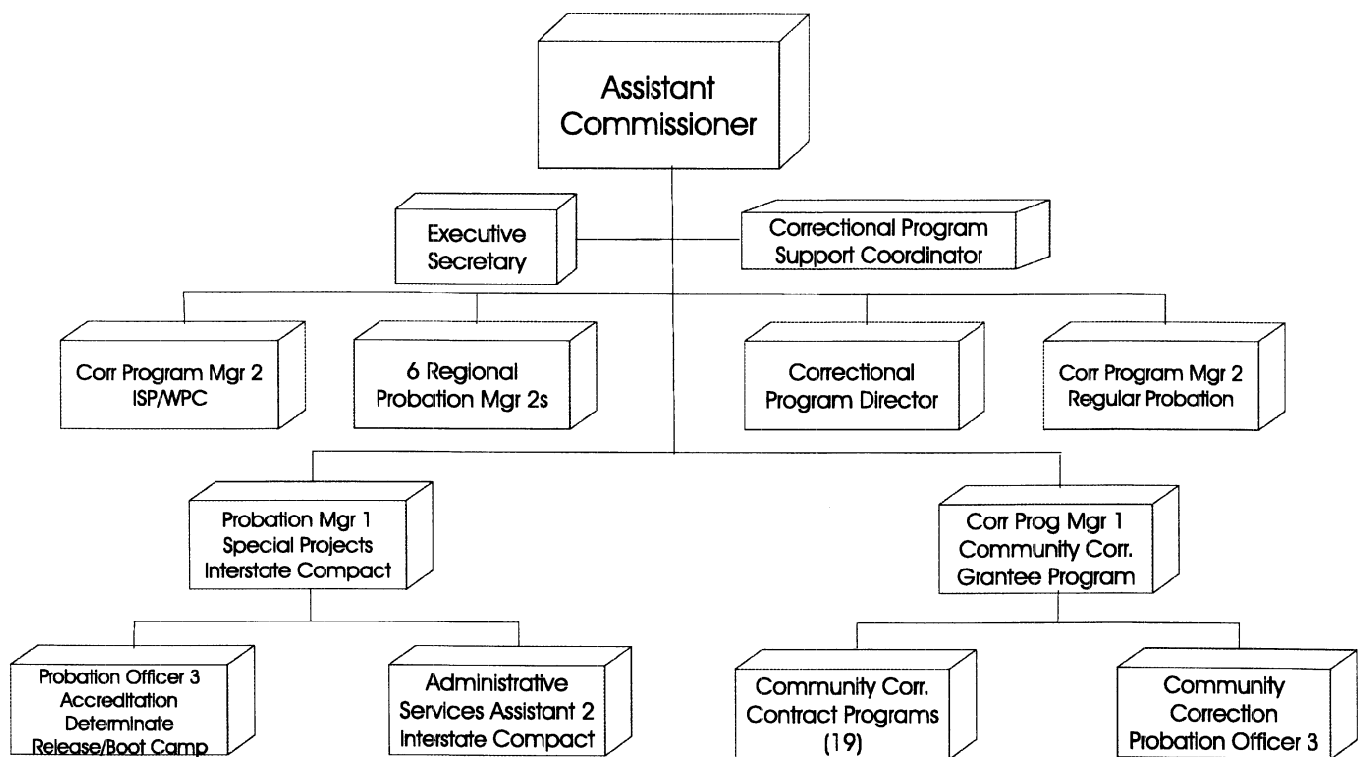


**Adult Institutions Security Positions
June 30, 1999**

Positions	Correctional Officer*	Corporal	Sergeant	Lieutenant	Captain	TOTAL
Total	2,366	399	145	74	59	3,043
Filled	2,233	383	143	73	58	2,890

*Includes Correctional Treatment Technician and Correctional Treatment Technician Supervisor

COMMUNITY CORRECTION



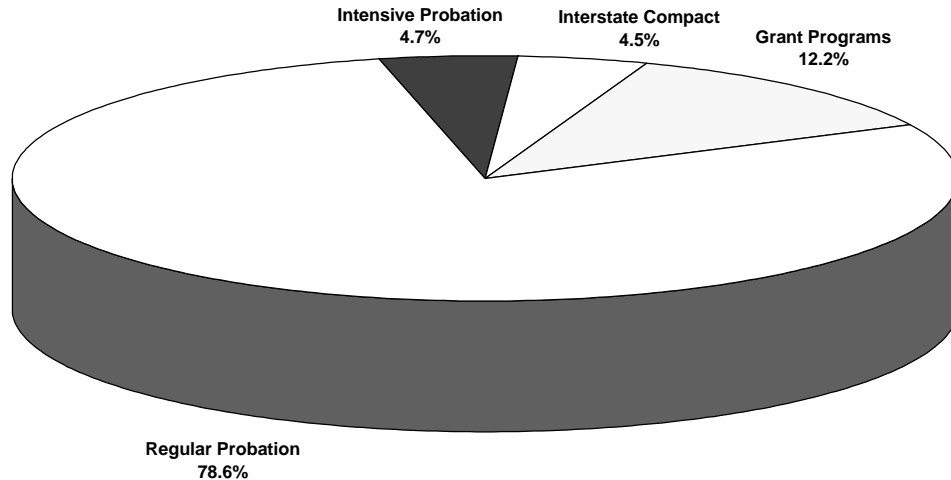

 Bobby Haliburton, Assistant Commissioner 8/31/98
 Date


 Linda Dodson, Deputy Commissioner 8/31/98
 Date

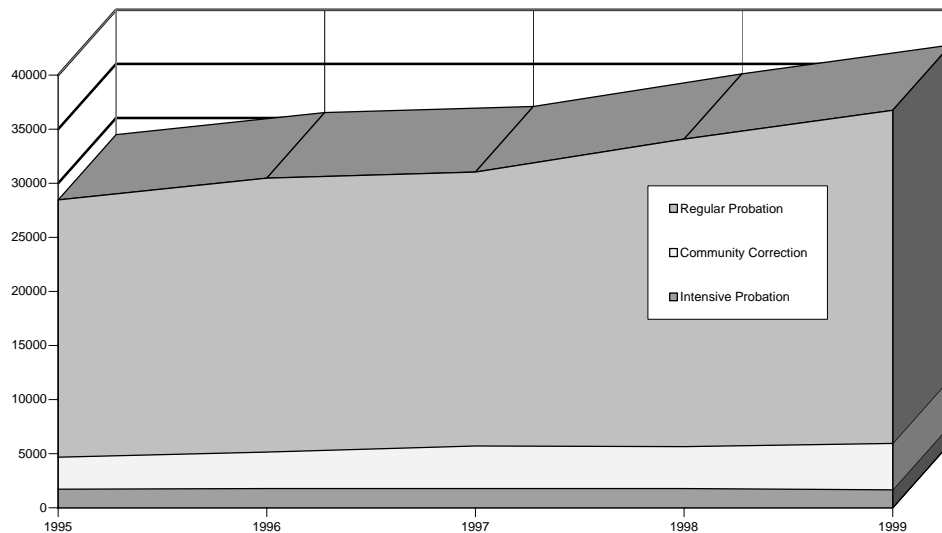
COMMUNITY CORRECTION

During the 1998 session of the General Assembly, legislation was passed and signed into law by the Governor to transfer the duties and responsibilities related to Probation and the Community Corrections Grant Program from TDOC to the Board of Probation and Parole. Planning for the merger occurred throughout Fiscal Year 1998-99, and the official transfer took place July 1, 1999.

**Program Breakdown
June 30, 1999**



**Total Community Correction Caseload
June 30, 1999**



Year	Intensive Probation	Community Correction	Regular Probation	Total
1995	1,714	2,956	23,793	28,463
1996	1,762	3,388	25,327	30,477
1997	1,786	3,932	25,327	32,051
1998	1,788	3,856	28,432	34,076
1999	1,644	4,300	30,804	36,748

COMMUNITY CORRECTION

COMMUNITY CORRECTIONS GRANT PROGRAM

The Special Legislative Session on Corrections in 1985 created the Community Corrections Grant Program. Programs are governed by local advisory boards and are developed based upon the needs of the local area. Community corrections grant programs serve as an alternative to incarceration for target populations of offenders, ensuring the courts a range of sentencing options. During Fiscal Year 1998-99, appropriation for the grant programs was \$8,937,000, which was allocated among 20 programs. These programs serve 93 counties and include all four major metropolitan areas.

At the end of Fiscal Year 1998-99, there were 4,300 felony offenders under supervision. The average number of offenders under supervision for Fiscal Year 1998-99 was 4,064.

Activity Summary Fiscal Year 1998-99

PROGRAM DATA

Programs	20
Counties Served	93
Judicial Districts	30
Average Number of Cases Per Officer	40.27

PROGRAM ACTIVITY

Intake	2,776
Successful Terminations	1,227
Unsuccessful Terminations	1,126
Year End Census	3,856

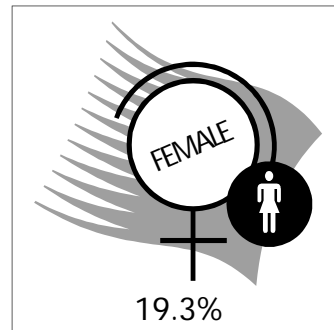
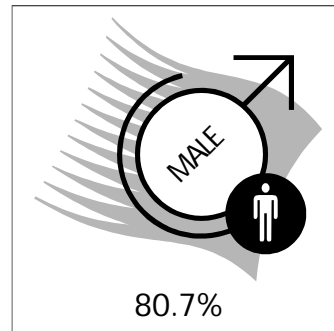
OFFENDER ACTIVITY

Hours of Community Service	195,448.50
Court Costs Paid	\$ 604,234.98
Fines	\$ 278,308.20
Restitution Paid to Victims	\$ 317,179.75
Wages/Salaries by Offenders	\$ 15,262,648.88
Child Support Paid	\$ 141,856.77
Supervision Fees Paid to Offset Cost of Program	252,319.26

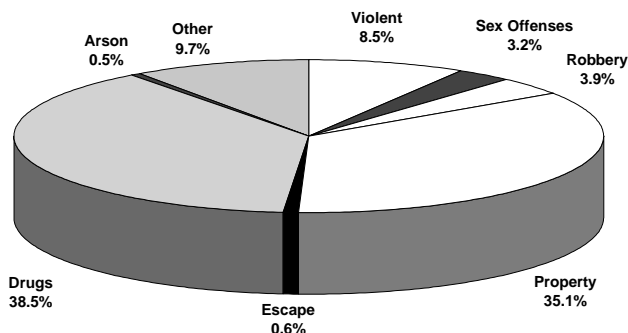
OFFENDER SERVICES DELIVERED

Laboratory Drug Tests	27,911
In-Patient Treatment Admissions	2,057
Residential Treatment Admissions	1,130

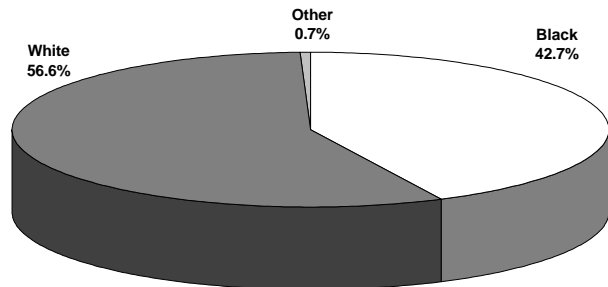
Gender Breakdown June 30, 1999



Offense Breakdown June 30, 1999



Race Breakdown June 30, 1999



COMMUNITY CORRECTION

PROBATION/INTENSIVE PROBATION

Community Correction is responsible for the effective investigation, supervision, and monitoring of the conduct of persons placed on probation and sentenced by the court to serve their probation under the department's supervision. Pre-sentence and pre-trial diversion investigative reports are provided to criminal and circuit courts. Other types of investigative reports are conducted, such as post sentence reports, which are used by institutions to classify offenders, and interstate reports, which are used to assist in determining the suitability of out-of-state offenders for transfer to Tennessee supervision. During Fiscal Year 1998-99, 17,302 investigative reports were completed.

During Fiscal Year 1998-99, Community Correction collected \$4,316,097.04 in supervision, diversion, and criminal injuries compensation fees from eligible offenders. In addition, probationers completed over 280,000 hours of community service work during Fiscal Year 1998-99.

Community Correction screens eligible offenders from the local jails for entry into the Wayne County Boot Camp. In Fiscal Year 1998-99, 212 offenders successfully completed the boot camp program and were released onto probation supervision for the remainder of their sentences.

Community Correction also receives probation cases through the Determinate Release Program. The Determinate Release Program applies to all convicted felons sentenced to one to two years in the state. Through the program, these offenders are released by the Determinate Release Board shortly after their earliest parole eligibility date instead of being required to go before the Parole Board. These offenders are released onto probation supervision rather than parole. During Fiscal Year 1998-99, Community Correction received 2,380 offenders through the Determinate Release Program.

Community Correction supervised a total of 30,804 regular probationers on June 30, 1999, an increase of 8% from Fiscal Year 1997-98. On June 30, 1999, 1,644 offenders were on intensive supervision. Intensive Probation is a program to divert offenders from institutions who would otherwise be incarcerated. Intensive supervision requires up to 12 personal contacts per month, evening and weekend home visits, electronic monitoring, and random drug screens to provide a more intense level of supervision. The cost of probation supervision for Fiscal Year 1998-99 was \$1.83 per day per offender (including intensive supervision).

Activity Summary - Fiscal Year 1998-99

SENTENCING REPORTS

Total Investigative Reports		17,302
Pre-Sentence Investigation Reports	5,694	
Post Sentence Reports	7,134	
Diversion Reports	258	
Interstate Investigation Reports	1,449	
Specific Data Reports	223	
Classification Reports	2,544	

PROBATION EXITS/COMPLETIONS

Total Probation Exits		11,130
Probation Completed Successfully	7,469	
Revoked/Unsuccessful Exits	3,661	
Technical Violation	2,114	
New Charges	1,547	

INTENSIVE PROBATION EXITS/COMPLETIONS

Total Intensive Probation Exits		1,435
Intensive Probation Completed Successfully	846	
Revoked/Unsuccessful Exits	589	
Technical Violation	389	
New Charges	200	

PROBATION CASELOAD

Total Cases under Supervision		32,448
Regular Probationers	30,804	
Intensive Probationers	1,644	
Determinate Release Intake	2,380	
Boot Camp Intake	212	
Interstate Intake	604	

COMMUNITY SERVICE ACTIVITY

Probationers Participating	14,845
Number of Community Service Hours Completed	287,071
Dollar Value of Hours Worked (at minimum wage)	\$ 1,478,415.65

FEE COLLECTION ACTIVITY

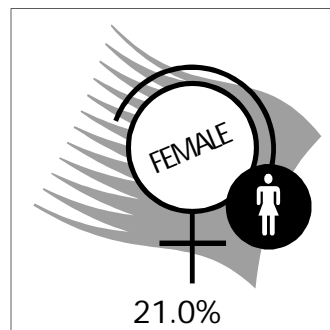
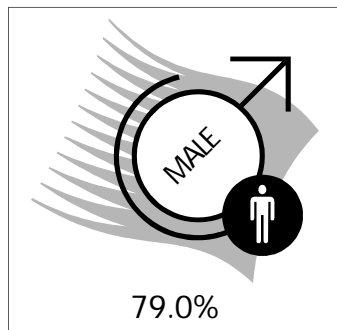
Total Fees Collected	\$ 4,316,097.04
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DRUG TESTING ACTIVITY

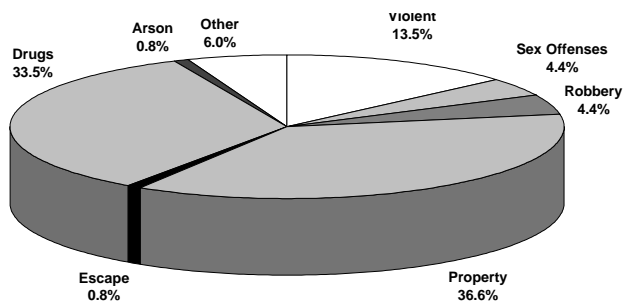
Number of Drug Screens	26,365
Number of Lab Tests	1,553
Number of Positive Tests	1,404

COMMUNITY CORRECTION

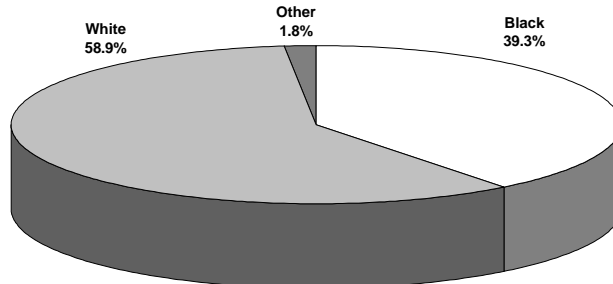
**Gender Breakdown
June 30, 1999**



**Offense Breakdown
June 30, 1999**

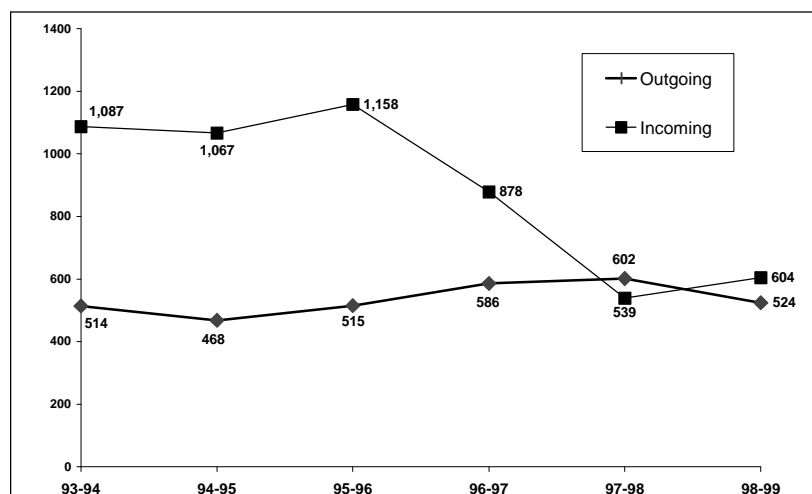


**Race Breakdown
June 30, 1999**

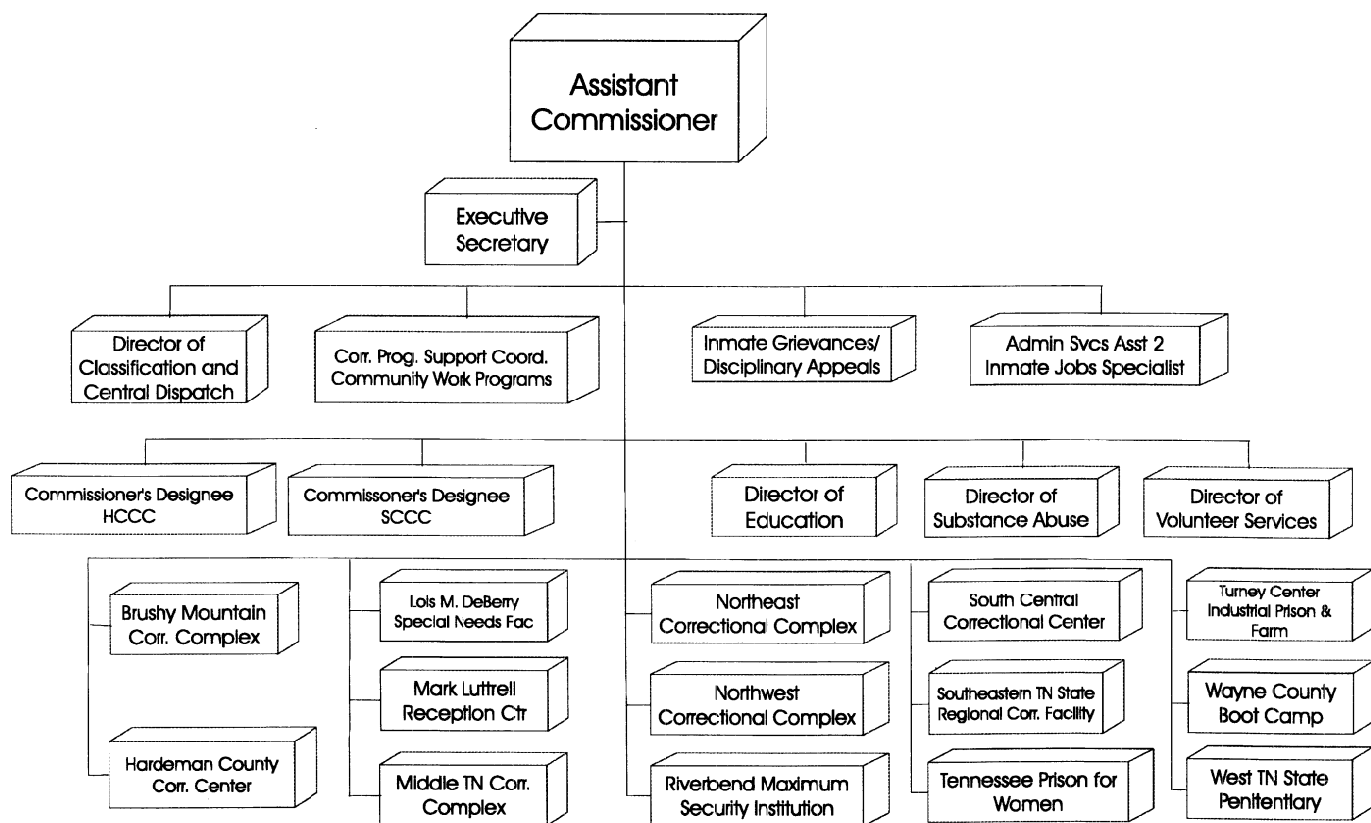


INTERSTATE COMPACT PROGRAM

The Interstate Compact Program is a system of cooperative jurisdiction and supervision over probationers transferred between participating states. Its purpose is to allow states to transfer the supervision of probationers for valid rehabilitation reasons and to allow probationers to transfer their probation supervision from the state in which they have committed an offense to the state of their residence. Each case is screened by the state compact administrator and then referred for investigation to the probation officer in the proposed county of residence. If accepted for supervision by TDOC, the probationer is then supervised under the same probation requirements of Tennessee probation offenders. Legislation enacted in FY96-97 has ensured closer scrutiny of requests, and has resulted in balance in the number of incoming and outgoing movements under the program.



OPERATIONS




 Jim Rose, Assistant Commissioner
 8/31/98
 Date


 Linda Dodson, Deputy Commissioner
 8/31/98
 Date

OPERATIONS

Program areas listed below are part of Operations. Program staff in each of these areas provide overall support to central office and the facilities on a day-to-day basis.

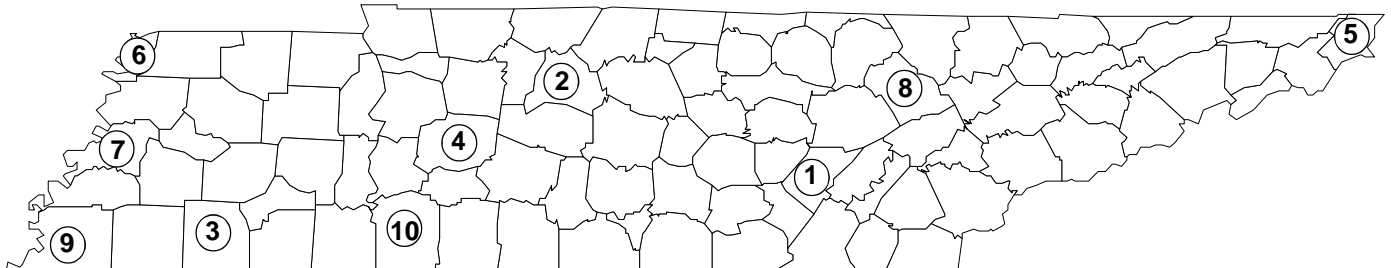
Classification and Central Dispatch
 Community Work Programs
 Education
 Inmate Grievances/Disciplinary Appeals
 Inmate Jobs
 Substance Abuse Programs
 Security Services
 Volunteer Services

All adult facilities and TDOC liaisons for privately managed facilities are also included in this division.

ADULT FACILITIES

Custody designations, corresponding custody levels, and facility locations and acronyms are shown below:

Custody Designations	
Level	Custody
I	Minimum
II	Minimum Restricted - Medium
III	Minimum - Close
IV	Minimum - Maximum



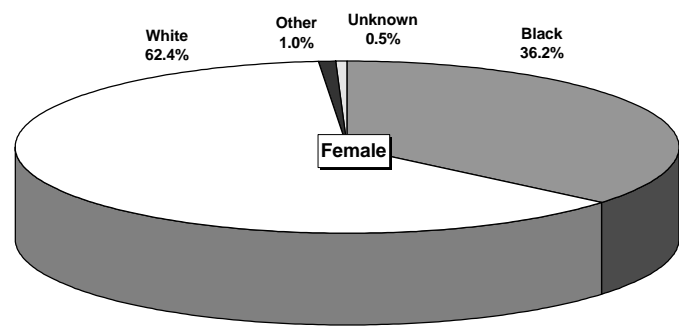
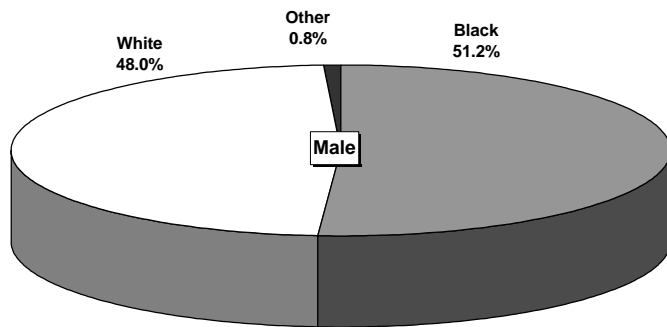
<u>County</u>	<u>Facility</u>	<u>Acronym</u>	<u>Security Level</u>
1) Bledsoe County:	Southeastern Tennessee State Regional Correctional Facility	STSRCF	II
2) Davidson County:	DeBerry Special Needs Facility	DSNF	IV
	Middle Tennessee Correctional Complex	MTCX	III
	Riverbend Maximum Security Institution	RMSI	IV
	Tennessee Prison for Women	TPW	IV
3) Hardeman County:	Hardeman County Correctional Center	HCCC	II
4) Hickman County:	Turney Center Industrial Prison and Farm	TCIP	III
5) Johnson County:	Northeast Correctional Complex	NECX	III
6) Lake County:	Northwest Correctional Complex	NWCX	III
7) Lauderdale County:	West Tennessee State Penitentiary	WTSP	IV
8) Morgan County:	Brushy Mountain Correctional Complex	BMCX	IV
9) Shelby County:	Mark Luttrell Correctional Center	MLCC	III
10) Wayne County:	South Central Correctional Center	SCCC	III
	Wayne County Boot Camp	WCBC	II

Average Daily Populations - Fiscal Year 1998-99

INSTITUTION	FY98-99 Average Daily Population
Brushy Mountain Correctional Complex	1,546
DeBerry Special Needs Facility	707
Hardeman County Correctional Center	1,707
Mark Luttrell Correctional Center	420
Middle Tennessee Correctional Complex	1,034
Northeast Correctional Complex	1,542
Northwest Correctional Complex	2,204
Riverbend Maximum Security Institution	669
South Central Correctional Center	1,497
Southeastern TN State Regional Corr. Facility	966
Tennessee Prison for Women	501
Turney Center Industrial Prison and Farm	1,117
Wayne County Boot Camp	392
West Tennessee State Penitentiary	1,609
System	15,910

Source: TDOC Bedspace and Operating Capacities

TDOC Adult Facilities, Race by Gender Breakdown - June 30, 1999



	Male	Female
Black	8,061	228
White	7,563	393
Other	119	6
Unknown	1	3
Totals	15,744	630

Demographics by Facility - June 30, 1999

	Age								Race				Gender	
	<20	20-24	25-29	30-34	35-39	40+	Unknown	Avg Age	Black	White	Other	Unknown	Male	Female
BMCX	13	159	275	267	288	531	0	36.2	416	1108	9	0	1533	0
DSNF	2	32	58	85	103	330	0	41.9	212	394	3	1	593	17
HCCC	36	417	426	343	326	420	0	32.3	1159	785	24	0	1968	0
MLCC	7	23	31	43	33	45	0	33.4	85	93	4	0	0	182
MTCX	31	181	186	174	163	258	4	33.6	515	475	7	0	997	0
NECX	4	162	258	291	295	533	0	36.5	441	1093	9	0	1543	0
NWCX	155	555	378	309	296	464	0	31.2	1501	645	11	0	2157	0
RMSI	8	109	114	118	102	205	0	34.6	362	288	6	0	656	0
SCCC	17	224	313	271	265	404	0	34.3	793	687	14	0	1494	0
STSRCF	0	80	148	177	161	395	0	37.7	293	663	5	0	961	0
TCIP	9	170	209	168	211	353	0	35.0	598	512	10	0	1120	0
TPW	6	47	74	103	78	116	5	34.7	141	282	3	3	0	429
WCBC	7	43	19	7	0	0	0	23.7	48	26	2	0	76	0
WCBC-Annex	1	27	52	58	54	128	0	39.7	178	140	2	0	320	0
WTSP	46	407	517	453	373	532	0	33.0	1547	765	16	0	2328	0
SYSTEM	342	2636	3058	2867	2748	4714	9	34.5	8289	7956	125	4	15746	628

Facility Populations by Offense - June 30, 1999

	% OF INDIVIDUAL FACILITY POPULATION														
OFFENSE	BMCX	DSNF	HCCC	MLCC	MTCX	NECX	NWCX	RMSI	SCCC	STSRCF	TCIP	TPW	WCBC	WCBC-Annex	WTSP
Habitual	2.1%	0.5%	0.7%		0.2%	1.4%	0.8%	1.2%	0.5%	1.5%	1.2%			0.3%	0.8%
Death Row	0.1%	0.2%						14.8%				0.5%			
Murder 1	10.0%	14.8%	5.1%	8.8%	1.7%	11.1%	8.1%	11.1%	7.8%	11.6%	10.4%	11.9%		2.8%	8.2%
Accessory Murder	0.1%	0.2%	0.1%							0.1%	0.1%	0.5%			
Murder 2	7.0%	14.1%	6.5%	23.1%	6.7%	10.8%	11.9%	9.1%	10.1%	13.9%	12.2%	7.5%		14.4%	11.1%
Other Homicide	4.4%	3.8%	6.8%	7.1%	5.4%	5.1%	6.2%	4.7%	6.5%	4.9%	3.5%	6.1%		6.9%	4.3%
Kidnapping	1.6%	2.3%	1.6%	3.8%	0.9%	2.1%	2.8%	2.1%	2.5%	2.6%	2.1%	0.9%		3.1%	2.4%
Rape	4.0%	8.5%	4.0%		1.6%	5.2%	4.2%	2.9%	4.6%	6.8%	4.5%	1.4%		2.2%	3.7%
Aggravated Rape	6.6%	10.8%	3.5%	0.5%	1.1%	12.5%	6.9%	7.8%	7.2%	11.1%	10.0%	0.7%		6.3%	6.6%
Aggravated Sexual Battery	3.4%	9.2%	2.0%		1.4%	3.3%	2.6%	2.4%	4.4%	5.9%	2.5%	0.9%		3.8%	2.1%
Other Sex Offenses	1.8%	3.6%	2.4%	0.5%	1.9%	1.6%	1.4%	0.3%	2.7%	2.4%	1.3%	1.2%		2.8%	1.1%
Aggravated Robbery	10.8%	9.0%	19.1%	6.6%	12.7%	13.4%	22.0%	17.5%	13.5%	13.2%	17.1%	7.0%		12.8%	18.6%
Robbery	3.1%	1.5%	2.8%	2.7%	4.4%	2.7%	2.5%	2.4%	2.0%	2.0%	2.6%	4.7%	1.3%	2.8%	3.1%
Other Robbery	0.9%	0.2%	1.0%		1.2%	0.3%	0.6%	0.2%	0.8%	0.2%	1.2%	1.6%		0.6%	0.7%
Aggravated Burglary	9.8%	3.8%	9.7%	6.0%	11.3%	7.6%	6.5%	5.6%	7.8%	6.1%	6.3%	7.5%	13.2%	7.5%	7.4%
Burglary-Other Than Habitation	4.1%	1.8%	2.9%	1.6%	4.5%	2.0%	1.4%	1.2%	2.3%	1.5%	1.7%	0.9%	3.9%	3.1%	2.2%
Other Burglary	1.2%	0.3%	1.2%		1.0%	0.8%	0.6%	0.5%	0.4%	0.4%	0.6%	0.2%		0.6%	0.6%
Theft of Property-\$10K-\$60K	2.1%	0.5%	1.8%	1.6%	1.9%	1.0%	1.2%	0.8%	0.9%	0.3%	1.3%	2.1%	3.9%	0.9%	1.3%
Theft of Property-\$1K-\$10K	3.6%	0.7%	1.6%	2.7%	3.4%	1.0%	1.0%	1.8%	1.7%	1.4%	1.2%	4.2%	2.6%	1.6%	1.5%
Theft of Property-\$500-\$1000	0.4%		0.2%		0.6%	0.2%	0.1%		0.2%	0.1%	0.2%	0.9%			0.1%
Other Theft of Property	0.3%	0.2%	0.2%		0.2%	0.1%	0.1%		0.1%	0.6%					0.2%
Forgery, Fraud & Embezzlement	1.0%		0.7%	7.1%	1.9%	0.5%	0.6%	0.3%	0.9%	0.1%	0.4%	4.7%		1.3%	0.9%
Aggravated Assault	5.9%	4.8%	6.8%	11.0%	6.2%	7.0%	4.7%	6.3%	6.4%	5.0%	8.3%	5.8%		5.3%	6.4%
Other Assault	1.2%		0.5%	1.1%	0.4%	0.1%	0.3%	0.3%	0.7%	0.5%	0.4%	2.3%			0.5%
Cocaine	8.5%	5.7%	13.2%	9.9%	19.1%	6.4%	10.4%	4.4%	10.9%	4.4%	7.8%	12.1%	59.2%	17.2%	10.7%
Other Drugs	2.5%	1.6%	3.6%	3.3%	5.8%	1.4%	1.6%	1.4%	2.9%	1.8%	1.4%	6.8%	13.2%	2.5%	2.2%
Cocaine (School Zone)	0.1%		0.2%					0.2%	0.1%	0.1%	0.1%				0.1%
Escape	0.3%	0.2%	0.4%		0.8%	0.2%	0.2%		0.1%	0.1%	0.1%	0.9%			0.4%
Arson	0.7%	0.8%	0.6%	0.5%	0.7%	1.0%	0.3%	0.5%	1.1%	0.5%	0.7%	1.2%		0.3%	0.8%
All Others	2.4%	1.1%	1.2%	1.6%	2.8%	1.3%	0.9%	0.2%	0.9%	0.9%	0.9%	5.6%	2.6%	0.9%	1.9%

Institutional Programs - April 1999

	BMCX	DSNF	HCCC	MLCC	MTCX	NECX	NWCX	RMSI	SCCC	STSRCF	TCIP	TPW	WCBC	WTSP
Security Designation Level	IV	IV	II	III	III	IV	III	IV	III	II	III	IV	I	IV
Male Offenders = M; Female Offenders = F	M	M/F	M	F	M	M	M	M	M	M	M	F	M	M
Academic Programs:														
Adult Basic Education	X	X	X	X		X	X	X	X	X	X	X	X	X
Chapter 1							X							
Decisions												X		
GED	X	X	X	X		X	X	X	X	X	X	X	X	X
Life Skills (remedial)			X											
Literacy Program	X					X		X		X			X	
Serenity												X		
Special Education			X			X	X							X
Health/Mental Health/Social Services:														
AA and/or NA	X		X	X	X	X	X	X		X	X	X	X	X
Addictive Behavior													X	
Alternatives to Violence	X													
Anger Management	X	X	X	X	X	X	X	X	X	X		X	X	X
Basic Skills		X												
Caring thru Sharing				X										
Cause						X								
Codependency Group												X		
Commitment to Change					X									
Conflict Resolution Therapeutic Community							X							
Crossroads; Exodus				X										
Cumberland Mountain Community Service										X				
Depression Management	X													
Design for Living (Drug & Alcohol)			X											
Freedom from Smoking								X						
Geriatric Care		X											X	
Hilltop										X				
Inmate Speaker's Group	X				X		X		X	X				
Inmates Anonymous				X										
Life Coping Skills							X						X	
Lifeline										X				
Lifer's Club										X				
Medical (in-patient)		X												
Mental Health (acute)		X												
Mental Health (basic)	X	X		X	X	X	X	X	X	X	X	X	X	X
Mental Health (step-up/step-down)									X					
Moral Recognition (Drug & Alcohol)							X							
Pace Club	X													
Parenting Skills												X		
Pre-Release (designated)	X				X	X						X	X	X
Pre-SOTP									X					
Rehabilitative Services		X												
Self-Awareness					X									
Self-Esteem													X	
7th Step						X								
Sex Offender Treatment (phase2/aftercare)	X			X	X		X		X	X		X	X	X
Sex Offender Treatment (SOTP)		X	X									X		X
Substance Abuse Education	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Substance Abuse Outpatient Treatment								X						

OPERATIONS

Institutional Programs - April 1999 (continued)

	BMCX	DSNF	HCCC	MLCC	MTCX	NECX	NWCX	RMSI	SCCC	STSRCF	TCIP	TPW	WCBC	WTSP
Security Designation Level	IV	IV	II	III	III	IV	III	IV	III	II	III	IV	I	IV
Male Offenders = M; Female Offenders = F	M	M/F	M	F	M	M	M	M	M	M	M	F	M	M
Vocational Programs:														
AC/Heat/Refrigeration	X						X			X				
Auto Mechanics							X							
Barbering							X			X				
Building Maintenance			X								X			
Building Trades (advanced)							X							X
Building Trades (general)	X		X			X	X		X	X		X		
Business/Office Education						X			X		X			
Cabinet-making								X			X			X
Carpentry						X	X							
Construction						X								
Computer Repair							X							
Cosmetology											X	X		
Data Processing						X	X			X				X
Electrical Apprentice			X			X	X		X					
Food Service	X					X				X	X	X		
Graphic Arts						X								
Horticulture/Landscaping			X				X		X		X	X		
Industrial Cleaning	X		X			X	X	X	X		X			X
Interior Design										X				
Interior Renovation			X											
Masonry							X		X					X
Painting/Decorating							X							
Plumbing/Pipefitting									X					
Sewing Machine Operator														X
Shoe Repair							X							
Small Engine Repair							X							
Upholstery	X								X	X				X
Welding							X							
Employment:														
Community Service	X		X	X	X	X	X		X	X	X	X	X	X
Computer Refurbishing									X					
Data Entry						X		X				X		
Farm Work (general)			X											
Farm/Dairy/Livestock	X					X				X	X			X
Furniture/Office Panels	X								X		X			
Graphic Arts									X					
Leather Work	X			X					X					X
License Plates														X
Manufacturing						X								X
Paint				X			X				X			X
Print Shop						X		X			X			
Product Packaging									X					X
Recycling	X			X	X	X	X	X			X			X
Sawmill										X	X			
Sewing/Textiles	X									X		X		X
Signs (highway)											X			
Telemarketing												X		
TennCare Info Line												X		
Warehouse	X		X	X	X		X		X					
Woodworking									X		X			
Work Release					X							X		

PROGRAMS - Classification

The Classification section is responsible for the implementation and maintenance of the system managing the progression of inmates from intake into TDOC custody through the period of their incarceration.

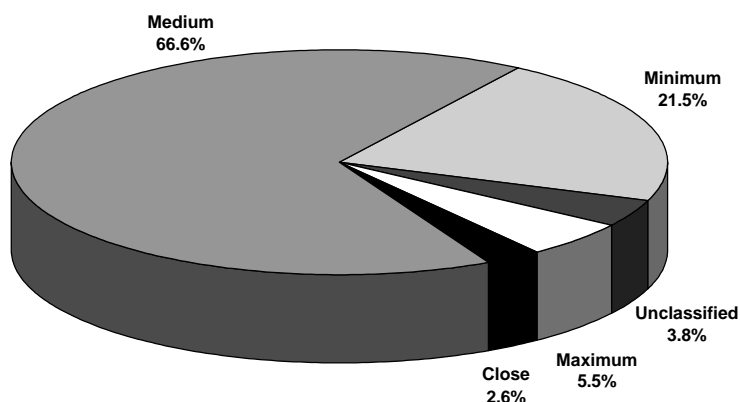
The classification process evaluates available information concerning inmates to aid in making appropriate recommendations concerning levels of supervision (custody) and programs. A major objective is to involve inmates in programs consistent with the safety and protection of the public, TDOC staff, and other inmates. Emphasis is given to

OPERATIONS

custody and security, i.e., necessary levels of supervision as determined from the recency, severity, and frequency of an individual's institutional conduct and offense conviction history. The process of evaluation occurs continually throughout an inmate's period of incarceration, and is managed at the institutional level by correctional classification coordinators.

Classification is also responsible for ensuring that the inmate population levels of the institutions do not exceed capacity limits. This is accomplished by authorizing admissions of inmates to the department's reception centers from county jails on a daily basis contingent upon available capacity. Further, the section monitors and approves, on the basis of population levels, inter-institutional transfers of inmates.

Inmate Population by Custody Level - June 30, 1999



Source: TDOC Population Overview Report, 30-Jun-99

PROGRAMS - Community Work Crews

Community Work Hours - Fiscal Year 1998-99

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Facility Total
BMCX	56,133	51,560	50,913	51,837	210,443
HCCC	8,510	8,495	9,152	13,979	40,136
MLCC	18,880	22,600	25,327	25,950	92,757
MTCX	62,165	53,826	58,348	57,625	231,964
NECX	64,507	60,262	57,643	63,484	245,896
NWCX	20,786	23,872	16,296	20,310	81,264
SCCC	19,562	14,036	16,086	16,808	66,492
STSRCF	28,062	28,412	23,818	26,859	107,151
TPW	34,751	31,282	30,394	31,078	127,505
TCIP	9,633	11,092	10,516	8,016	39,257
WCBC	38,258	38,609	35,745	39,194	151,806
WTSP	26,638	22,068	19,230	14,782	82,718
SYSTEM	387,885	366,114	353,468	369,922	1,477,389

TOTAL SAVINGS: Dollar Amount @ Minimum Wage	\$ 7,608,553.35
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Note: Minimum wage = \$5.15/hr.

OPERATIONS

PROGRAMS - Education

Systemwide Year's Cumulative School Enrollment Fiscal Year 1998-99

	Full-Time ABE/GED	Part-Time ABE/GED	CCTV* Program	Volunteer Literacy	College**	Vocation	Total Served In All Programs
BMCX	605	28	29	0	0	270	932
DSNF	0	86	3	0	2	0	91
HCCC	855	0	0	112	12	418	1,397
MLCC	47	0	0	10	8	0	65
NECX	324	66	16	2	30	267	705
NWCX	1,242	1,008	0	0	0	0	2,250
RMSI	211	0	65	64	0	215	555
SCCC	914	114	0	0	0	703	1,731
STSRCF	300	4	0	0	2	270	576
TCIP	342	0	0	0	0	317	659
TPW	172	0	0	0	0	198	370
WCBC	92	213	0	0	0	0	305
WTSP	536	0	95	0	11	305	947
Systemwide	5,640	1,519	208	188	65	2,963	10,583

*Closed Circuit Television

**Non-state funded.

GED Statistics Fiscal Year 1998-99

Institution	Number Passing	Number Tested	Passing Percentage
Brushy Mountain Correctional Complex	27	33	81.8%
DeBerry Special Needs Facility	0	0	-
Hardeman County Correctional Center	19	47	40.4%
Mark Luttrell Correctional Center	7	9	77.8%
Middle Tennessee Correctional Complex	0	0	-
Northeast Correctional Complex	32	43	74.4%
Northwest Correctional Complex	105	149	70.5%
Riverbend Maximum Security Institution	7	16	43.8%
South Central Correctional Center	37	47	78.7%
Southeastern Tenn. State Regional Correctional Facility	22	26	84.6%
Turney Center Industrial Prison and Farm	40	44	90.9%
Tennessee Prison for Women	13	13	100.0%
Wayne County Boot Camp	42	73	57.5%
West Tennessee State Penitentiary	55	86	64.0%
SYSTEM-WIDE TOTALS	406	586	69.3%

Note: The number of GED tests declined from preceding years due to Chief Examiner's position being vacant for about six months.

Vocational Graduates - Fiscal Year 1998-99

	BMCX	HCCC	NECX	NWCX	SCCC	STSRCF	TCIP	TPW	WTSP	TOTAL
Air-Cooled Engine Tech.				3						3
Auto Mech. Tech.				2						2
Barbering										0
Building Maint.		24					2			26
Cabinetmaking							12			12
Carpentry				5	14					19
Commercial Cleaning	6	20	28	8	26		17		3	108
Commercial Food Service	5		1			4	4	2		16
Computer Repair/Service					19	1				20
Cosmetology				2			4	2		8
Electrical/Mechanical		30								30
Heating, AC & Refrigeration	3			5		3				11
Interior Dev. & Finish		17		13		10	4			44
Industrial Maint.				2	12		4			18
Landscaping		18			3		5			26
Masonry				8	15					23
Microcomputer Info. Systems							3			3
Office Tech.									1	1
Plumbing				11	20					31
Printing & Silkscreening			20							20
Residential Constr. Tech. I	2		10	5	17	2		1		37
Residential Constr. Tech. II			10							10
Residential Electricity		27	8	6	20					61
Upholstery	6				13	14				33
Welding				1						1
TOTAL	22	136	77	71	159	34	55	5	4	563

Note: No graduates reported from RMSI.

PROGRAMS - Inmate Jobs

The purpose of the inmate jobs program is to reduce inmate idleness, thus promoting stability within the institutions, to provide meaningful jobs and training, and to provide a system for job advancement by establishing a uniform procedure for assigning inmates to institutional jobs and training programs.

TDOC defines "job" as a program assignment, which includes work, academic and vocational classes, mental health program, etc., for which an inmate is paid and evaluated for program credits. The four levels of jobs are unskilled, semi-skilled, skilled, and highly skilled. Inmates without a high school diploma or GED are not routinely promoted to jobs above semi-skilled level. There are two types of job assignment terminations; i.e., disciplinary and non-disciplinary.

OPERATIONS

Inmates are not permitted to refuse or quit an assigned program, with the exception of those assigned to a Prison Industries Enhancement (PIE) program or to a mental health treatment program. Inmates may request placement on registers for a job assignment. They are tentatively determined to be eligible and qualified before they are approved for register placement. Job assignments are primarily based on seniority on the register.

The Inmate Jobs Specialist is responsible for the coordination of the day-to-day departmental operation of the inmate jobs program. This includes policy development, monitoring, training for inmate job coordinators, assisting with development of TOMIS applications for inmate jobs, providing technical assistance to institutional and central office staff, preparing reports, and approving requests for changes in the inmate worker pattern. There is an inmate job coordinator position at each institution.

Inmate Employment - June 1999

<u>Assignment</u>	<u>Number of Inmates</u>	<u>% of Population</u>
Academic Education	1491	10%
Vocational Programs	1260	9%
Support	3930	27%
Program Services	804	6%
TRICOR	889	6%
Worklines	559	4%
Outside State Agency	237	2%
Other Outside Agency	31	0%
Community Service	610	4%
Work Release	22	0%
Mental Health Programs	677	5%
Boot Camp	76	1%
Other	684	5%
TOTAL ASSIGNED	11269	78%
Unassignable Status*	2506	17%
Job Waiting List	706	5%
TOTAL INMATES	14480	100%

* Inmates who can not be assigned due to their status; such as segregation, classification and medical disabilities.

PROGRAMS - Substance Abuse Program

The purpose of the Substance Abuse Program is to provide a continuum of cost-effective substance abuse treatment and programming services for convicted felons who are or have a history of being alcohol or drug dependent.

Because of the need to provide treatment services to a heterogeneous population, a range of treatment interventions designed for varying levels of need and motivation have been incorporated into the substance abuse program. Treatment and programming services include psycho-educational modules, drug education, outpatient services, transitional release services, cognitive skills development, therapeutic community programs, structured self-help groups, and electronic monitoring services for community-based offenders. During FY98-99, TDOC increased its drug interdiction activities through federal assistance from the Bureau of Justice, Edward Byrne Memorial Local Law Enforcement Grant Program. Ten percent (10%) of incarcerated offenders received substance abuse services. Transitional release services were provided to parole offenders. These services, which were provided by certified alcohol and drug treatment counselors, include relapse triggers and prevention, goal setting, family issues, leisure time planning, and coping skills.

Substance Abuse Programs - Fiscal Year 1998-99

INSTITUTION	ANNUAL PROGRAM CAPACITY	PROGRAM LENGTH	PROGRAM COMPONENTS
Brushy Mountain Correctional Complex	100	6 Months	Modified Therapeutic Community, Education/Didactic Group Process, Structured Self-help, Urinalysis Testing
Middle Tennessee Correctional Complex	100	10 Weeks	Assessment, Institutional Treatment Services, Community Outpatient Treatment, Structured Self-help, Urinalysis Testing
Northeast Correctional Complex	100	10 Weeks	Assessment, Education/Didactic Group Process, Structured Self-help Group, Urinalysis Testing
	100	6 Months	Assessment, Cognitive Skills Development, Structured Self-help Group, Urinalysis Testing
Northwest Correctional Complex*	100	6 Months	Assessment, Education/Didactic Group Process, Structured Self-help Group, Urinalysis Testing
	100	6 Months	Assessment, Cognitive Skills Development (MRT), Structured Self-help Groups, Urinalysis Testing
Riverbend Maximum Security Institution	100	6 Months	Assessment, Diagnosis, Treatment Planning, Individual/Group Therapy, Psycho-Educational, Structured Self-help Group, Urinalysis Testing
Southeastern Tennessee State Regional Correctional Facility	100	6 Months	Assessment, Education/Didactic Group Process, Structured Self-help, Urinalysis Testing
Tennessee Prison for Women*	128	6-12 Months	Assessment, Residential Therapeutic Community, Individual and Group Counseling, Structured Self-help, Urinalysis Testing
Turney Center Industrial Prison and Farm	100	6 Months	Assessment, Education/Didactic Group Process, Structured Self-help Group, Urinalysis Testing
Wayne County Boot Camp	100	10 Weeks	Assessment, Education/Didactic Group Process, Structured Self-help Group, Urinalysis Testing
	200	12 Weeks	Assessment, Community Technical Violators Program, Individual/Group Counseling Services, Cognitive Skills Development, Urinalysis Testing
West Tennessee State Penitentiary	100	6 Months	Assessment, Cognitive Skills Development, Individual/Group Counseling Services, Structured Self-help Group, Urinalysis Testing
Total Annual Program Capacity	1,428		

*Receiving Federal Funds

Systemwide Substance Abuse Program Urinalysis Testing - Fiscal Year 1998-99

	Systemwide			
	#Tested	#Refused	#Positive	%Positive
Random	17305	399	782	6.8%
Reasonable Suspicion	2104	85	386	22.4%
Boot Camp	134	1	4	3.7%
Technical Violation	56	0	0	0.0%
Pre-Parole	6176	50	112	2.6%
Within 30 days	1565	3	7	0.6%
Return from Work	472	0	0	0.0%
Pre-Release Program	198	1	2	1.5%
Visitation	62	1	2	4.8%
Ordered by Disciplinary Board	521	65	54	22.8%
Initial Intake	3600	0	389	10.8%
K-9 Indication	4	0	0	0.0%
Ion Scan Indication	0	0	0	0.0%
Court Ordered	0	0	0	0.0%
A&D Program	959	4	23	2.8%
Other	857	5	18	2.7%
TOTALS	34013	614	1779	7.0%

OPERATIONS

PROGRAMS - Volunteer Services

The Volunteer Services section is responsible for developing and implementing volunteer programs for offenders and their families, and for providing assistance to TDOC staff. Volunteers are recruited from within the community to supplement services the state offers. Volunteer programs include personal counseling, tutoring in basic literacy and GED preparation, offering religious instruction/services, and more.

A staff member in each institution or regional probation office is assigned the duties of supervising the location's volunteer programs. This local volunteer coordinator recruits and trains volunteers according to each location's specific needs. Training includes a standardized orientation to policies and procedures, with specialized instruction to meet the needs of the volunteer program at a particular location.

Each institution or regional office organizes a Local Volunteer Advisory Board to oversee management of the volunteer program and community relations. The local boards are made up of community leaders, church groups, and civic organizations. These working board members, actually volunteers, assist in recruiting, fund raising, and volunteer program supervision. Board members serve as advocates for the program in their community.

The local boards are represented by the Tennessee Corrections Volunteer Advisory Board (TCVAB). This board is composed of a Chairperson and twelve (12) members, approved by the Commissioner of Correction, representing diverse backgrounds. Membership includes four representatives each from the west, middle, and east regions of Tennessee. Each member has exhibited a concern, either professionally or in a volunteer capacity, for offenders and their families, as well as an interest in the criminal justice system. The TCVAB meets quarterly with the commissioner, deputy commissioner, and assistant commissioner to focus on volunteer issues and the needs of staff, offender families, and the local volunteer advisory boards. During Fiscal Year 1998-99, the volunteer network saved the department over 1.4 million dollars offering services which would not otherwise be available.

As TDOC progresses into the new millennium, the TCVAB will attempt to be more active. Projects currently underway include:

- Publishing a "resource handbook" listing the majority of support agencies in the State of Tennessee that offenders could use when released from DOC custody
- Training for fellow volunteers and staff
- Assisting in the development of a volunteer program in the newly merged/created Board of Probation and Parole

<p>Tennessee Corrections Volunteer Advisory Board <u>Mission Statement</u></p>
<p>To promote, coordinate, and recognize volunteerism in the Tennessee Department of Correction; to assist the Department in carrying out its mission; to assist offender reintegration into society as law abiding citizens; and to bring matters of public interest to the attention of the Department.</p>

TRICOR (Tennessee Rehabilitative Initiative In Correction)

TRICOR is a manufacturing and sales conglomerate consisting of a very diversified mix of manufacturing plants, business services, and agriculture operations. TRICOR operations, in partnership with the Tennessee Department of Correction, are located in ten prisons throughout the state, using inmates as its main workforce.

TRICOR is a state agency which is governed by a Board of Directors representing various fields of expertise such as manufacturing, fiscal management, agriculture, business and corporate law, sales, marketing, human resources, organized labor, correction, and the Tennessee State Employees Association. Board members are appointed by the Governor.

TRICOR's mission is to effectively manage revenue supported industry, agriculture, and service operations in a correctional environment for the purpose of employing and training inmates, providing quality products and services on time to customers, and assisting in post-release employment, all of which will reduce the cost of government.

TRICOR receives revenue through the sale of its products and services. Sales for FY1998-99 totaled \$22.5 million. Estimated sales for the FY99-00 are \$25.3 million.

TRICOR is allowed by statute to sell only to government and non-profit agencies. When a private sector partnership is involved, the partner is allowed to sell to unrestricted markets. During Fiscal Year 1998-99, TRICOR manufactured and provided the products and services indicated below.

Industrial Plants

Security Staff and Inmate Clothing	Open Office Landscape Systems	Student Desks	In-cell Furniture
Bedding	License Plates	Dormitory Furniture	Office Furniture
Highway Signs & Interior Signage	Furniture Refurbishing	Metal File Cabinets	Highway Paint
Printing Services			

Joint Ventures/Private Sector Partnerships

Draperies and Bedspreads	TennCare/Telephone Services	Laser Toner Cartridge Recycling
Sports Ball Packaging	Novelty Items	

Farming Operations

Milk	Eggs	Tea	Fruit Drinks	Pallets	Livestock	Crops	Firewood
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In FY98-99, TRICOR employed approximately 890 inmates, which represents 9.3 percent of the employable workforce at facilities with TRICOR programs. TRICOR offers post-release job placement services to those inmates participating in this program. Some of the benefits of TRICOR programs include:

\$2.7 million saved by taxpayers in FY 1998-99 (\$3,000 per inmate per year in supervision and programming costs).

\$1.3 million paid by inmates toward cost of incarceration during the last 7 years.

\$275,000 paid by inmates toward victim restitution during the last 7 years.

\$25,000 in federal taxes paid by inmates during the last 7 years.

Provides work for inmates and teaches marketable job skills.

Reduces inmate idleness, thereby enhancing prison safety.

Post-release job placement services to assist with employment.

Reduces recidivism. Studies show that recidivism rates are significantly lower for inmates who work and train in these programs.

SYSTEMWIDE STATISTICS

The following pages
represent statistical information
concerning
TDOC's stock population (June 30th),
admissions into the TDOC system,
and
releases from the TDOC system.

Readers of this report should note the following:

Sentenced imposed information is relevant to **admissions** during the year,
while time served information is relevant to **releases** during the year.

A common tendency is to correlate this information,
which is a misinterpretation of the data.

Readers should keep this distinction in mind.
The data do not pertain to the same groups of offenders.

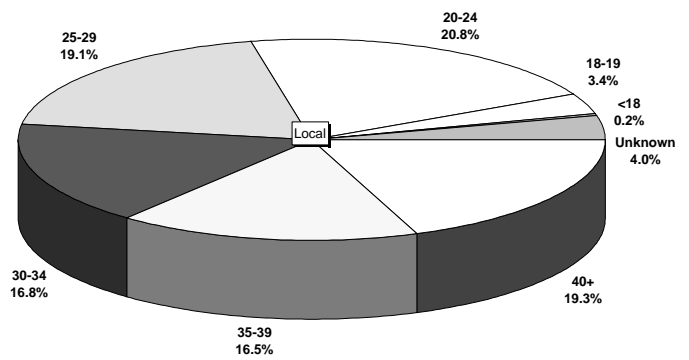
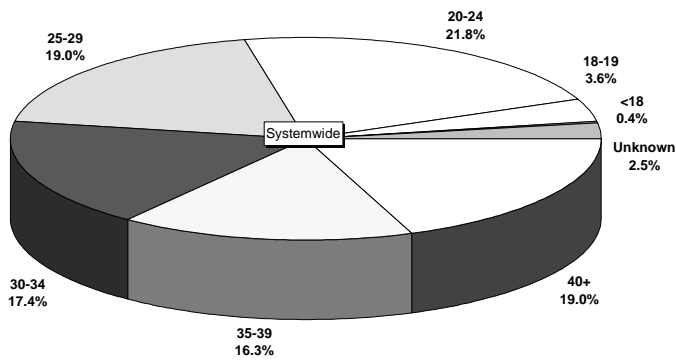
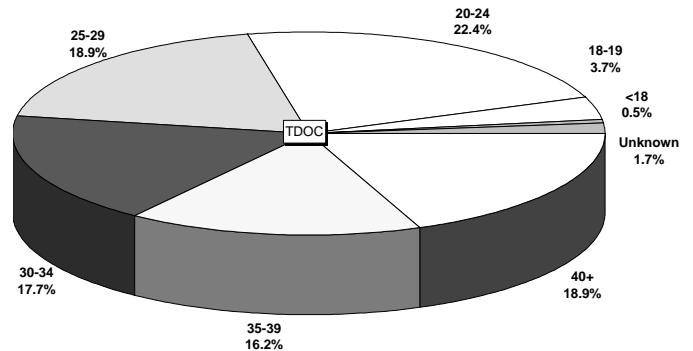
In certain cases, average time served
(especially in the releases from local jail or backup categories)
will appear to the reader to be incongruent with the offense.
In such cases, the small number of individuals represented,
left TDOC for another jurisdiction during the period in question.

SYSTEMWIDE STATISTICS

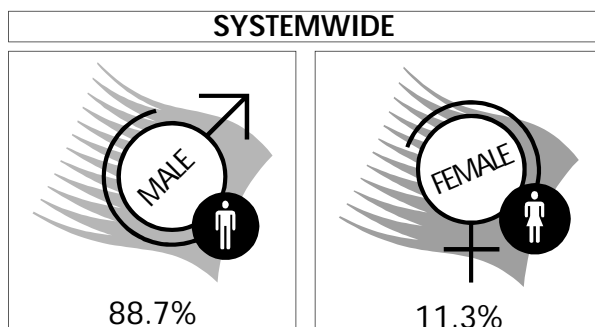
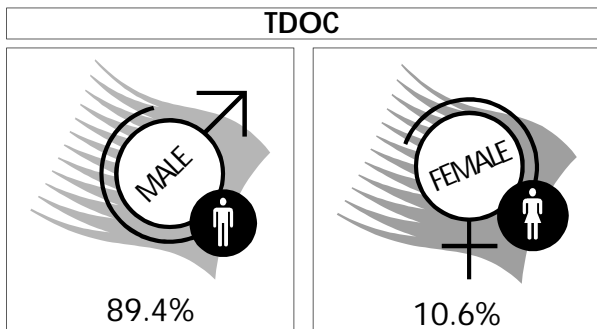
ADMISSIONS

AGE	TDOC	LOCAL	SYSTEMWIDE
40+	1,507	927	2,434
35-39	1,297	793	2,090
30-34	1,413	807	2,220
25-29	1,507	917	2,424
20-24	1,792	998	2,790
18-19	294	165	459
<18	40	9	49
Unknown	133	191	324

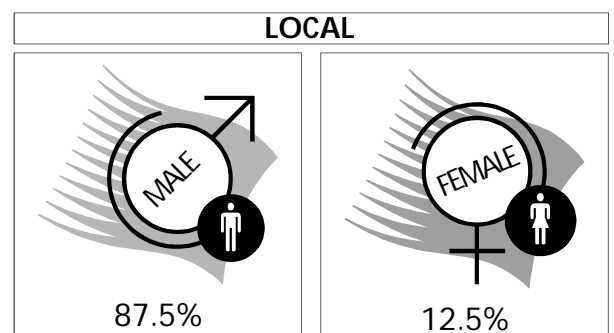
Felony Admissions by Age - Fiscal Year 1998-99



Felony Admissions by Gender - Fiscal Year 1998-99



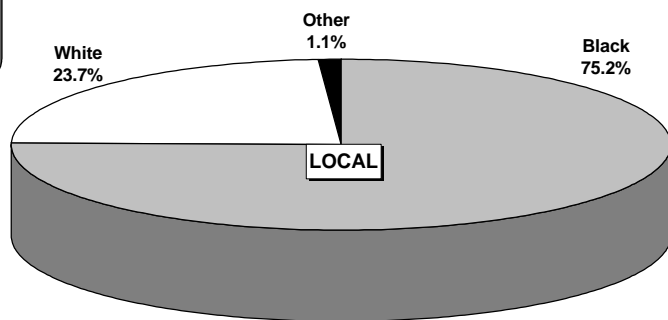
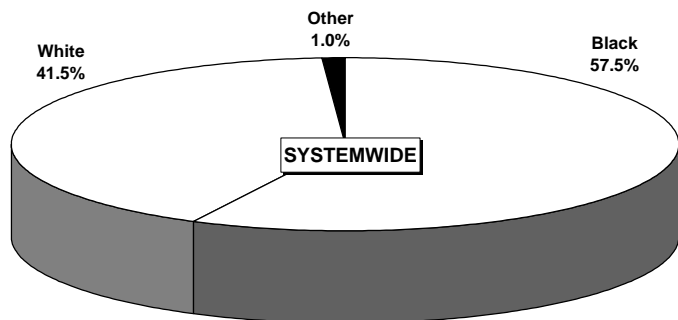
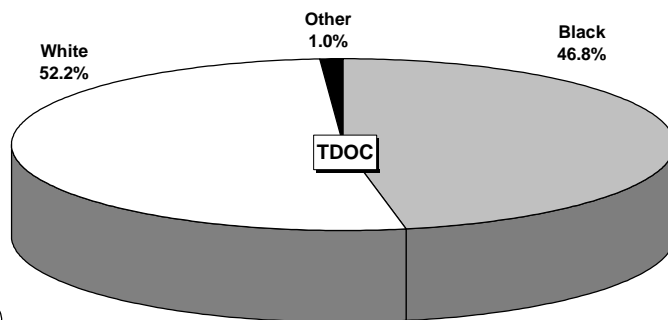
	TDOC	LOCAL	SYSTEMWIDE
Male	7,136	4,208	11,344
Female	847	599	1,446



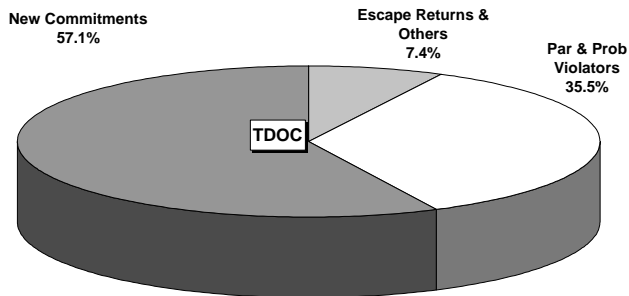
SYSTEMWIDE STATISTICS

	TDOC	LOCAL	SYSTEMWIDE
Black	3739	3614	7353
White	4165	1138	5303
Other	79	55	134

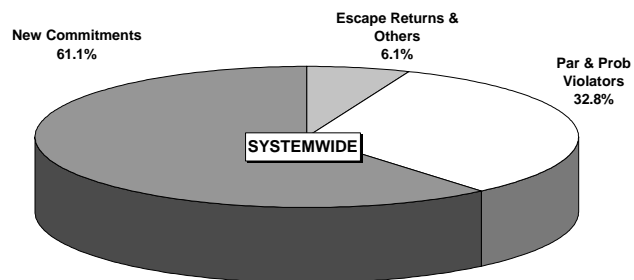
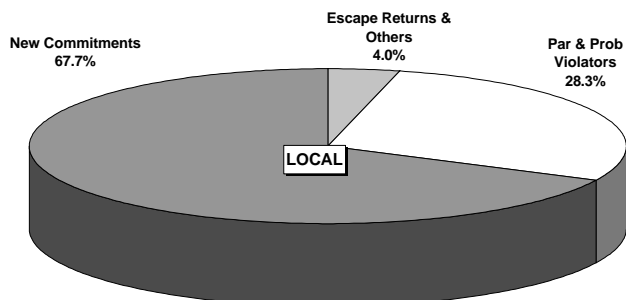
Felony Admissions by Race - Fiscal Year 1998-99



Felony Admissions by Type - Fiscal Year 1998-99



	TDOC	LOCAL	SYSTEMWIDE
Returned Escp & Others	593	193	786
Par & Prob Violators	2832	1361	4193
New Commitments	4558	3253	7811



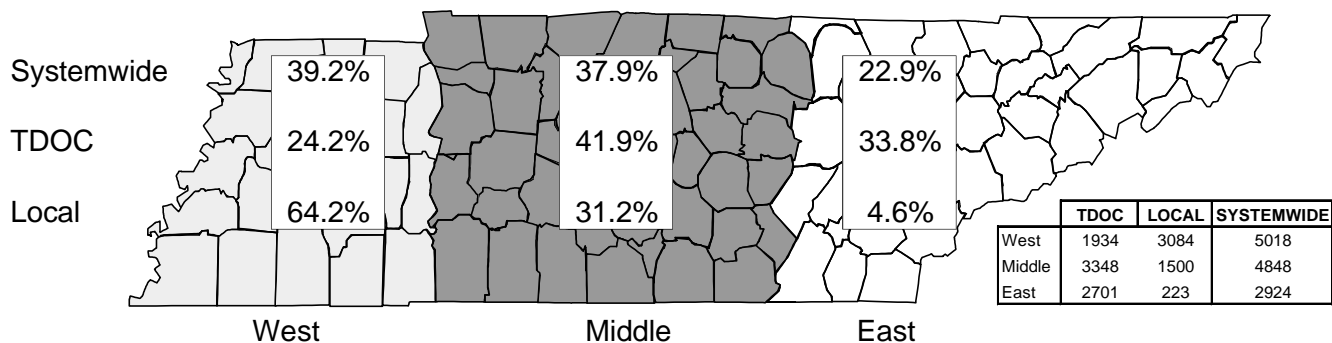
SYSTEMWIDE STATISTICS

Felony Admissions by County of Conviction - Fiscal Year 1998-99

COUNTY	TDOC		LOCAL		SYSTEMWIDE	
	Number	Percent	Number	Percent	Number	Percent
ANDERSON	76	1.0%	0	0.0%	76	0.6%
BEDFORD	121	1.5%	4	0.1%	125	1.0%
BENTON	26	0.3%	0	0.0%	26	0.2%
BLEDSE	4	0.1%	1	0.0%	5	0.0%
BLOUNT	91	1.1%	14	0.3%	105	0.8%
BRADLEY	147	1.8%	4	0.1%	151	1.2%
CAMPBELL	36	0.5%	0	0.0%	36	0.3%
CANNON	14	0.2%	2	0.0%	16	0.1%
CARROLL	53	0.7%	4	0.1%	57	0.4%
CARTER	72	0.9%	1	0.0%	73	0.6%
CHEATHAM	29	0.4%	4	0.1%	33	0.3%
CHESTER	24	0.3%	0	0.0%	24	0.2%
CLAIBORNE	17	0.2%	0	0.0%	17	0.1%
CLAY	4	0.1%	0	0.0%	4	0.0%
COCKE	67	0.8%	3	0.1%	70	0.5%
COFFEE	137	1.7%	9	0.2%	146	1.1%
CROCKETT	19	0.2%	1	0.0%	20	0.2%
CUMBERLAND	45	0.6%	0	0.0%	45	0.4%
DAVIDSON	833	10.4%	1,334	27.8%	2,167	16.9%
DECATUR	5	0.1%	0	0.0%	5	0.0%
DEKALB	21	0.3%	2	0.0%	23	0.2%
DICKSON	75	0.9%	2	0.0%	77	0.6%
DYER	106	1.3%	12	0.2%	118	0.9%
FAYETTE	75	0.9%	7	0.1%	82	0.6%
FENTRESS	21	0.3%	3	0.1%	24	0.2%
FRANKLIN	78	1.0%	5	0.1%	83	0.6%
GIBSON	93	1.2%	1	0.0%	94	0.7%
GILES	54	0.7%	2	0.0%	56	0.4%
GRAINGER	23	0.3%	0	0.0%	23	0.2%
GREENE	112	1.4%	59	1.2%	171	1.3%
GRUNDY	18	0.2%	0	0.0%	18	0.1%
HAMBLEN	99	1.2%	72	1.5%	171	1.3%
HAMILTON	432	5.4%	9	0.2%	441	3.4%
HANCOCK	7	0.1%	14	0.3%	21	0.2%
HARDEMAN	53	0.7%	1	0.0%	54	0.4%
HARDIN	65	0.8%	1	0.0%	66	0.5%
HAWKINS	104	1.3%	4	0.1%	108	0.8%
HAYWOOD	29	0.4%	1	0.0%	30	0.2%
HENDERSON	28	0.4%	0	0.0%	28	0.2%
HENRY	64	0.8%	2	0.0%	66	0.5%
HICKMAN	31	0.4%	1	0.0%	32	0.3%
HOUSTON	9	0.1%	1	0.0%	10	0.1%
HUMPHREYS	17	0.2%	1	0.0%	18	0.1%
JACKSON	7	0.1%	0	0.0%	7	0.1%
JEFFERSON	45	0.6%	1	0.0%	46	0.4%
JOHNSON	15	0.2%	2	0.0%	17	0.1%
KNOX	404	5.1%	10	0.2%	414	3.2%
LAKE	10	0.1%	2	0.0%	12	0.1%

COUNTY	TDOC		LOCAL		SYSTEMWIDE	
	Number	Percent	Number	Percent	Number	Percent
LAUDERDALE	39	0.5%	0	0.0%	39	0.3%
LAWRENCE	32	0.4%	0	0.0%	32	0.3%
LEWIS	20	0.3%	1	0.0%	21	0.2%
LINCOLN	53	0.7%	3	0.1%	56	0.4%
LOUDON	29	0.4%	0	0.0%	29	0.2%
McMINN	68	0.9%	1	0.0%	69	0.5%
McNAIRY	27	0.3%	5	0.1%	32	0.3%
MACON	11	0.1%	0	0.0%	11	0.1%
MADISON	275	3.4%	5	0.1%	280	2.2%
MARION	29	0.4%	1	0.0%	30	0.2%
MARSHALL	101	1.3%	3	0.1%	104	0.8%
MAURY	94	1.2%	1	0.0%	95	0.7%
MEIGS	7	0.1%	1	0.0%	8	0.1%
MONROE	49	0.6%	6	0.1%	55	0.4%
MONTGOMERY	107	1.3%	20	0.4%	127	1.0%
MOORE	6	0.1%	0	0.0%	6	0.0%
MORGAN	5	0.1%	0	0.0%	5	0.0%
OBION	67	0.8%	3	0.1%	70	0.5%
OVERTON	28	0.4%	0	0.0%	28	0.2%
PERRY	15	0.2%	1	0.0%	16	0.1%
PICKETT	1	0.0%	0	0.0%	1	0.0%
POLK	21	0.3%	0	0.0%	21	0.2%
PUTNAM	52	0.7%	2	0.0%	54	0.4%
RHEA	26	0.3%	3	0.1%	29	0.2%
ROANE	19	0.2%	2	0.0%	21	0.2%
ROBERTSON	61	0.8%	3	0.1%	64	0.5%
RUTHERFORD	341	4.3%	41	0.9%	382	3.0%
SCOTT	22	0.3%	1	0.0%	23	0.2%
SEQUATCHIE	9	0.1%	1	0.0%	10	0.1%
SEVIER	67	0.8%	5	0.1%	72	0.6%
SHELBY	1,073	13.4%	3,039	63.2%	4,112	32.2%
SMITH	17	0.2%	1	0.0%	18	0.1%
STEWART	9	0.1%	0	0.0%	9	0.1%
SULLIVAN	370	4.6%	5	0.1%	375	2.9%
SUMNER	191	2.4%	16	0.3%	207	1.6%
TIPTON	38	0.5%	3	0.1%	41	0.3%
TROUSDALE	9	0.1%	0	0.0%	9	0.1%
UNICOI	19	0.2%	0	0.0%	19	0.1%
UNION	7	0.1%	0	0.0%	7	0.1%
VAN BUREN	0	0.0%	0	0.0%	0	0.0%
WARREN	60	0.8%	4	0.1%	64	0.5%
WASHINGTON	174	2.2%	2	0.0%	176	1.4%
WAYNE	15	0.2%	0	0.0%	15	0.1%
WEAKLEY	40	0.5%	2	0.0%	42	0.3%
WHITE	17	0.2%	2	0.0%	19	0.1%
WILLIAMSON	200	2.5%	20	0.4%	220	1.7%
WILSON	148	1.9%	8	0.2%	156	1.2%
TOTAL	7,983	62.4%	4,807	100.0%	12,790	100.0%

Felony Admissions by Geographical Region - Fiscal Year 1998-99



SYSTEMWIDE STATISTICS

Felony Admissions and Average Total Sentence Length by Primary Offense Group

PRIMARY OFFENSE GROUP	TDOC SENTENCED			LOCALLY SENTENCED			SYSTEMWIDE		
	NUMBER OF OFFENDERS	% OF TDOC TOTAL	AVERAGE SENTENCE (YY/MM)	LOCALLY SENTENCED FELONS	% OF LOCAL TOTAL	AVERAGE SENTENCE (YY/MM)	SYSTEM TOTAL	% OF SYSTEM TOTAL	AVERAGE SENTENCE (YY/MM)
DEATH ROW	10	0.13%	N/A	0	0.00%	N/A	10	0.08%	N/A
HABITUAL OFFENDER	14	0.18%	45/00	0	0.00%	00/00	14	0.11%	45/00
HOMICIDE	487	6.10%	20/10	46	0.96%	03/08	533	4.17%	19/03
MURDER 1	68	0.85%	48/02	0	0.00%	00/00	68	0.53%	48/02
ACCESSORY MURDER	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
MURDER 2	160	2.00%	24/10	0	0.00%	00/00	160	1.25%	24/10
OTHER HOMICIDE	259	3.24%	12/07	46	0.96%	03/08	305	2.38%	11/03
KIDNAPPING	58	0.73%	19/01	9	0.19%	03/11	67	0.52%	17/00
SEX OFFENSES	380	4.76%	10/11	100	2.08%	02/06	480	3.75%	09/02
RAPE	105	1.32%	15/11	2	0.04%	08/06	107	0.84%	15/08
AGGRAVATED RAPE	25	0.31%	30/02	0	0.00%	00/00	25	0.20%	30/02
AGGRAVATED SEXUAL BATTERY	84	1.05%	10/10	1	0.02%	08/00	85	0.66%	10/10
OTHER SEX OFFENSES	166	2.08%	05/00	97	2.02%	02/03	263	2.06%	04/00
ROBBERY	1,170	14.66%	11/05	303	6.30%	04/05	1,473	11.52%	09/11
AGGRAVATED ROBBERY	808	10.12%	13/01	17	0.35%	10/10	825	6.45%	13/01
ROBBERY	277	3.47%	07/11	187	3.89%	04/06	464	3.63%	06/06
OTHER ROBBERY	85	1.06%	05/11	99	2.06%	03/00	184	1.44%	04/03
BURGLARY	1,378	17.26%	06/06	865	17.99%	03/00	2,243	17.54%	05/02
AGGRAVATED BURGLARY	857	10.74%	07/00	336	6.99%	04/03	1,193	9.33%	06/03
BURGLARY-OTHER THAN HABITATION	391	4.90%	05/06	336	6.99%	02/05	727	5.68%	04/01
OTHER BURGLARY	130	1.63%	06/00	193	4.01%	01/11	323	2.53%	03/06
THEFT AND STOLEN PROPERTY	752	9.42%	04/02	783	16.29%	02/06	1,535	12.00%	03/03
THEFT OF PROPERTY \$10,000-\$60,000	174	2.18%	05/07	120	2.50%	04/05	294	2.30%	05/01
THEFT OF PROPERTY \$1,000-\$10,000	443	5.55%	04/02	398	8.28%	02/06	841	6.58%	03/05
THEFT OF PROPERTY \$500-\$1,000	120	1.50%	02/05	244	5.08%	01/06	364	2.85%	01/10
OTHER THEFT AND STOLEN PROPERTY	15	0.19%	05/01	21	0.44%	02/08	36	0.28%	03/08
FORGERY, FRAUD, AND EMBEZZLEMENT	308	3.86%	03/03	213	4.43%	01/11	521	4.07%	02/08
ASSAULT	676	8.47%	06/02	599	12.46%	03/02	1,275	9.97%	04/10
AGGRAVATED ASSAULT	532	6.66%	07/01	434	9.03%	03/07	966	7.55%	05/06
OTHER ASSAULT	144	1.80%	03/03	165	3.43%	02/00	309	2.42%	02/07
ARSON	56	0.70%	07/10	18	0.37%	03/06	74	0.58%	06/10
DRUG OFFENSES	2,043	25.59%	07/02	1,363	28.35%	03/03	3,406	26.63%	05/07
COCAINE OFFENSES	1,443	18.08%	08/01	787	16.37%	04/00	2,230	17.44%	06/07
OTHER DRUG OFFENSES	600	7.52%	04/11	576	11.98%	02/03	1,176	9.19%	03/07
DRUGS (SCHOOL ZONE)	9	0.11%	15/03	0	0.00%	00/00	9	0.07%	15/03
COCAINE	9	0.11%	15/03	0	0.00%	00/00	9	0.07%	15/03
OTHER DRUGS	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
ESCAPE (JAIL OR PRISON)	74	0.93%	03/00	34	0.71%	01/11	108	0.84%	02/07
ALL OTHERS	568	7.12%	02/07	474	9.86%	01/08	1,042	8.15%	02/02
TOTAL	7,983	100.00%	08/00	4,807	100.00%	02/11	12,790	100.00%	06/01

SYSTEMWIDE STATISTICS

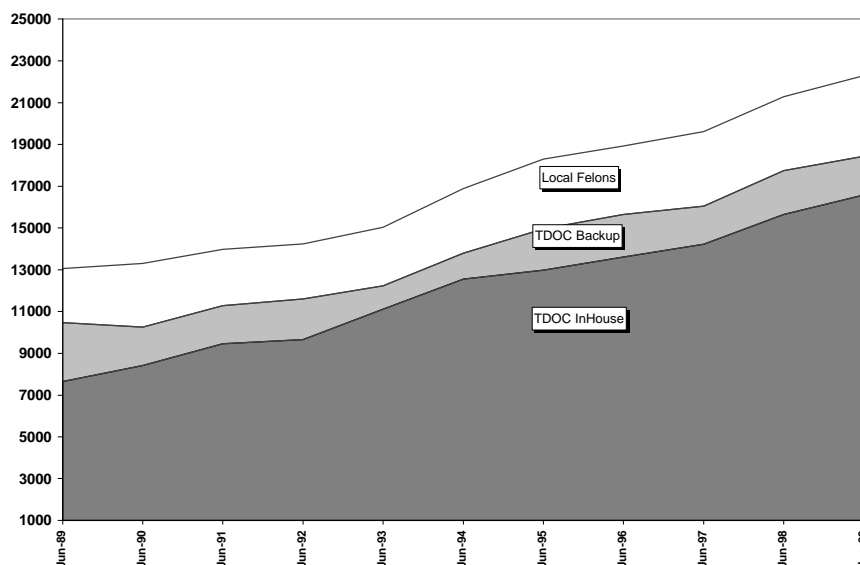
Felony Systemwide Admissions by Total Sentence Length - Fiscal Year 1998-99

Sentence Length	Number Of Offenders	Percent
1 Year	1,246	9.7%
> 1 - 2 Years	2,631	20.6%
> 2 - 3 Years	2,309	18.1%
> 3 - 4 Years	1,283	10.0%
> 4 - 5 Years	640	5.0%
> 5 - 6 Years	847	6.6%
> 6 - 10 Years	2,170	17.0%
> 10 - 15 Years	803	6.3%
> 15 - 20 Years	346	2.7%
> 20 Years	422	3.3%
Life Sentences	65	0.5%
Death Sentences	10	0.1%
Life Without Parole	15	0.1%
Unprocessed	3	0.0%
TOTAL	12,790	100.00%

Note: >20 Years category excludes Life and Death Sentences. Figures include all admissions to incarceration: new commitments, parole violators, and others.

FELON POPULATION

Felony Inmate Population - June 30, 1989-1999



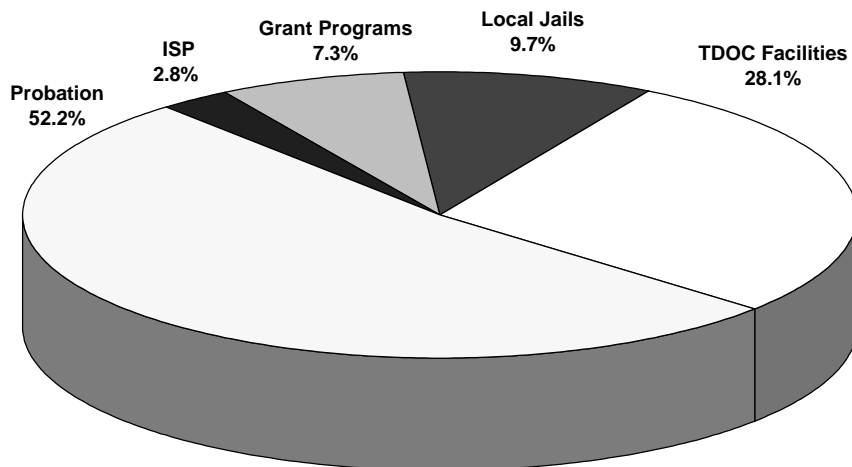
	TDOC InHouse	TDOC Backup	Local Felons
Jun-89	7,651	2,815	2,587
Jun-90	8,417	1,842	3,048
Jun-91	9,454	1,826	2,696
Jun-92	9,651	1,957	2,626
Jun-93	11,106	1,123	2,809
Jun-94	12,546	1,246	3,092
Jun-95	12,975	1,986	3,339
Jun-96	13,612	2,029	3,281
Jun-97	14,218	1,817	3,571
Jun-98	15,640	2,103	3,543
Jun-99	16,577	1,846	3,864

TDOC Inhouse does not include inmates in the following counts: Furlough, Out-to-Court, Bond, Hospital, and Escape.

Source: Tennessee Felon Population Update

SYSTEMWIDE STATISTICS

Tennessee Offender Population - June 1999



TDOC Facilities	16,577
Probation	30,804
Intensive Supervision Probation	1,644
Community Correction Grant Programs	4,300
Local Jails	5,710
Total Felons	59,035

Source: Tennessee Felon Population Update

TDOC Institutional Capacity and Population Distribution - June 30, 1999

INSTITUTION	Total Beds Available	TDOC Operating Capacity*	Assigned Count as of 6/30/99	Population as a Percent of:	
				Available Beds	Operating Capacity
GENERAL PURPOSE FACILITIES					
Hardeman County Correctional Center	2,016	1,976	1,974	97.9%	99.9%
Northeast Correctional Complex	1,546	1,515	1,533	99.2%	101.2%
Northwest Correctional Complex	2,255	2,210	2,148	95.3%	97.2%
South Central Correctional Center	1,506	1,476	1,498	99.5%	101.5%
Southeastern TN State Regional Corr. Facility	984	974	959	97.5%	98.5%
Turney Center Industrial Prison and Farm	1,136	1,113	1,119	98.5%	100.5%
SUB-TOTAL	9,443	9,264	9,231	97.8%	99.6%
CLASSIFICATION FACILITIES					
Brushy Mountain Correctional Complex	1,549	1,534	1,519	98.1%	99.0%
Mark Luttrell Correctional Center**	460	456	178	38.7%	39.0%
Middle Tennessee Correctional Complex	1,071	1,060	1,026	95.8%	96.8%
SUB-TOTAL	3,080	3,050	2,723	88.4%	89.3%
SPECIAL PURPOSE FACILITIES					
DeBerry Special Needs Facility	800	736	746	93.3%	101.4%
Tennessee Prison for Women**	519	498	432	83.2%	86.7%
Wayne County Boot Camp	450	446	389	86.4%	87.2%
SUB-TOTAL	1,769	1,680	1,567	88.6%	93.3%
HIGH SECURITY FACILITIES					
Riverbend Maximum Security Institution	702	681	676	96.3%	99.3%
West Tennessee State Penitentiary	2,548	2,472	2,315	90.9%	93.6%
SUB-TOTAL	3,250	3,153	2,991	92.0%	94.9%
TOTALS	17,542	17,147	16,512	94.1%	96.3%

*Operating Capacity is based on the number of total beds available and the designated use of certain beds. Special purpose beds such as medical, mental health, disciplinary segregation, and protective custody are excluded. TDOC's operating capacity is currently set at 98% of total beds available.

**Assigned count and operating capacity numbers are low due to the conversion of Mark Luttrell from a male reception center to a medium security female facility during this time. The conversion required the transfer of inmates from TPW to MLCC and the backfilling of TPW with female offenders in county jails.

Source: TDOC Bed Space and Operating Capacities

SYSTEMWIDE STATISTICS

Local Jail Census - Fiscal Year 1998-99

	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE
TOTAL JAIL POPULATION	18,023	18,532	18,719	18,807	18,579	17,853	18,233	18,447	18,348	18,325	18,292	18,517

TDOC FELONS	1,876	1,695	1,843	1,996	2,002	2,119	2,075	2,072	1,950	1,935	1,878	1,846
LOCAL FELONS	3,605	3,827	3,708	3,687	3,739	3,700	3,683	3,802	3,815	3,847	3,816	3,864
OTHER CONVICTED FELONS	1,044	1,138	1,196	1,191	1,193	1,030	1,121	1,147	1,061	1,132	1,133	1,119

CONVICTED MISDEMEANANTS	4,909	5,046	4,983	4,967	5,025	4,698	4,733	4,954	5,114	5,036	4,961	4,901
OTHER	569	597	621	744	584	558	572	609	577	696	711	642

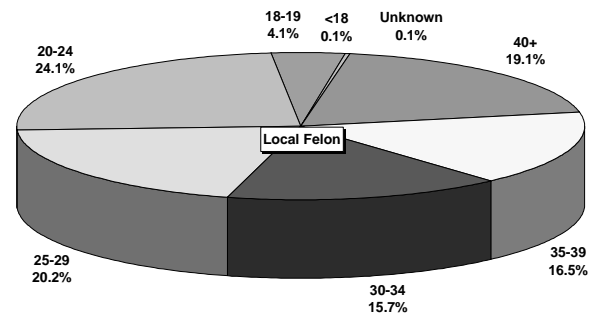
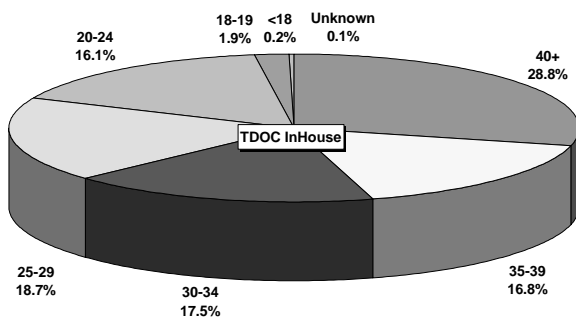
PRE-TRIAL DETAINEES												
FELONY	4,236	4,436	4,530	4,486	4,367	4,110	4,288	4,148	4,060	4,066	4,087	4,385
MISDEMEANANT	1,784	1,793	1,838	1,736	1,669	1,638	1,761	1,715	1,771	1,613	1,706	1,760

PERCENTAGE OF JAIL POPULATION	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE
TDOC FELONS	10.4%	9.1%	9.8%	10.6%	10.8%	11.9%	11.4%	11.2%	10.6%	10.6%	10.3%	10.0%
LOCAL FELONS	20.0%	20.7%	19.8%	19.6%	20.1%	20.7%	20.2%	20.6%	20.8%	21.0%	20.9%	20.9%
OTHER CONVICTED FELONS	5.8%	6.3%	6.6%	6.6%	6.6%	5.7%	6.2%	6.4%	5.9%	6.3%	6.3%	6.2%
CONVICTED MISDEMEANANTS	27.2%	27.2%	26.6%	26.4%	27.0%	26.3%	26.0%	26.9%	27.9%	27.5%	27.1%	26.5%
OTHER	3.2%	3.2%	3.3%	4.0%	3.1%	3.1%	3.1%	3.3%	3.1%	3.8%	3.9%	3.5%

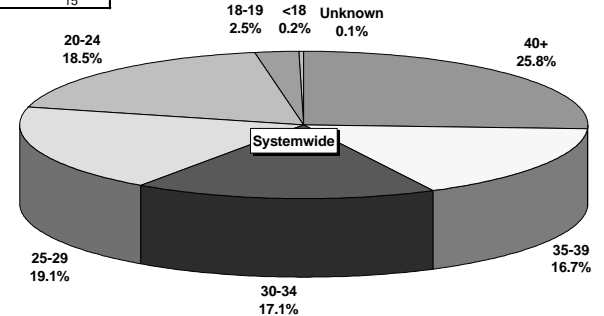
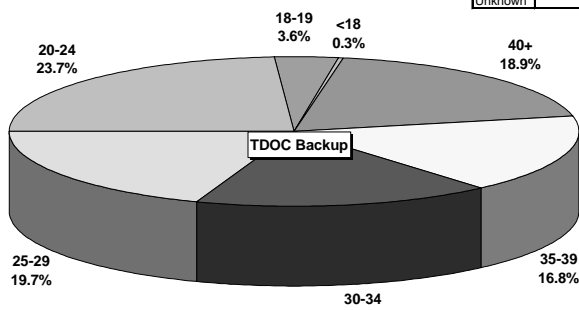
PRE-TRIAL DETAINEES												
FELONY	23.5%	23.9%	24.2%	23.9%	23.5%	23.0%	23.5%	22.5%	22.1%	22.2%	22.3%	23.7%
MISDEMEANANT	9.9%	9.7%	9.8%	9.2%	9.0%	9.2%	9.7%	9.3%	9.7%	8.8%	9.3%	9.5%

Source: TDOC Jail Summary Reports

Felony Inmate Population by Age - June 30, 1999

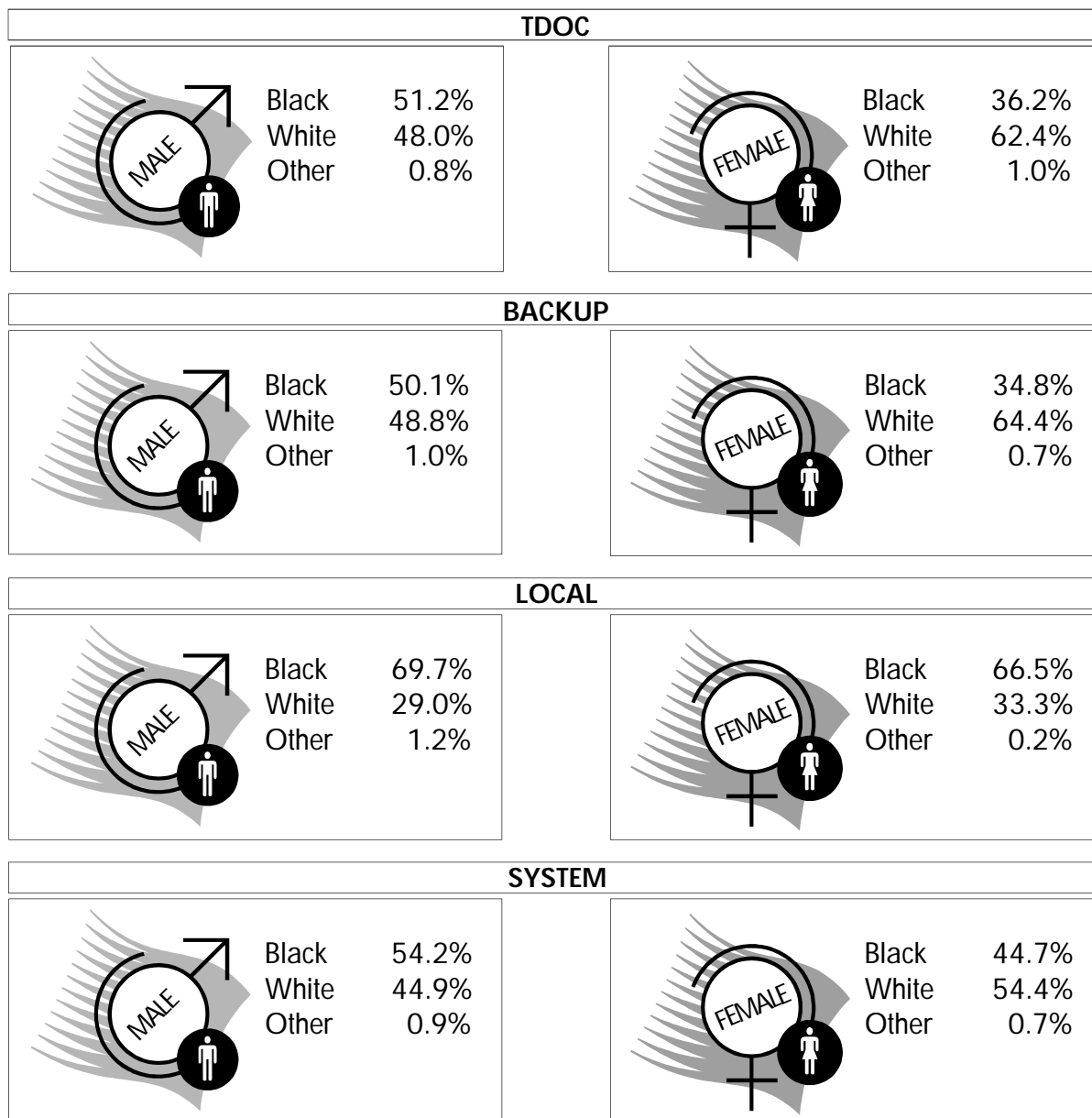


	TDOC InHouse	Local Felon	TDOC Backup	Systemwide
40+	4,714	793	550	6,057
35-39	2,748	685	489	3,922
30-34	2,867	652	493	4,012
25-29	3,058	837	572	4,467
20-24	2,636	1001	690	4,327
18-19	307	171	106	584
<18	35	5	8	48
Unknown	9	5	1	15



SYSTEMWIDE STATISTICS

Felony Inmate Population by Race and Gender - June 30, 1999



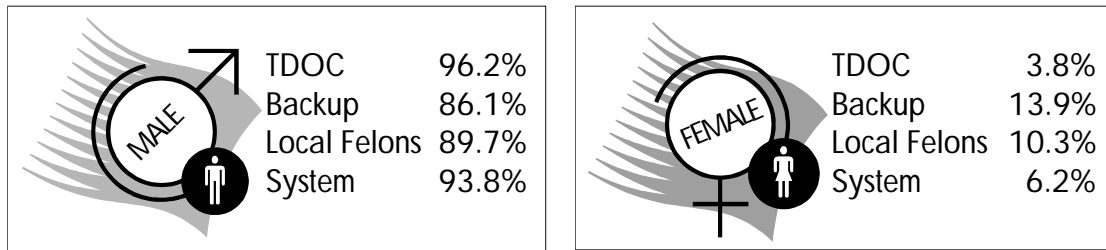
Note: Some percentages will not total 100 due to missing data or rounding.

	Male			
	TDOC	Backup	Local	System
Black	8061	1255	2595	11911
White	7563	1222	1078	9863
Other	119	24	46	189

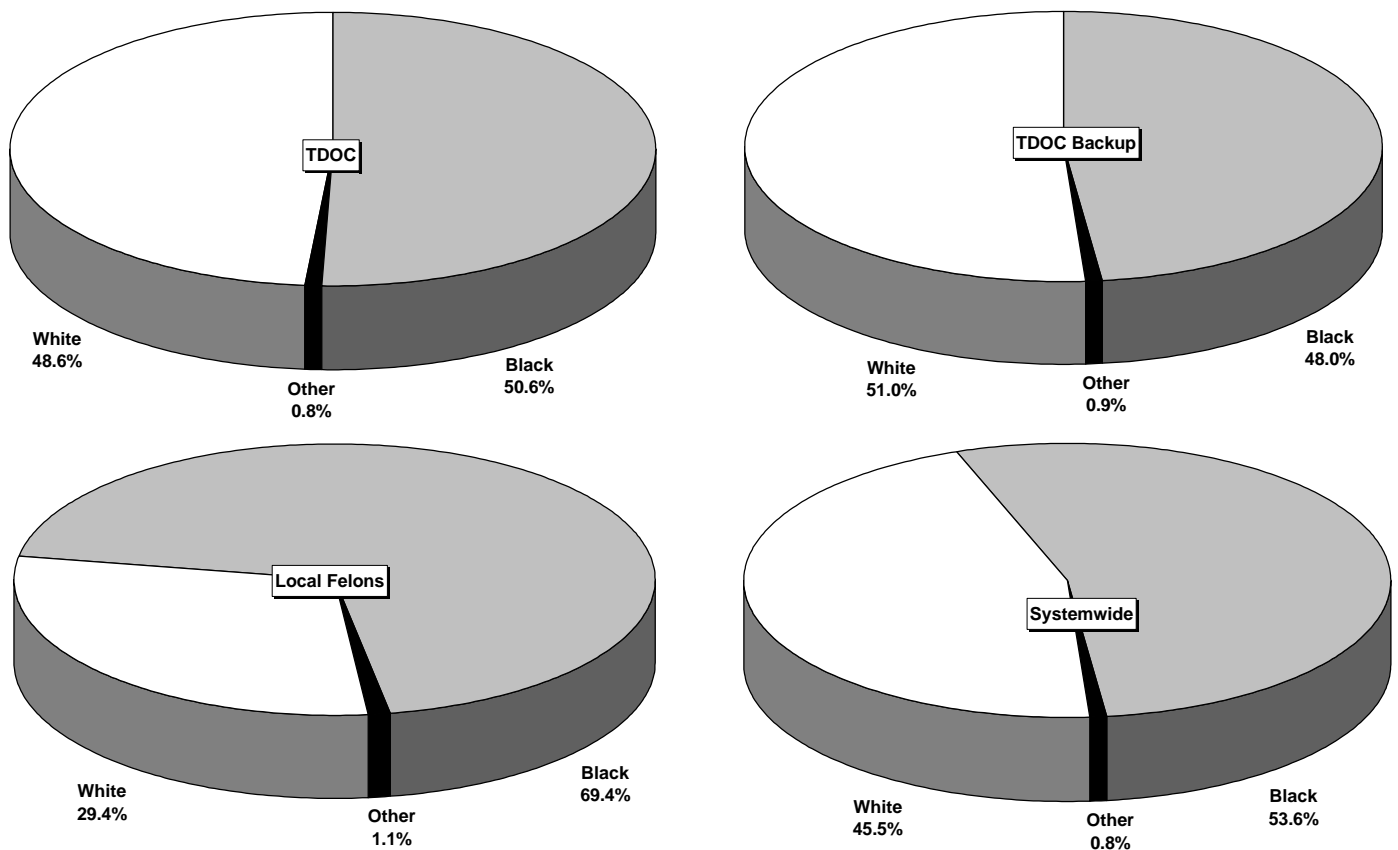
	Female			
	TDOC	Backup	Local	System
Black	228	141	284	653
White	393	261	142	796
Other	6	3	1	10

SYSTEMWIDE STATISTICS

Felony Inmate Population by Gender - June 30, 1999



Felony Inmate Population by Race - June 30, 1999



	TDOC	Backup	Local Felons	System
Black	8289	1396	2879	12564
Other	125	27	47	199
White	7956	1483	1220	10659

SYSTEM WIDE STATISTICS

Felony Inmate Population and Average Total Sentence Length by Primary Offense Group June 30, 1999

PRIMARY OFFENSE GROUP	TDOC INHOUSE			TDOC BACKUP			LOCALLY SENTENCED			SYSTEM WIDE		
	NUMBER OF OFFENDERS	% OF TDOC INHOUSE	AVERAGE SENTENCE (YY/MM)	NUMBER OF OFFENDERS	% OF TDOC BACKUP	AVERAGE SENTENCE (YY/MM)	NUMBER OF OFFENDERS	% OF LOCALLY SENTENCED	AVERAGE SENTENCE (YY/MM)	NUMBER OF OFFENDERS	% OF SYSTEM WIDE	AVERAGE SENTENCE (YY/MM)
DEATH ROW	103	0.63%	N/A	1	0.03%	N/A	0	0.00%	N/A	104	0.44%	N/A
HABITUAL OFFENDER	153	0.93%	45/00	0	0.00%	45/00	0	0.00%	00/00	153	0.65%	45/00
HOMICIDE	3,935	24.03%	33/02	182	6.26%	16/03	82	1.98%	03/05	4,199	17.82%	31/11
MURDER 1	1,389	8.48%	48/08	20	0.69%	48/08	0	0.00%	00/00	1,409	6.01%	48/08
ACCESSORY MURDER	9	0.05%	49/07	0	0.00%	00/00	0	0.00%	00/00	9	0.04%	49/07
MURDER 2	1,672	10.21%	30/08	47	1.62%	21/05	0	0.00%	00/00	1,719	7.34%	30/05
OTHER HOMICIDE	865	5.28%	15/05	115	3.95%	10/00	82	1.98%	03/05	1,062	4.53%	13/11
KIDNAPPING	350	2.14%	27/08	27	0.93%	15/08	13	0.31%	04/00	390	1.66%	26/00
SEX OFFENSES	2,616	15.98%	24/08	118	4.06%	09/01	119	2.87%	02/07	2,853	12.18%	23/02
RAPE	678	4.14%	21/02	34	1.17%	12/01	11	0.27%	01/06	723	3.09%	20/06
AGGRAVATED RAPE	1,145	6.99%	35/05	8	0.28%	25/03	0	0.00%	00/00	1,153	4.92%	35/03
AGGRAVATED SEXUAL BATTERY	503	3.07%	14/03	26	0.89%	08/10	6	0.14%	04/06	535	2.28%	13/11
OTHER SEX OFFENSES	290	1.77%	09/02	50	1.72%	04/08	102	2.46%	02/07	442	1.89%	07/02
ROBBERY	3,126	19.09%	18/05	504	17.33%	09/10	330	7.95%	03/08	3,960	16.90%	18/01
AGGRAVATED ROBBERY	2,553	15.99%	20/02	390	13.41%	10/07	22	0.53%	03/01	2,965	12.65%	18/10
ROBBERY	453	2.77%	10/11	86	2.96%	07/02	231	5.57%	03/11	770	3.29%	08/05
OTHER ROBBERY	120	0.73%	09/00	28	0.96%	06/07	77	1.86%	03/02	225	0.96%	06/08
BURGLARY	1,784	10.77%	11/08	475	16.33%	05/11	705	16.99%	02/08	2,944	12.56%	08/07
AGGRAVATED BURGLARY	1,266	7.73%	11/08	306	10.52%	06/05	370	8.92%	03/01	1,942	8.29%	09/03
BURGLARY-OTHER THAN HABITATION	385	2.35%	09/06	137	4.71%	05/05	237	5.71%	02/02	759	3.24%	06/06
OTHER BURGLARY	113	0.69%	19/06	32	1.10%	03/05	98	2.36%	02/02	243	1.04%	10/05
THEFT AND STOLEN PROPERTY	568	3.47%	08/03	262	9.01%	05/01	549	13.23%	02/06	1,379	5.89%	05/05
THEFT OF PROPERTY \$10,000-\$50,000	216	1.32%	08/03	73	2.51%	05/08	139	3.35%	03/10	428	1.83%	06/05
THEFT OF PROPERTY \$1,000-\$10,000	289	1.76%	08/01	147	5.05%	04/07	276	6.65%	02/02	712	3.04%	05/01
THEFT OF PROPERTY \$500-\$1,000	35	0.21%	04/01	33	1.13%	04/06	112	2.70%	01/06	180	0.77%	02/06
OTHER THEFT AND STOLEN PROPERTY	28	0.17%	14/10	9	0.31%	12/01	22	0.53%	02/07	59	0.25%	09/10
FORGERY, FRAUD, AND EMBEZZLEMENT	147	0.90%	08/11	100	3.44%	04/06	119	2.87%	01/08	366	1.56%	04/06
ASSAULT	1,098	6.71%	14/01	229	7.87%	05/11	581	14.00%	03/00	1,908	8.14%	09/10
AGGRAVATED ASSAULT	1,015	6.20%	14/10	179	6.15%	06/06	493	11.88%	03/03	1,887	7.20%	10/07
OTHER ASSAULT	83	0.51%	06/02	50	1.72%	03/05	88	2.12%	01/05	221	0.94%	03/07
ARSON	113	0.69%	14/02	30	1.03%	07/10	19	0.46%	03/05	162	0.69%	11/08
DRUG OFFENSES	2,102	12.84%	11/05	742	25.51%	07/07	1,284	30.95%	02/06	4,128	17.62%	07/11
COCAINE OFFENSES	1,679	10.25%	11/07	552	18.98%	08/06	868	20.92%	02/10	3,099	13.23%	08/07
OTHER DRUG OFFENSES	423	2.58%	10/02	190	6.53%	05/00	416	10.03%	01/11	1,029	4.39%	05/11
DRUGS (SCHOOL ZONE)	13	0.08%	14/05	1	0.03%	05/00	0	0.00%	00/00	14	0.06%	13/10
COCAINE (SZ)	13	0.08%	14/05	0	0.00%	00/00	0	0.00%	00/00	13	0.06%	14/05
OTHER DRUGS (SZ)	0	0.00%	00/00	1	0.00%	05/00	0	0.00%	00/00	1	0.00%	05/00
ESCAPE (JAIL OR PRISON)	43	0.26%	05/11	32	1.10%	04/08	21	0.51%	01/10	96	0.41%	04/07
ALL OTHERS	243	1.48%	05/11	206	7.08%	03/02	327	7.88%	01/03	776	3.31%	03/02
TOTAL	16,374	100.00%	20/08	2,909	100.00%	07/07	4,149	100.00%	02/07	23,432	100.00%	15/10

SYSTEMWIDE STATISTICS

TDOC Institutions, Incident Summary - Fiscal Year 1998-99

	Average Population	WCBC 392	MLCC 420	TPW 501	RMSI 669	DSNF 707	STSRC 966	MTCX 1034	TCIP 1117	SCCC 1497	NECX 1542	BMCX 1546	WTSP 1609	HCCC 1707	NWCX 2204	SYSTEM 15910
ARREST																
FURL/PASS-VIOLENT CRIME		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FURL/PASS-FELONY		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FELONY-OFN		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FELONY-STAFF		1	0	0	0	0	0	0	2	2	0	0	0	0	0	5
FELONY-VISITOR		1	0	0	0	0	0	0	0	1	0	25	4	0	3	34
PROBATIONER-NEWS MEDIA		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ARSON																
* SER INJ-PROP DAMG>\$500-OPER DISRUP		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
* INJ-PROP DAMG>\$500-OPER DISRUP		0	0	0	0	2	0	0	0	0	0	0	0	0	0	2
* ARSON-PROP DMG>\$500		0	0	0	2	1	0	0	0	0	0	0	0	0	0	3
ASSAULT																
* STAFF-SERIOUS INJURY		0	0	1	5	0	1	0	2	1	0	2	4	0	3	19
* STAFF-INJURY		1	0	2	16	9	2	2	4	10	5	9	11	6	11	88
* STAFF-MINOR INJURY		1	1	4	13	10	0	1	16	31	7	21	53	9	22	189
* STAFF-NO INJURY		1	6	9	94	33	4	8	12	37	37	49	59	59	41	449
* OFN-SERIOUS INJURY		1	1	0	2	1	1	0	11	2	6	0	9	7	11	52
* OFN-INJURY		1	1	5	4	6	3	5	15	10	13	7	11	24	38	143
* OFN-MINOR INJURY		1	10	8	14	11	6	4	2	30	4	4	25	35	45	199
* OFN-NO INJURY		1	5	11	4	15	2	6	3	9	9	11	5	18	13	112
* VIS-SERIOUS INJURY		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
* VIS-INJURY		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
* VIS-MINOR INJURY		0	0	0	0	0	0	0	0	1	0	0	0	0	0	1
* VIS-NO INJURY		1	0	0	1	0	0	0	0	0	0	0	0	0	0	2
DEATH																
OFN-NATURAL		0	0	0	1	35	2	1	0	1	2	4	1	0	1	48
* OFN-HOMICIDE		0	0	0	0	0	0	0	2	0	1	0	0	0	0	3
* OFN-SUICIDE		0	0	0	0	0	0	0	0	0	0	1	1	0	0	2
OFN-ACCIDENT		0	1	0	0	0	0	0	0	0	0	0	0	0	0	1
STAFF (ON DUTY)		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
VISITOR		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISTURBANCE																
TEMP. CONTROL LOSS		1	1	0	4	2	0	0	1	0	1	1	1	1	3	16
THREAT CONTROL LOSS		4	5	5	14	9	2	10	8	0	9	11	10	3	13	103
MINOR		26	14	100	139	53	41	56	163	289	230	211	216	311	538	2387
DRUGS																
CONFIS.-SIGNIF.AMOUNT-OFN		2	0	3	19	2	5	2	16	1	10	3	7	1	7	78
CONFIS.-SIGNIF.AMOUNT-STAFF		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CONFIS.-SIGNIF.AMOUNT-VISITOR		0	0	0	0	1	0	0	0	0	2	0	0	0	0	3
CONFISCATON-OFFENDER		0	0	0	2	1	0	0	0	0	1	0	0	0	1	5
CONFISCATION-STAFF		0	0	1	0	0	0	0	0	0	0	0	0	0	0	1
CONFISCATION-VISITOR		0	0	1	0	1	0	0	0	0	0	0	0	2	0	4
POSSESSION		6	3	12	19	13	26	27	57	41	39	40	28	78	113	502
SELLING		0	1	0	0	1	1	0	0	0	1	5	0	1	1	11
DRUGS FOUND ON PROPERTY		1	1	1	3	2	1	5	2	0	0	1	6	1	7	31
EQUIPMENT PROBLEM																
MAJOR DISRUPTION		0	2	5	12	7	0	8	14	0	5	4	18	0	0	75
MINOR DISRUPTION		0	8	35	67	12	2	11	33	5	16	30	49	0	34	302
ESCAPE																
* SECURE SUPERVISION		0	0	0	6	0	0	0	0	5	0	0	0	1	0	12
* MIN SECURITY-VIOLENCE		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MINIMUM SECURITY UNIT		0	0	0	0	0	0	3	0	0	0	0	1	0	0	4
MIN SECURITY WORK CREW-SUPV		3	0	0	0	0	0	2	0	0	0	2	0	1	0	8
MIN SECURITY WORK CREW-UNSUPV		0	0	0	1	0	0	1	0	0	0	1	0	0	0	3
FURLOUGH/PASS		0	0	0	0	0	0	1	0	0	0	0	0	0	0	1
ATT. SECURE SUPER		0	0	0	3	2	0	0	0	1	1	2	2	0	3	14
* ATT. MIN. SECURITY - VIOL		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ATT. MINIMUM SECURITY		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE																
SER.INJ-PROP DMG>\$500-OPR DISRUP		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
INJ-PROP DMG>\$500-OPR DISRUP		0	0	0	0	0	0	0	1	0	0	0	0	0	0	1
PROP DMG>\$500-OPR DISRUP		0	0	0	1	0	0	2	0	0	0	0	0	0	1	4

SYSTEMWIDE STATISTICS

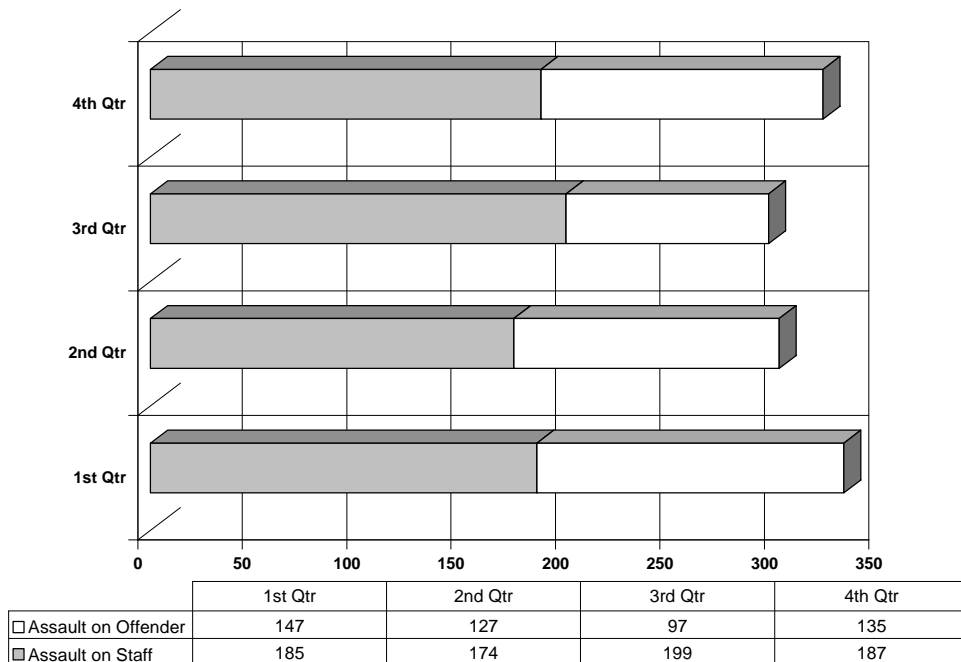
TDOC Institutions, Incident Summary - Fiscal Year 1998-99 (continued)

	Average Population	WCBC 392	MLCC 420	TPW 501	RMSI 669	DSNF 707	STSRC 966	MTCX 1034	TCIP 1117	SCCC 1497	NECX 1542	BMCX 1546	WTSP 1609	HCCC 1707	NWCX 2204	SYSTEM 15910
INJURY																
ACCIDENT-OFN-SERIOUS	9	2	0	3	0	0	1	3	2	1	4	10	1	1	37	
ACCIDENT-OFN	41	32	34	24	14	12	18	48	56	31	104	36	8	14	472	
ACCIDENT-STAFF-SERIOUS	1	1	0	1	2	0	0	1	1	1	1	2	0	1	12	
ACCIDENT-STAFF	6	20	6	21	12	4	20	25	36	1	29	60	5	22	267	
ACCIDENT-VISITOR-SERIOUS	0	0	0	0	0	0	1	0	0	0	0	0	0	1	2	
ACCIDENT-VISITOR	2	4	8	0	1	5	5	4	0	2	9	6	1	1	48	
* SELF INFLICTED-SERIOUS	0	1	2	9	4	4	2	0	0	4	0	11	2	1	40	
* SELF INFLICTED	1	1	4	25	20	12	2	4	32	6	11	11	33	6	168	
BOMB THREAT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
CONTRABAND	44	27	131	200	119	158	104	230	173	124	89	130	102	229	1860	
ILLNESS																
OFN-SERIOUS-HOSP	7	5	5	5	9	47	10	16	3	7	14	57	2	15	202	
STAFF-(ON DUTY)	0	4	1	3	0	2	5	3	6	1	4	41	0	5	75	
STAFF-SERIOUS-HOSP(ON DUTY)	1	3	4	7	0	0	1	2	2	4	1	13	0	2	40	
VISITOR	0	1	0	0	0	0	3	0	0	1	2	2	0	0	9	
VISITOR-SERIOUS-HOSP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
PROP. DAMAGE->\$500	0	4	1	3	4	1	7	3	2	4	3	8	0	2	42	
SEXUAL MISCONDUCT	3	3	48	29	20	28	21	18	143	79	11	63	55	48	569	
* RIOT	0	0	0	0	0	0	0	0	2	0	0	0	1	0	3	
SABOTAGE-OPR DISRUP	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	
* HOSTAGE SITUATION	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
STRIKE																
INMATE-OPER.DISRUP.	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
STAFF-OPER.DISRUP.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUICIDE																
* ATT-SERIOUS INJURY	0	1	0	0	0	1	0	1	0	0	6	1	1	4	15	
* ATT-INSTI SUI INTERVENTION	0	0	0	2	3	0	1	0	1	0	10	0	0	0	17	
* ATTEMPT	0	3	3	3	11	2	2	1	6	1	6	4	3	7	52	
USE OF FORCE																
CHEMICAL AGENTS	0	0	0	6	0	0	1	0	19	4	13	26	14	24	107	
DEADLY WEAPON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
ELEC. RESTRAINTS	0	1	3	10	9	0	0	2	2	4	5	5	0	8	49	
MEDICAL	0	0	1	0	25	0	0	0	0	0	1	2	1	1	31	
PHYSICAL	2	0	13	58	29	4	6	37	30	3	39	22	15	61	319	
WEAPONS																
AMMUNITION-SIGNIF AMOUNT	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	
COMMERCIAL FIREARM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
COMMERCIAL KNIFE	10	1	0	0	1	0	4	1	0	3	2	2	7	4	35	
EXPLOSIVE-SIGNIF AMOUNT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
HOMEMADE FIREARM	0	0	0	0	0	0	0	0	0	1	0	0	0	0	1	
HOMEMADE KNIFE	5	2	1	39	13	12	6	92	46	61	28	68	109	170	652	
OTHER	1	1	2	25	5	4	3	12	11	23	23	25	7	29	171	
CLUB	0	0	0	0	0	0	0	0	0	3	0	1	0	2	6	
RAW MATERIALS	0	1	1	4	1	0	0	3	3	1	3	11	6	13	47	
CLASS A TOOL	0	0	5	4	0	0	1	0	0	0	1	0	0	1	12	
CLASS B TOOL	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1	
TOTAL	187	178	476	927	532	395	379	870	1052	770	863	1139	931	1582	10281	
Rate per 100	47.70	42.38	95.01	138.57	75.25	40.89	36.65	77.89	70.27	49.94	55.82	70.79	54.54	71.78	64.62	
Rate per 100 - Violent	2.30	7.14	9.78	29.60	17.68	3.93	3.19	6.54	11.76	6.10	8.86	12.74	11.66	9.17	9.86	

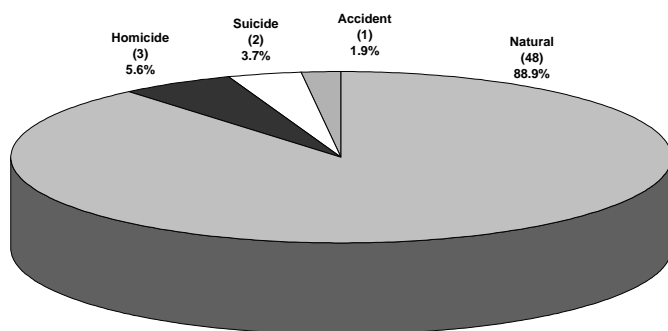
*Indicates violent incident.

SYSTEMWIDE STATISTICS

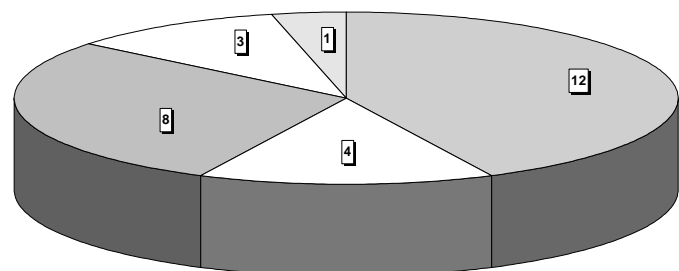
TDOC Institutions - Assaults, Fiscal Year 1998-99



TDOC Institutions - Inmate Deaths Fiscal Year 1998-99



TDOC Institutions - Escapes Fiscal Year 1998-99

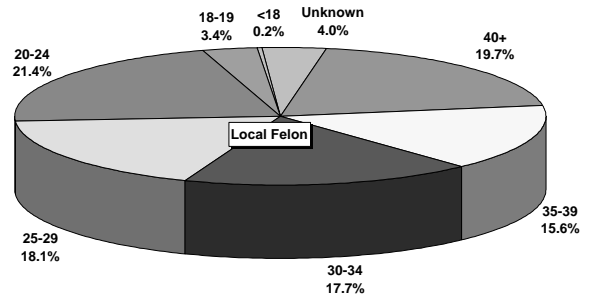
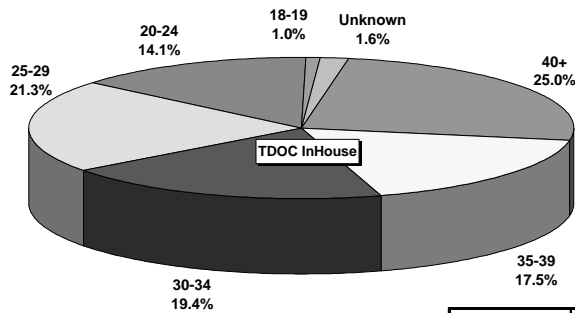


- ☒ Secure Supervision
- ☐ Minimum Security
- ☒ Minimum Security Work Crew-Supervised
- ☐ Minimum Security Work Crew-Unsupervised
- ☐ Furlough/Pass

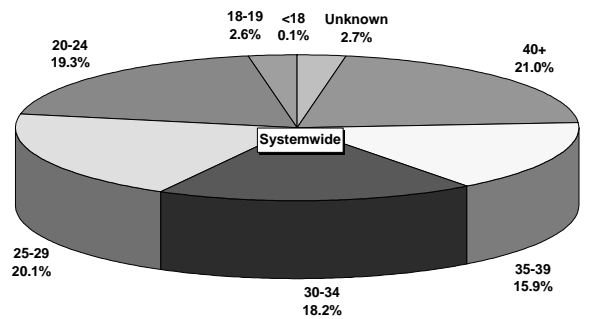
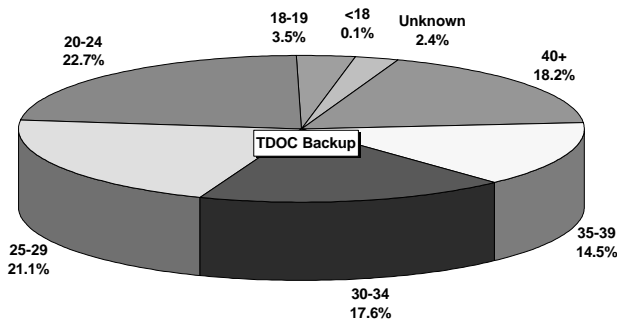
SYSTEMWIDE STATISTICS

RELEASES

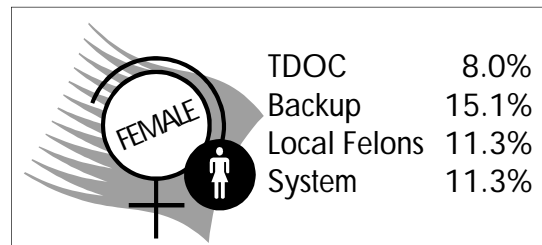
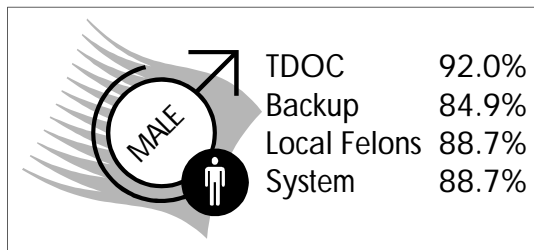
Felony Releases by Age - Fiscal Year 1998-99



	TDOC Inhouse	TDOC Backup	Local Felon	Systemwide
40+	1055	668	909	2632
35-39	740	532	722	1994
30-34	820	649	816	2285
25-29	900	777	838	2515
20-24	596	834	987	2417
18-19	41	127	159	327
<18	1	2	7	10
Unknown	68	90	184	342



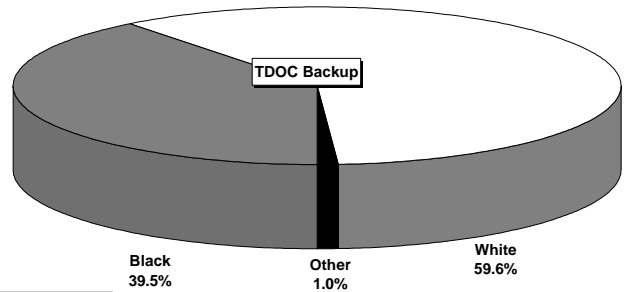
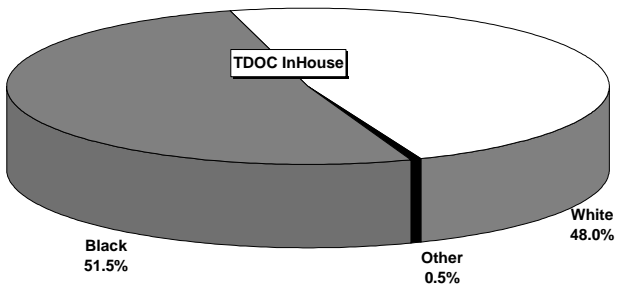
Felony Releases by Gender - Fiscal Year 1998-99



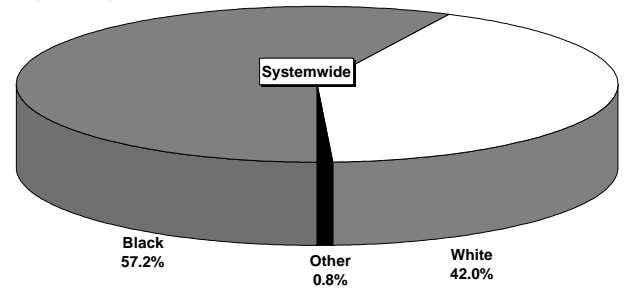
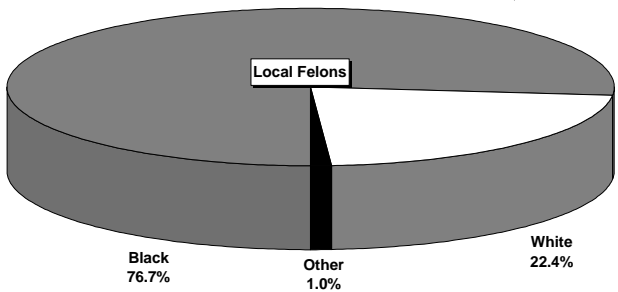
	Male	Female
TDOC Inhouse	3884	337
TDOC Backup	3123	556
Local Felons	4100	522
Systemwide	11107	1415

SYSTEMWIDE STATISTICS

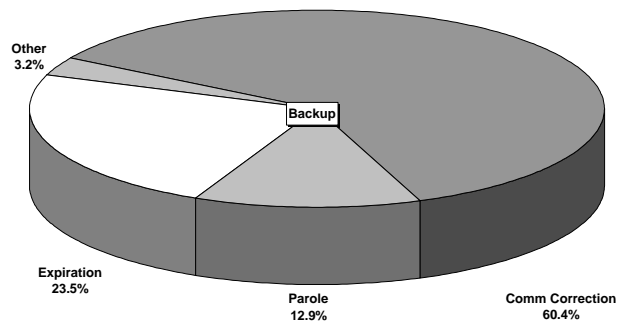
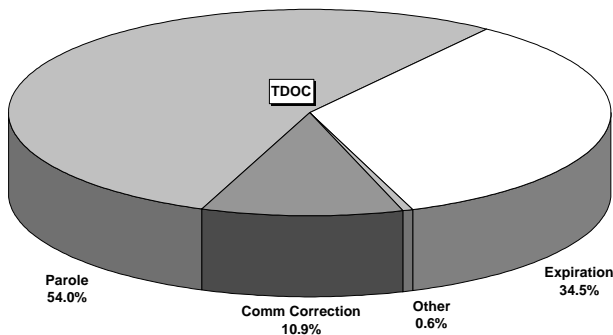
Felony Releases by Race - Fiscal Year 1998-99



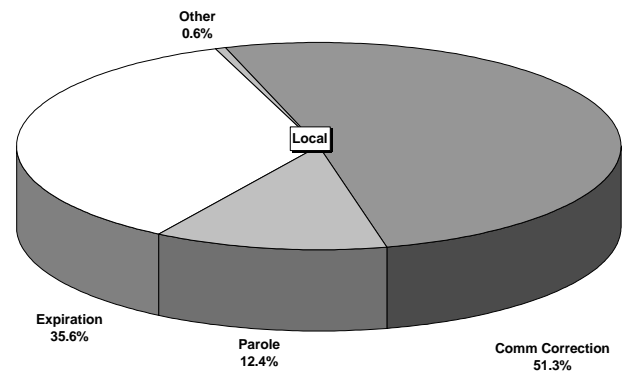
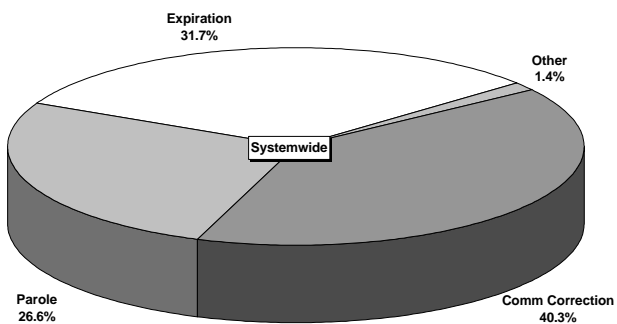
	Black	White	Other
TDOC Inhouse	2173	2028	20
TDOC Backup	1452	2191	36
Local Felons	3543	1034	45
Systemwide	7168	5253	101



Felony Releases by Type - Fiscal Year 1998-99



	TDOC InHouse	TDOC Backup	Local	Systemwide
Parole	2278	476	575	3329
Probation/Community Correction	459	2221	2372	5052
Sentence Expiration	1457	865	1645	3967
Other	27	117	30	174



Felony Releases and Average Time Served by Primary Offense Group Fiscal Year 1998-99

PRIMARY OFFENSE GROUP	TDOC INHOUSE			TDOC BACKUP			LOCALLY SENTENCED			SYSTEMWIDE		
	NUMBER OF OFFENDERS	% OF TDOC INHOUSE	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF TDOC BACKUP	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF LOCALLY SENTENCED	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF SYSTEMWIDE	AVERAGE TIME SERVED (YY/MM)
HABITUAL OFFENDER	19	0.45%	18/01	0	0.00%	00/00	0	0.00%	00/00	19	0.16%	18/01
HOMICIDE	297	7.10%	09/02	66	1.87%	05/08	45	1.00%	03/08	408	3.34%	08/00
MURDER 1	16	0.38%	21/08	2	0.06%	25/03	0	0.00%	00/00	18	0.15%	22/01
ACCESSORY MURDER	1	0.02%	15/03	0	0.00%	00/00	0	0.00%	00/00	1	0.01%	15/03
MURDER 2	133	3.18%	11/02	21	0.60%	10/01	0	0.00%	00/00	154	1.26%	11/01
OTHER HOMICIDE	147	3.51%	05/10	43	1.22%	02/07	45	1.00%	03/08	235	1.92%	04/11
KIDNAPPING	37	0.88%	08/11	19	0.54%	04/11	7	0.16%	03/00	63	0.52%	07/00
SEX OFFENSES	239	5.71%	08/06	124	3.52%	03/00	102	2.26%	02/01	465	3.80%	05/07
RAPE	67	1.60%	09/10	13	0.37%	06/06	4	0.09%	03/06	84	0.69%	09/00
AGGRAVATED RAPE	32	0.76%	13/05	3	0.09%	12/01	0	0.00%	00/00	35	0.29%	13/02
AGGRAVATED SEXUAL BATTERY	75	1.79%	07/10	9	0.26%	07/02	0	0.00%	00/00	84	0.69%	07/08
OTHER SEX OFFENSES	65	1.55%	05/07	99	2.81%	01/11	98	2.17%	02/00	262	2.14%	02/11
ROBBERY	790	18.88%	07/05	285	8.09%	05/10	338	7.49%	03/03	1,413	11.56%	06/01
AGGRAVATED ROBBERY	551	13.17%	08/02	153	4.34%	07/03	2	0.04%	03/00	706	5.78%	08/00
ROBBERY	197	4.71%	06/00	101	2.87%	04/08	246	5.45%	03/10	544	4.45%	04/10
OTHER ROBBERY	42	1.00%	04/05	31	0.88%	02/05	90	1.99%	02/00	163	1.33%	02/08
BURGLARY	767	18.33%	05/06	599	17.00%	02/08	807	17.88%	02/03	2,173	17.78%	03/06
AGGRAVATED BURGLARY	477	11.40%	05/06	320	9.08%	02/11	296	6.56%	03/03	1,093	8.94%	04/01
BURGLARY-OTHER THAN HABITATION	215	5.14%	04/07	212	6.02%	02/01	328	7.27%	02/00	755	6.18%	02/10
OTHER BURGLARY	75	1.79%	08/03	67	1.90%	03/04	183	4.05%	01/02	325	2.66%	03/03
THEFT AND STOLEN PROPERTY	277	6.62%	03/11	389	11.04%	02/01	670	14.85%	01/08	1,336	10.93%	02/03
THEFT OF PROPERTY \$10,000-\$60,000	73	1.74%	03/03	68	1.93%	02/03	74	1.64%	02/07	215	1.76%	02/10
THEFT OF PROPERTY \$1,000-\$10,000	168	4.01%	04/02	226	6.41%	02/02	351	7.78%	01/11	745	6.10%	02/06
THEFT OF PROPERTY \$500-\$1,000	28	0.67%	02/11	83	2.36%	01/07	229	5.07%	01/02	340	2.78%	01/04
OTHER THEFT AND STOLEN PROPERTY	8	0.19%	05/07	12	0.34%	01/01	16	0.35%	00/10	36	0.29%	02/00
FORGERY, FRAUD, AND EMBEZZLEMENT	129	3.08%	03/06	231	6.56%	01/07	178	3.94%	01/03	538	4.40%	02/00
ASSAULT	331	7.91%	05/08	278	7.89%	03/00	562	12.45%	02/06	1,171	9.58%	03/06
AGGRAVATED ASSAULT	294	7.03%	06/01	194	5.51%	03/03	418	9.26%	02/10	906	7.41%	04/00
OTHER ASSAULT	37	0.88%	02/11	84	2.38%	02/01	144	3.19%	01/06	265	2.17%	01/11
ARSON	25	0.60%	06/11	22	0.62%	03/00	15	0.33%	02/03	62	0.51%	04/04
DRUG OFFENSES	1,081	25.83%	04/08	1,125	31.93%	03/06	1,317	29.18%	02/07	3,523	28.83%	03/06
COCAINE OFFENSES	850	20.31%	04/11	712	20.21%	04/03	768	17.02%	03/01	2,330	19.07%	04/01
OTHER DRUG OFFENSES	231	5.52%	04/00	413	11.72%	02/00	549	12.16%	01/10	1,193	9.76%	02/03
DRUGS (SCHOOL ZONE)	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
COCAINE	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
OTHER DRUGS	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
ESCAPE (JAIL OR PRISON)	25	0.60%	04/08	55	1.56%	01/08	29	0.64%	01/08	109	0.89%	02/05
ALL OTHERS	168	4.01%	02/03	330	9.37%	01/06	443	9.82%	00/11	941	7.70%	01/03
TOTAL	4,185	100.00%	05/11	3,523	100.00%	03/00	4,513	100.00%	02/02	12,221	100.00%	03/08

NOTE: ESCAPES NOT INCLUDED.

**Felony Release Types and Average Time Served by Primary Offense Group
Fiscal Year 1998-99**

PRIMARY OFFENSE GROUP	PAROLE			EXPIRATION AND OTHERS			PROBATION/COMMUNITY CORRECTION			SYSTEMWIDE		
	NUMBER OF OFFENDERS	% OF PAROLE	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF EXPIRATION AND OTHERS	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF PROBATION AND COMM CORR	AVERAGE TIME SERVED (YY/MM)	NUMBER OF OFFENDERS	% OF SYSTEMWIDE	AVERAGE TIME SERVED (YY/MM)
HABITUAL OFFENDER	19	0.57%	18/01	0	0.00%	00/00	0	0.00%	00/00	19	0.16%	18/01
HOMICIDE	213	6.41%	09/07	157	3.92%	07/02	38	0.78%	02/07	408	3.34%	08/00
MURDER 1	13	22.03%	24/05	5	0.12%	16/01	0	0.00%	00/00	18	0.15%	22/01
ACCESSORY MURDER	1	0.03%	15/03	0	0.00%	00/00	0	0.00%	00/00	1	0.01%	15/03
MURDER 2	114	3.43%	10/11	36	0.90%	11/08	4	0.08%	12/05	154	1.26%	11/01
OTHER HOMICIDE	85	2.56%	05/06	116	2.90%	05/05	34	0.69%	01/06	235	1.92%	04/11
KIDNAPPING	25	0.75%	08/10	34	0.85%	06/06	4	0.08%	00/10	63	0.52%	07/00
SEX OFFENSES	19	0.57%	14/10	297	7.42%	07/01	149	3.04%	01/06	465	3.80%	05/07
RAPE	14	0.42%	16/11	64	1.60%	07/08	6	0.12%	03/11	84	0.69%	09/00
AGGRAVATED RAPE	1	0.03%	18/00	34	0.85%	13/01	0	0.00%	00/00	35	0.29%	13/02
AGGRAVATED SEXUAL BATTERY	0	0.00%	00/00	80	2.00%	07/10	4	0.08%	04/10	84	0.69%	07/08
OTHER SEX OFFENSES	4	0.12%	06/07	119	2.97%	04/07	139	2.84%	01/03	262	2.14%	02/11
ROBBERY	699	21.04%	06/02	527	13.16%	07/02	187	3.82%	02/07	1,413	11.56%	06/01
AGGRAVATED ROBBERY	462	13.90%	07/05	212	5.29%	09/08	32	0.65%	04/08	706	5.78%	08/00
ROBBERY	196	5.90%	04/02	265	6.62%	05/10	83	1.70%	02/11	544	4.45%	04/10
OTHER ROBBERY	41	1.23%	02/10	50	1.25%	04/08	72	1.47%	01/03	163	1.33%	02/08
BURGLARY	629	18.93%	04/03	711	17.76%	05/02	833	17.02%	01/06	2,173	17.78%	03/06
AGGRAVATED BURGLARY	421	12.67%	04/03	400	9.99%	05/03	272	5.56%	02/02	1,093	8.94%	04/01
BURGLARY-OTHER THAN HABITATION	171	5.15%	03/08	222	5.54%	04/06	362	7.40%	01/03	755	6.18%	02/10
OTHER BURGLARY	37	1.11%	07/06	89	2.22%	06/03	199	4.07%	01/02	325	2.66%	03/03
THEFT AND STOLEN PROPERTY	262	7.88%	03/00	365	9.12%	03/08	709	14.49%	01/03	1,336	10.93%	02/03
THEFT OF PROPERTY \$10,000-\$60,000	103	3.10%	02/10	57	1.42%	03/07	55	1.12%	01/08	215	1.76%	02/10
THEFT OF PROPERTY \$1,000-\$10,000	135	4.06%	03/00	221	5.52%	04/01	389	7.95%	01/05	745	6.10%	02/06
THEFT OF PROPERTY \$500-\$1,000	20	0.60%	03/00	75	1.87%	02/10	245	5.01%	00/11	340	2.78%	01/05
OTHER THEFT AND STOLEN PROPERTY	4	0.12%	04/01	12	0.30%	03/03	20	0.41%	00/08	36	0.29%	02/00
FORGERY, FRAUD, AND EMBEZZLEMENT	99	2.98%	03/01	110	2.75%	03/03	329	6.72%	01/02	538	4.40%	02/00
ASSAULT	198	5.96%	05/02	522	13.04%	04/07	451	9.22%	01/06	1,171	9.58%	03/06
AGGRAVATED ASSAULT	178	5.36%	05/06	445	11.11%	04/11	283	5.78%	01/07	906	7.41%	04/00
OTHER ASSAULT	20	0.60%	02/07	77	1.92%	02/10	168	3.43%	01/05	265	2.17%	01/11
ARSON	18	0.54%	06/02	22	0.55%	05/03	22	0.45%	02/00	62	0.51%	04/05
DRUG OFFENSES	1,042	31.36%	04/00	1,077	26.90%	05/05	1,404	28.69%	01/08	3,523	28.83%	03/06
COCAINE OFFENSES	832	25.04%	04/01	810	20.23%	05/08	688	14.06%	02/02	2,330	19.07%	04/01
OTHER DRUG OFFENSES	210	6.32%	03/05	267	6.67%	04/05	716	14.63%	01/02	1,193	9.76%	02/03
DRUGS (SCHOOL ZONE)	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
COCAINE	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
OTHER DRUGS	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00	0	0.00%	00/00
ESCAPE (JAIL OR PRISON)	15	0.45%	03/06	29	0.72%	04/01	65	1.33%	01/03	109	0.89%	02/05
ALL OTHERS	85	2.56%	02/05	153	3.82%	03/01	703	14.36%	00/10	941	7.70%	01/03
TOTAL	3,323	100.00%	05/00	4,004	100.00%	05/05	4,894	100.00%	01/06	12,221	100.00%	03/08

NOTE: ESCAPES NOT INCLUDED.

STAFF DIRECTORY

CENTRAL OFFICE MANAGEMENT STAFF

320 Sixth Avenue North
Fourth Floor, Rachel Jackson Building
Nashville, TN 37243-0465
(615) 741-1000

Dial extension numbers unless otherwise noted

Ext.

Commissioner and Staff

Donal Campbell, Commissioner	4000
William Lloyd, Executive Administrative Assistant	4005
Darrell Alley, Director of Internal Affairs*	4013
John Organ, Acting Information Officer	4006
Debra Inglis, General Counsel**	741-3087
Ted Crozier, Extradition Officer**	741-9144
Connie Klein, Correspondence/Victim Coordinator	4009
Jim Thrasher, Assistant to Commissioner/Legislation	4007
Brenda White, Executive Administrative Assistant/Employee Grievances	4008

Deputy Commissioner and Staff

Linda A. Dodson, Deputy Commissioner	4003
Sendy Parker, Assistant to the Deputy Commissioner	4004
J. R. Miller, Director of Compliance	2045
Vacant, Director of Food Services	
Bob Bradford, Director of Health Services	4018
John Organ, Assistant Director of Health Services	4022
Lenny Lococo, Director of Mental Health Services	4024
Jim Wilson, Director of Planning and Research	4025
Susan McMillan, Program Planning Group	4014
John Watkins, Program Planning Group	4015
Theresa Schweizer, Program Planning Group	4016
Michael Dutton, Superintendent, Tennessee Correction Academy***	(931) 454-1938

Administrative Services

Bill Dalton, Assistant Commissioner	3001
Ronnie Browning, Assistant to Assistant Commissioner	3004
Fred Hix, Director of Budget/Fiscal	3003
Melinda Lanza, Assistant Director of Budget	3005
Judy Lambert, Assistant Director of Fiscal	3015
Ray Register, Director of Contract Administration	3010
Tom Giese, Director of Engineering	3007
Dennis Hayes, Assistant Director of Engineering	3008
Earl Hildebrand, Director of Energy Management & Fire Safety Codes	3009
Tom Mathis, Judicial Cost Accountant	3002
John Guy, Acting Director of Management Information Services	2001
Ed Gore, Assistant Director of Management Information Services	2002
Gary Zabel, Manager of Operational Support Services	1000
Robert Chick, Manager of Systems Development Services	2029
Merlin Littlefield, Director of Personnel	1500
Karen Haynes, Manager of Transactions	1502

* 100 Bomar Boulevard, Nashville, TN 37243-0474

** 25th Floor William R. Snodgrass Tower, Nashville, TN 37243-0465

*** P.O. Box 1510, Tullahoma, TN 37388

STAFF DIRECTORY

Ext.

Operations

Jim Rose, Assistant Commissioner	4033
Eric Qualls, Security Threat Group Coordinator	4050
Howard Cook, Director of Classification	4035
Zoyle Jones, Director/Sentence Management Services	2065
Candace Whisman, Manager of Sentence Computation Services	2008
Faye Claud, Manager of Sentence Information Services	2039
Jim Dickman, Director of Community Work Projects	4034
Deborah Copeland, Director of Education	4037
Brenda Clark, Director of Substance Abuse Programs	4038
Brandon Maloney, Director of Volunteer Services	4046

INSTITUTIONS

Brushy Mountain Correctional Complex (423) 324-4011
 David Mills, Warden
 P.O. Box 1000, Petros, TN 37845

Lois M. DeBerry Special Needs Facility (615) 350-2700
 Virginia Lewis, Warden
 7575 Cockrill Bend Industrial Road, Nashville, TN 37243-1057

Hardeman County Correctional Center (901) 231-0465
 Larry Craven, Warden
 P.O. Box 549, Whiteville, TN 38075

Note: This is a county facility operated by Corrections Corporation of America and contracted by TDOC to house state inmates.

Mark H. Luttrell Correctional Center (901) 372-2080
 Wayne Douglas, Warden
 6000 State Road, Memphis, TN 38134

Middle Tennessee Correctional Complex (615) 350-3361
 Flora Holland, Warden
 7177 Cockrill Bend Industrial Boulevard, Nashville, TN 37243-0470

Northeast Correctional Complex (423) 727-7387
 Howard Carlton, Warden
 P.O. Box 5000, Mountain City, TN 37683-5000

Northwest Correctional Complex (901) 253-5000
 Fred Raney, Warden
 Route 1, Box 660, Tiptonville, TN 38079

Riverbend Maximum Security Institution (615) 350-3100
 Ricky J. Bell, Warden
 7475 Cockrill Bend Industrial Boulevard, Nashville, TN 37243-0471

South Central Correctional Center (931) 676-5372
 Kevin Myers, Warden
 P.O. Box 279, Clifton, TN 38425-0279

STAFF DIRECTORY

Southeastern Tennessee State Regional Correctional Facility

(423) 881-3251

James Bowlen, Warden
Route 4, Box 600, Pikeville, TN 37367

Tennessee Prison for Women

(615) 880-7100

Earline Guida, Warden
3881 Stewarts Lane, Nashville, TN 37243-0468

Turney Center Industrial Prison and Farm

(931) 729-5161

Jack Morgan, Warden
Route 1, Only, TN 37140

Wayne County Boot Camp

(931) 676-3345

Malcolm Davis, Warden
P.O. Box 182
Clifton, TN 38425

West Tennessee State Penitentiary

(901) 738-5044

Jay Dukes, Warden
P.O. Box 1150, Henning, TN 38041-1150

TRAINING ACADEMY

Tennessee Correction Academy

(931) 454-1938

Michael Dutton, Superintendent
P.O. Box 1510, Tullahoma, TN 37388

RESEARCH BRIEFS AND PUBLICATIONS

The research briefs and reports listed were published by the Planning and Research section. Copies of these publications are available in the Planning and Research section.

Incarceration Rates by County	May 1990
Time Served by Women in Prison	May 1990
Pre-Trial Felony Detainees	May 1990
Suicides, Suicide Attempts and Self-Inflicted Injuries	June 1990
Changes in Total Correctional Population	June 1990
Wayne County Boot Camp	October 1990
Commitments to Incarceration by Offense Type	
Fiscal Years 1986-87 Through 1989-90	January 1991
Older Incarcerated Felons in Tennessee	January 1991
Tennessee Correction Capacity	
Fiscal Years 1992 Through 1994	February 1991
Changes in Total Correctional Population	March 1991
Female Felons in Tennessee	April 1991
Department's Use of Minimum Restricted Custody Classification	May 1991
Wayne County Boot Camp (Update)	May 1991
Sex Offender Profile	June 1991
Incarcerated Felon Population Projections	August 1991
Needs Assessment Study	October 1991
Incarcerated Drug Offenders	October 1991
Commitments to Incarceration by Offense Group	
Fiscal Years 1986-87 Through 1990-91 - Update	October 1991
Death Row	November 1991
Profile of Sex Offenders and Victims	December 1991
Death Row	January 1992
Life-Sentenced Inmates	February 1992
Changes in Total Correctional Population - Update	February 1992
Changes in Total Correctional Population - Update	March 1993
Commitments to Incarceration by Offense Type	
Fiscal Years 1986-87 Through 1991-92 - Update	March 1993
Death Row (Update)	October 1993
Felony Inmate Population Projections	January 1994
Drugs and Crime: An Overview of the TDOC Substance Abuse Program and Inmate Participation	May 1994
Felony Inmate Population Projections	November 1994
The Children and Families of Incarcerated Felons: A Status Report and Demographic Inquiry	April 1995
Felony Inmate Population Projections	January 1996
Wayne County Boot Camp - An Update of Offender Performance in the Program	March 1996
Felony Inmate Population Projections (Update)	July 1997
Felony Inmate Population Projections (Update)	December 1997
Felony Inmate Population Projections (Update)	June 1998
Total TDOC Population and Total Beds Available	September 1998
The Future Felon Population of the State of Tennessee: Department of Correction Annual Population Projections	December 1998
Felon Population Projections, Mid-Year Assessment	September 1999
The Future Felon Population of the State of Tennessee 1999-2000 Annual Population Projections	December 1999
Felony Inmate Population Update (Published monthly and available upon request)	